

FINANCIAL TIMES

No.30,886

Wednesday July 5 1989

GUATEMALA

World Bank deal is a rose with thorns

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World News

Pilotless Soviet MiG crashes in Belgium

The Soviet Union said a MiG-23 jet fighter which flew uncontrolled across Western Europe through Nato air defenses before crashing in Belgium suffered a technical malfunction during a training flight over Poland.

Pakistan bomb fears

Pakistan fears a massive destabilisation campaign may have begun with a bomb explosion on a bus in the centre of the busy town of Feshawar killing at least seven people.

Checkpoints open

Three of six crossing points between Beirut's Christian enclave and the rest of Lebanon reopened following a unilateral cessation of hostilities by Syria's Muslim militia allies.

Candidates rebuffed

Soviet parliamentarians refused to confirm Mr Vladimir Kromov as head of the Foreign Economic Commission in a rebuke to President Mikhail Gorbachev.

Howe calls on China

Sir Geoffrey Howe, British Foreign Secretary, marked out the next phase of the government's policies on Hong Kong calling on China to help rebuild the colony's battered self-confidence.

UK strike talks

Talks which could lead to the first breakthrough in the UK rail dispute will take place this morning as commuters face getting to work without trains for the third successive Wednesday.

Pakistan decision

All members of the Commonwealth have agreed that Pakistan should be readmitted and Sir Shridath Ramphal, the Secretary General, has confirmed this to Miss Benazir Bhutto.

US Embassy protest

The US Embassy said it had protested to China over an incident in which they claim troops raised diplomats' houses with machine gun fire.

Votes may end rule

Leaders of Mexico's ruling Institutional Revolutionary Party say they may fail to gain a majority of a state congress for the first time in 60 years after elections.

Business Summary

Gold Fields accepts new bid terms from Hanson

CONSOLIDATED Gold Fields last night agreed to improved terms from Hanson, bringing one of Britain's biggest and most hotly contested takeover bids close to a conclusion.

Oil price

Oil prices continued to firm yesterday in response to a wave of strikes by contract workers on North Sea oil platforms, which created fear that production could be affected.

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Votes may end rule

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Bush voices concern

President George Bush has telephoned the prime minister of Turkey to voice concern about the treatment of ethnic Turks in Bulgaria.

Vatican dissatisfied

The Vatican newspaper said that a US Supreme Court ruling narrowing the right of American women to abortion did not go far enough.

Sm in wages strike

More than 5m workers joined a strike in Bangladesh in protest over wages.

Brazil delays debt payments in move to guard reserves

By John Barham in Sao Paulo and Stephen Fidler in London

BRASIL, the largest debtor nation in the developing world, has decided to delay payments to foreign creditors and investors to safeguard its foreign reserves.

The measure was announced yesterday by the country's Finance Ministry, which said that it was prompted by unsustainable capital outflows in the first half of the year.

However, bankers yesterday interpreted the development as tantamount to a de facto temporary suspension of interest payments to private creditors and of dividend and capital remittances by foreign investors until reserves are built up by at least \$1bn.

Mr Sergio Amaral, director of international affairs at the Ministry of Finance, stressed that the Government wished to avoid a confrontation with the international financial community.

Toyota plans light vehicle assembly plant in Europe

By Kevin Done, Motor Industry Correspondent, in London

TOYOTA, Japan's leading automotive group, plans to decide within a year on the next stage of its ambitious European expansion - involving the location of a light commercial vehicles assembly plant in Europe.

This emerged as the group yesterday confirmed its plan to invest \$140m (£220m) in building its first European engine plant at Shotton in North Wales, where it will eventually employ 300 people.

The engine plant brings the company's total planned investment in the UK to \$240m. It follows its announcement earlier this year that it is to build a \$700m car assembly plant at Burnaston, near Derby - the biggest inward investment by a Japanese corporation in Europe.

European air traffic congestion may be eased by new system

By Tim Dickson in Brussels

AN important initiative aimed at easing the chronic congestion of air traffic over Western Europe was launched yesterday when transport ministers from 11 countries agreed to set up an Ecurolim (\$64.2m) centralised information system for air traffic controllers.

The initiative will be managed by Eurocontrol, the European Organisation for the Safety of Air Navigation, but will not remove national responsibility for air traffic control.

Mr Noel McMahon, Ireland's Secretary of Tourism and Transport and vice president of the Eurocontrol Permanent Commission, said after the decision had been agreed yesterday that airlines operators and passengers would benefit from a "centralised and more efficient flow management by receiving data on route utilisation direct from the central system."

Avoiding the big step forward in the Middle East

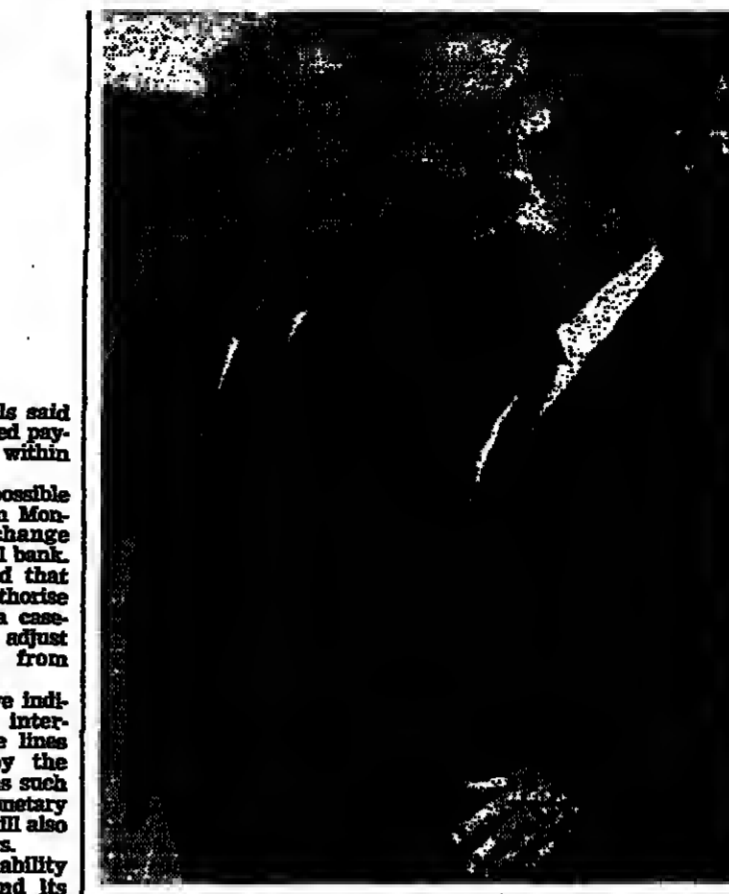
Israeli Prime Minister Yitzhak Shamir finds himself under heavy fire from right-wing members of his own Likud Party over a peace plan that proposes elections in the occupied territories.

France's Gorbachev strikes revolutionary chords

Chinese Youth see foreign study as passport to hope

Home of African Akl joins the 'Boys' Republic' of orphans

Editorial comments: Redefining the international SE; Co-operation in the Pacific



A jolly good start: Soviet President Mikhail Gorbachev (left) and French President Francois Mitterrand at Orly airport outside Paris yesterday at the beginning of Mr Gorbachev's three-day visit to France.

The move was made possible by the centralisation on Monday of foreign exchange operations at the central bank. The ministry explained that the central bank will authorise currency transfers on a case-by-case basis and it will adjust payments to income from abroad.

Vienna to apply for membership of EC

By David Buchan in Brussels

AUSTRIA will formally apply for membership of the European Community on July 17 after a decision yesterday by the Austrian Government endorsing the move.

The application is expected to be lodged with France, currently president of the EC Council of Ministers, at a regular meeting of EC foreign ministers in Brussels.

The European Commission is likely to be instructed by the foreign ministers to give its detailed advice on Austrian entry. This could take at least a year.

Poland's dissidents take the stage in new drama

By Christopher Bobinski in Warsaw

FOR DECADES the oval-shaped chamber of Poland's parliament, the Sejm, has been the stage for debates in which members have done little more than rubber-stamp the Communist Party's decisions.

Yesterday, it was graced with an altogether different cast acting out an altogether different drama. The 161 Deputies who belong to Poland's Solidarity movement were sworn in at the inaugural session of the lower house, the first time that an opposition party has sat in an East European parliament since the late 1940s.

Many of those sitting on the benches for the first time yesterday have seen years of imprisonment and torment. They are now determined to bring a new style to the parliamentary debates.

Besides the deputies were leaders of the various parliamentary parties who did not personally choose to contest seats in last month's elections. Most prominent were Mr Lech Walesa, the Solidarity leader and General Wojciech Jaruzelski, the Communist Party chief, who walked into the chamber together to much applause and sat in places of honour on their parties' front benches.

In the gallery above the chamber was the empty presidential chair - the most potent symbol of the country's political stalemate. General Jaruzelski remains a candidate for the post of President, despite his own declaration that he does not want to stand. He is still to take a final decision on the matter and has suggested that General Caslaw Kiszczak, the Interior Minister, would be a suitable alternative.

Also in the gallery was Poland's outgoing government led by Mr Mieczyslaw Rakowicki. He was the butt of much criticism from opposition delegates.

Mr Jacek Kuron, a leading Solidarity member, joined in the attack on the Government, saying its policies had been chaotic. He attacked it for imposing a price and wages freeze.

Mr Kuron's speech provoked an immediate reply from the Communist benches. Mr Tadeusz Skulski the present Government's Deputy Premier, argued that the latest round of

MARKETS table with columns for Hong Kong, Sterling, Stock Indices, Dollar, and Interest Rates.

CONTENTS table listing various articles and their page numbers, including 'Avoiding the big step forward in the Middle East', 'France's Gorbachev strikes revolutionary chords', and 'Chinese Youth see foreign study as passport to hope'.

Advertisement for Gwent featuring the slogan 'Make it in Gwent' and 'Gwent Better Connected'. It includes an image of a train and text describing Gwent's infrastructure and business opportunities.

EUROPEAN NEWS

Soviet Deputies refuse to confirm senior minister

By Paul Winfrey in Moscow

SOVIET parliamentarians yesterday refused to confirm Mr Vladimir Kamenshev as head of the state Foreign Economic Commission...

the right to approve government ministers. During three weeks of heated debate, the Parliament has approved most of the government's nominees...

Gorbachev strikes revolutionary chords in France

The relationship has changed markedly since the days of De Gaulle, writes Ian Davidson in Paris

IN PRACTICAL and political terms, few people expect Mr Mikhail Gorbachev's current visit to France to match in significance his recent trip to West Germany...



Elderly demonstrators in Paris, surrounded by posters of Mr Mikhail Gorbachev and clutching unpaid Russian bonds to their chests, appealed to the visiting Soviet leader yesterday to honour French loans made to the pre-revolutionary Tsarist regime...

Indeed, it is striking that the high point of his trip is taking place in Strasbourg, in front of the multilateral assembly of the Council of Europe...

On the other hand, 63 per cent would choose to study the English language, compared with only 12 per cent for French.

Pilotless Soviet fighter crashes in Belgium

THE Soviet Union said a MiG-23 jet fighter which flew unmanned across Western Europe yesterday before crashing in Belgium suffered a technical malfunction during a training flight over Poland...

Minister said two US F-16 fighters from the Dutch airbase of Soesterberg, who intercepted the MiG-23 over West Germany, had orders to shoot it down if its trajectory 'had posed a manifest danger to a big urban area'.

because of a malfunction of the aircraft's technical systems. It added that the aircraft 'continued its unmanned flight in a western direction and fell on Belgian territory'.

said in Cologne that the MiG took off from Kolomoj in Poland, more than 500 miles from where it came down. Nato radar spotted it over Warsaw Pact territory and the two US F-16s were scrambled to intercept it after it entered West German airspace at an altitude of 38,000 feet.

Bundesbank caution keeps its best money supply a secret

By Heig Simonian in Frankfurt

NO, the best-kept secret in the West German Bundesbank is not how much its president, Mr Karl Otto Pöhl, earns (around DM500,000, according to insiders).

shaped stone weighing 67kg which was a traditional symbol of value in one of the South Sea Islands?

Labour crisis in Sweden

By Robert Taylor in Stockholm

SWEDEN is suffering from a crisis of full employment which will worsen in the 1990s, according to a report published yesterday by the Labour Ministry.

CHEMICAL COMPANIES WARNED TO BE MORE CAUTIOUS ABOUT INVESTMENT Over-capacity threatens industry

By Peter Marsh

THE WEST European chemical industry may be taking an unrealistic view of future market growth and needs to adopt a more cautious attitude to future investments, Mr Edward Wehman, managing director of Chemical Bank, the US finance house, said yesterday.

'The petrochemical industry now occupies a strategic position in the total European industrial chain, in much the same way that steel did in earlier times'



THE OUTLOOK FOR EUROPEAN PETROCHEMICALS

importance of the chemical industry as providing materials for a broad range of manufacturing businesses. 'The petrochemical industry now occupies a strategic position in the total European industrial chain, in much the same way that steel did in earlier times, he said.

because of the possibility of shortages developing in liquid feedstocks from oil refining - such as naphtha - which was likely to be in increasing demand to feed into operations to produce gasoline.

ment in recent years and several more to come. The falling off in demand growth, added to the extra capacity from the new production units, boded ill for the future, he said.

Mr Ibrahim Iba Salamah, vice-chairman and chief executive of the Saudi Industrial Corporation (SABIC), said his company had come of age in recent years and was now gearing up to be a significant operator in the international chemicals business.

Mr Stanley Johnson, an environmental adviser to the European Commission, said the industry would have to get used to a period of growing involvement by both the public and state agencies over the next few years in determining suitable levels of protection for the environment.

There was a net increase of 62,000 workers in the labour market last year, the highest increase since 1975. As many as 65 per cent of Swedish women are actively employed (though many are part-time), compared with 54 per cent in 1960.

Japan and Switzerland are favourite in which to do business

By William Dullforce in Geneva

JAPAN AND Switzerland provide the best home bases for businessmen, to use the language of the World Competitiveness Report, their national environments are most conducive to the domestic and global competitiveness of enterprises.

international executives who each answered 112 questions. The publisher does not claim that the report is fully scientific. But by raising the number of criteria from that used in the past they believe that they are offering a 'high-definition image' of international competitiveness.

place by top placings for financial dynamism, social and political stability, lack of state interference and the international orientation of their companies.

lands ranks sixth and Britain eleventh, immediately followed by Denmark, France and Belgium/Luxembourg.

your opinion which are the three most competitive countries? businessmen in the Anglo-Saxon countries did not put Switzerland among the top 12, whereas their colleagues in northern and southern Europe and in the Far East respectively placed the Swiss fourth, seventh and ninth.

European Diary



West Germany

Range de France, the Bundesbank's holdings also testify to West Germany's own fractured post-war development.

Published by the Financial Times (Europe) Ltd, Frankfurt Branch, registered in Germany. The Financial Times (Europe) Ltd, Frankfurt Branch, is a member of the Board of Directors of the Financial Times Group.

OVERSEAS NEWS

Howe urges Peking to help rebuild HK's confidence

By John Elliott in Hong Kong

SIR GEOFFREY HOWE, the British Foreign Secretary, last night marked out the next phase of the UK Government's policy on Hong Kong when he called on China to help rebuild the colony's battered self-confidence by applying itself to an active agenda of deeds not words.

33,000 would-be refugees who are expected to be classified by Hong Kong as illegal immigrants. Sir Geoffrey's visit has been dominated by the debate over British passports. He has angered local political and community leaders because he has rejected their demands for the UK to issue British passports to at least 3.2m Hong Kong people.

More than 5,000 marched slowly past the residence of Sir David Wilson, the governor, while Sir Geoffrey was having dinner. They chanted Chinese democracy songs and delivered a petition calling for Britain to lead international sanctions against China.



Refugees from Vietnam hold up protest banners at Hong Kong's Whitehead refugee centre during yesterday's visit by Sir Geoffrey Howe, the British Prime Minister.

Singapore warns of Cambodian sell-out

By Peter Ungphakorn in Bandar Seri Bagawan

SINGAPORE issued a stern warning to its neighbours yesterday out to allow Cambodian peace talks end in victory for the Vietnamese.

Mr Wong Kan Seng, Singapore's Foreign Minister, speaking at the end of the annual two day meeting of foreign ministers of the Association of South East Asian Nations (Asean), said a settlement that left "the regime installed by the Vietnamese in Phnom Penh" would make "a mockery of the results of Asean's ten years of solidarity and effort to undo the Vietnamese invasion of Cambodia".

Officially Asean is unified in approving the French attempt to bring together next month the four warring Cambodian factions, their various supporters, Asean, Japan and representatives of the non-aligned movement. The conference would follow meetings scheduled for July 24 and 25, also in Paris, of the Hun Sen Government and the three resistance forces including the Khmer Rouge.

Mugabe party faces close result in by-election fight

By Tony Hawkins in Harare

POLITICAL analysts predict a close vote in tomorrow's Zvaresekwa by-election in which President Robert Mugabe's ruling Zanu-PF party is being opposed by the new Zimbabwe United Movement led by Mr Edgar Tekere.

Police have banned all ZUM rallies in Harare and the government-owned media has launched a vitriolic attack on Mr Tekere, a former secretary general of Zanu, accusing him of being a traitor and of seeking to establish a coalition with white supporters of former Rhodesia Prime Minister Ian Smith.

Muted uptake to Lebanon ceasefire offer

By Lara Marlowe in Beirut

Three of six crossing points between Beirut's Christian enclave and the rest of Lebanon reopened yesterday following a unilateral ceasefire offer by Syria's Muslim militia allies.

Both the ceasefire proposal and Syria's offer that it would halt arms transfers to Lebanese Christians were seen as possibly hollow assurances of co-operation in response to Soviet and Arab League diplomatic pressure.

Shamir takes on right over his peace proposals

By Hugh Carnegie in Jerusalem

ASSUMING an unaccustomed role for such a pugacious politician, Mr Yitzhak Shamir, Israel's Prime Minister, tonight took on the task of facing down heavy right-wing opposition within his own Likud party to his peace proposals for the occupied territories.

The plan's opponents, with the imposing figure of Mr Ariel Sharon, the Trade and Industry Minister, at their head, have denounced the initiative as a threat to Israel's security. They want the special meeting of the 2,600-strong Likud central committee to force Mr Shamir to graft conditions onto the already fragile plan that would almost certainly kill it by making it unacceptable to the Palestinian side.

Thai power industry board row defused

By Roger Matthews in Bangkok

THE Thai government yesterday signalled the end of a bitter political row over the board composition of the country's electricity generating authority by removing the minister responsible and reinstating members sacked last week.

It was the first serious political setback for Gen Chatichai Choonhavan since he became prime minister nearly 11 months ago and seems certain to stiffen other state enterprises' resistance to similar government intervention.

West Bank and Gaza Strip leading to interim Palestinian self-rule and negotiations on a final settlement, has been endorsed by the coalition government and parliament and cannot now be amended by a political party.

The outcome will be watched with acute interest by the Palestine Liberation Organisation, local Palestinians and the US. Even if Mr Shamir wins the confrontation, they will scrutinise his speech to see if he has to harden his position to do so.

Uno determined to attend Paris summit

By Ian Rodger in Tokyo

Mr Souseke Uno, Japan's beleaguered prime minister, yesterday expressed his determination to attend the summit of leading industrialised nations in Paris next week.

In a speech he told trade union leaders that he would go despite calls for his resignation following his party's big setback in Tokyo city elections on Sunday.

lined today as the election campaign for half the seats in the House of Councillors, the upper house of the Diet (Parliament) gets underway. The election is on July 22.

Other leaders of the ruling Liberal Democratic Party have ordered Mr Uno not to participate in the campaign, because they fear the recent bad publicity surrounding his affair with a geisha four years ago would cause further damage to the party's chances.

ashed yesterday, only 17.5 per cent of voters said they would support the cabinet while 73.3 per cent are against it. These ratios are more important than in other elections because 50 of the 126 seats being contested will be chosen on the basis of party shares of the vote at national level.

The LDP must win at least 54 of all the seats being contested if it is to maintain its majority in the upper house, but must firecasters believe it will win only about 45.

Cabinet ministers published details of their assets yesterday in line with new LDP guidelines aimed at restoring public trust in the party after the Recruit bribery scandal. Under the new guidelines, the assets of the dependents of ministers must also be disclosed.

Mr Uno, the prime minister, ranked second on the list, with family wealth of ¥391.25m (£1.4m) on June 3.

Chinese youth see foreign study as passport to hope

Peter Ellingsen in Peking looks at disillusionment behind the small mountain of visa applications

PUBLICLY, in awkward street interviews and workplace political sessions, the young people of China are toying the party line and endorsing the crack-down on free expression.

So far they have managed to deal with about 1,000 applications a month. At that rate the backlog will take years to process. We've never had to process 30,000 visa applications before," an embassy official explained, "so I just don't know how long it will take."

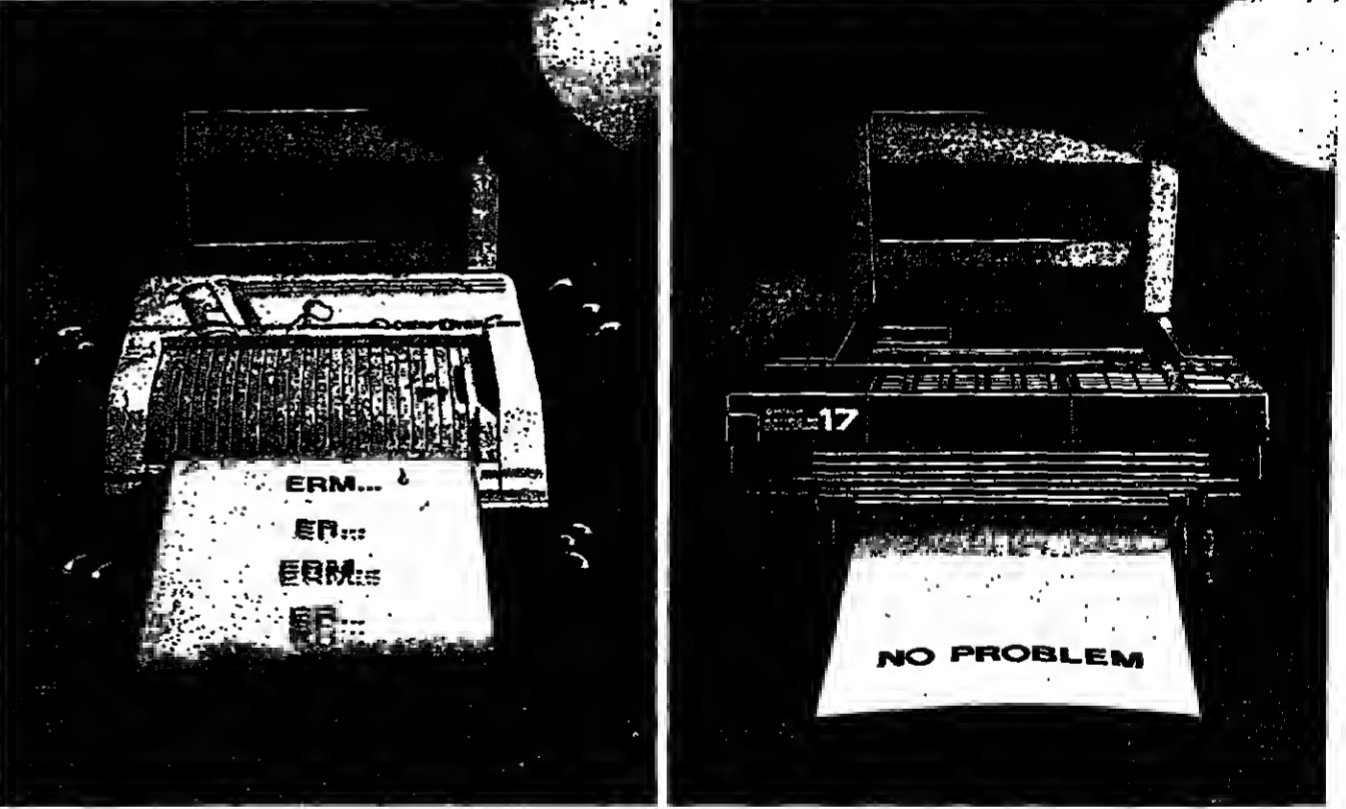
With air fare, tuition and living expenses it costs about \$9,000 for the short English courses, (an enormous amount in China), but that has not deterred young Chinese desperate to both improve their English and escape repressive measures now being enforced by hardline leaders.

Gandhi opts for tactical reshuffle

By K K Sharma in New Delhi

WITH both eyes fixed firmly on the coming parliamentary elections, Mr Rajiv Gandhi, India's Prime Minister, yesterday made minor changes in his Government. But by carefully not appointing any new Cabinet minister, he made sure that no aspirant for promotion was dissatisfied.

Two senior vacancies in the main Cabinet - caused by the recent death of Mr Bir Bahadur Singh, the Communications Minister, and the posting of Mr Votilal Vohra, the Health Minister, to the key Hindi state of Madhya Pradesh - were filled by allotting the charges to junior ministers.



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OVERSEAS NEWS

Akol joins the 'Boys' Republic of orphans in the Horn of Africa

Julian Ozanne catalogues a refugee problem arising from wars, persecution, natural disasters and economic collapse

MOST PEOPLE were asleep in their beds when government-backed Arab militiamen on horseback surrounded the village of Wajok in Bahr Ghazal province, Sudan.



IN SEARCH OF REFUGE

Sudanese in Ethiopia and Uganda; Somalis in Djibouti and Ethiopia.

Each of the countries in the Horn, some of the largest in Africa, have on-going civil wars caused by religious and tribal conflict and economic discrimination. Without doubt, in Africa there is the single largest cause of refugees.

"The Horn is an extremely explosive area," said Mr Kingsey Amaning, a UNHCR official with four years experience in the region. "It has a lot of essentially incompatible ethnic groups and nomads and some of the worst drawn colonial borders. The attempt to create an artificial national unity has inevitably broken up into conflict and tensions, guerrilla wars and the gaze by governments towards miscegenation is generally technically held by their neighbours."

"As state power expanded and began to affect more and more people, conflict between group demands and differences and national demands escalated. Refugees are generally created by a breakdown in political and civil order either between states or within states. Such a process is a sad but intrinsic part of nation-building," he said.

The most clear-cut example of this is Sudan plagued by civil war for 15 of its 33 years of independence. For nearly 60 years the British colonial administration kept the mainly African and Christian south politically, culturally and economically separate from the Arab, Moslem north under the so-called "Southern Policy".

Movement between North and South was rigidly restricted by permits and "closed districts" and English was used as the official language in the south. Arabic in the north. For a short time the British considered, but rejected, making southern Sudan part of an East African federation. On Independence Day in 1958 two completely different nations were thrown together as one.

As the Arab north started to assert its economic and cultural dominance over the south the civil war intensified, sending refugees over the border into Uganda and Ethiopia. A peace agreement in 1973 offered a brief respite and many refugees returned home. But in 1983 the war flared up again as the northern government tried to impose fundamentalist Islamic law on the south. Many of the returnees of 1973 fled again.



Growth rates of Asian economies expected to slow

By Our Foreign Staff

THE DOWNTURN in the world economy will result in a slowdown of growth in the booming economies of Asia over the next 18 months, according to an analysis by the Asian Development Bank published in Manila yesterday.

It said that overall growth among Asia's developing countries in 1989 and 1990 would decline to 6.8 per cent, compared with a rapid 8.9 per cent last year.

"Growth rates in all industrial countries are expected to decline in 1989 and 1990," the report said, with the level of growth in world trade following suit.

"However, the region will experience substantially higher growth in trade than will other regions, including the industrial countries, as intra-regional trade continues to increase," the bank said in its 1989 Asian Development Outlook.

"Higher interest rates could dampen the strength of business investment in 1989 and 1990, as well as exacerbate the debt problems of the developing countries, including those in Asia."

The bank forecast that world interest rates would peak in late 1989 and move slowly down in 1990.

It said ADB member countries were increasingly worried by the trend towards protectionism among industrialised states. "Keeping this in mind, it is important to ask whether Asia can rely on an export-based development strategy for the future, as it has so successfully done in the past," the report said.

It said export growth in 1989 and 1990 would decelerate as economic activity in the industrialised countries slowed.

But the opening and expansion of Japan's domestic market and the continued growth of imports by the Asian Tigers - South Korea, Taiwan, Hong Kong and Singapore - would partially offset the impact on Asian exporters of the slowdown in the United States and Europe.

The forecast gross national product growth in south-east Asia would average six per cent in 1989 and 1990, against seven per cent last year. Growth rates in south Asia would average five per cent, against almost eight per cent in 1988.

Foreign investment in the Asian region was expected to continue to grow, helping trade within the region, it stated.

The slowdown in growth in Asia's developing countries, was exacerbated by falls in growth rates in the two largest developing countries, India and China.

"If they are excluded, the performance of (Asian developing states) is projected to be only marginally lower in the next two years than it was in 1988," the ADB said.

The report was written before the latest turmoil in China, but it said that China's industrial growth was expected to slow to around 11 per cent a year during the period from around 20 per cent in 1988.

Bus bombing kills seven

By Christina Lamb in Islamabad

PAKISTAN government officials fear a destabilisation campaign may be behind the bomb explosion on a bus in the town of Peshawar which killed at least seven people and injured more than 50.

It was the latest in a series of bombings that have hit the town in the last three weeks, killing several people. On Sunday, a mujaheddin commander was shot dead in the town.

Peshawar, 40 miles from the Afghan border, is the headquarters of the Afghan resistance and home to more than 800,000 refugees.

Locals believe the bombings to be the start of a stepped up campaign by the Afghan Government to put pressure on Pakistan to give up its support for the resistance.

WORLD'S BIGGEST REFUGEE POPULATIONS

COUNTRY	NUMBER	FIRST REFUGEE
Afghanistan	5,781,000	Pakistan, Iran, India, Kuwait
Israel/Palestine	2,268,000	Jordan, Gaza, W Bank, Lebanon
Mozambique	1,153,500	Madagascar, Africa, Zimbabwe, Tanzania
Ethiopia	1,122,200	Sudan, Somalia
Iraq	470,400	Iran, Turkey
Angola	404,000	Zaire, Zambia
Somalia	400,000	Ethiopia
Cambodia	335,800	Thailand, Vietnam, Philippines
Sudan	301,800	Ethiopia, Uganda
Burundi	244,800	Tanzania, Rwanda, Zaire
W. Sahara	185,000	Algeria
El Salvador	182,000**	Mexico, Honduras, Nicaragua
China (Tibet)	100,000	India
Philippines	90,000	Malaysia
Sri Lanka	85,000	India
Iran	85,000**	Pakistan, India
Laos	72,000	Thailand, Philippines
Namibia	77,860	Angola, Zambia
Vietnam	68,520	Thailand, Hong Kong, Philippines
Chad	63,500	Sudan, Cameroon, Central African Repb
Nicaragua	55,300*	Honduras, Costa Rica, Guatemala
Zaire	54,900	Tanzania, Angola, Burundi, Zambia
Bangladesh	50,800	India
South Africa	28,200	Angola, Swaziland, Tanzania

*Number reported on arrival at UNHCR camps in South Africa
**Number reported in country and in Africa
Source: UN Committee for Refugees, November 1988

AMERICAN NEWS

Mexican election results in doubt

By Lucy Canger in Morelia, Mexico

POST-ELECTION statements by leaders of Mexico's ruling Institutional Revolutionary Party (PRI) leave open the possibility that it could lose a state governorship and fail to gain a majority of a state congress for the first time in the regime's 65 years.

Official results of the ballot on July 2 in the governor's race in Baja California and the congressional contest in Michoacan - states lost by the PRI in the 1986 presidential elections - will not be released until Sunday.

In Baja California, PRI and right-wing National Action Party (PAN) officials say they lack sufficient returns to claim victory.

In Michoacan, PRI said on Monday that evidence in the voters' PRI candidates leading in 11 congressional districts, a result that would give PRI only the bigger share of seats in the congress.

The left-wing Party of the Democratic Revolution (PRD), which pre-empted PRI by releasing the first preliminary returns, issued results on Monday from 51 per cent of the polling places which show PRD winning in 13 districts.

Absentees of nearly 70 per cent in the Michoacan congressional elections were lower than in previous state congressional races, PRD reports.

In Michoacan, PRI won the race for grabbing headlines. At noon on Sunday, all telephone lines to the state's most important newspaper, La Voz de Michoacan, were severed, cutting off the paper's communication with reporters at peak voting hours.

"The telephone technician told us it was not an accident, but an intentional act which delayed Monday publication by four hours," said Mr Rogelio Guzman, director general of La Voz, which has given more coverage than other newspapers to opposition parties. The result was that on Monday the only paper on sale, El Sol de Morelia, ran a headline claiming advantage for PRI in 10 districts.

Policy differences put Fed vacancy under spotlight

By Peter Riddell, US Editor in Washington

THE US Federal Reserve's policy-making open market committee, which meets today and tomorrow, is faced not only by divisions about whether to reduce interest rates but also by a key vacancy.

The resignation two weeks ago of Mr Robert Heller, who had been the Fed governor responsible for international issues, has brought to the surface the frustrations of many Bush administration officials with what they see as the

excessively restrictive monetary stance of the Fed.

Consequently, lobbying has begun for the appointment of a governor who will support policies sustaining economic growth and not be too concerned by inflationary pressures. Many conservative Republicans have traditionally regarded the Fed as too concerned with pleasing Wall Street and international opinion and not sufficiently with ordinary American Main Street.

Within the Fed some officials would like to see a governor appointed with substantial international experience - in the mould, say, of the late governor Henry Wallach.

The debate over the successor to Mr Heller, who is leaving the Fed for financial reasons, is unlikely to be resolved for several weeks, and possibly months. It is significant because Mr Heller had been arguing that inflationary pressures were under control and therefore favoured an easier,

rather than a more restrictive, monetary stance.

He also had one of the seven places on the 12-member open market committee permanently occupied by the Washington-based Fed governors.

The remaining places are taken in rotation by five of the 12 regional Fed presidents, though the New York president, who runs market operations, is also permanent.

There has been a division between the Washington-based governors, several of whom

have felt that inflationary pressures were not accelerating, and most regional presidents who have remained worried at the pace of price increases and have supported continued restriction.

Mr Alan Greenspan, the Fed chairman, has carefully balanced these arguments and the shifting evidence of economic indicators, which have increasingly pointed to an economic slowdown in the US since the winter but have also shown a clear pick-up in inflation.

His instinct has been for consensus and until early last month the Fed maintained a wait-and-see approach, continuing restriction. This produced increasing irritation within the Administration, especially as the dollar strengthened.

After a series of stalemates in discussions among Fed governors and presidents, clear-cut evidence of an economic slowdown tilted the balance four weeks ago in favour of a slight easing of policy.

A rose with thorns for Guatemalan exports

David Pickles examines the pros and cons of a proposed World Bank \$80m deal

AFTER four years of on-off negotiations, Guatemala is on the brink of an \$80m export promotion deal with the World Bank, which will mean a sharp cut in protection for industry.

The tariff cutting programme will start in July, and aims to get maximum nominal protection down to 40 per cent for most goods inside three years.

The most vulnerable sectors of footwear, textiles and leather goods will be given two years extra breathing space.

Other parts of the deal are a drawback (*maquila*) law, which finally passed the Congress in May, and a revision to the Free Trade Zone law, to allow for privately run zones.

Though not formally labelled a Structural Adjustment Loan (SAL), the Guatemalan programme is a rose by any other name. Three quarters of the funds will go to improve the precarious international reserves position, the rest being used for export finance.

The tariff cuts follow lines established in the SAL agreement with Costa Rica in 1987 and 1988, and with Honduras last year.

They will give an added spur to hurried negotiations to revise the common external tariffs of the Central American Common Market in line with its members' new trading policies setting the seal on the region's turn towards a less protected model of industrial and commercial development.

those countries, due to delay on the implementation of agreed tariff cuts and privatisations, and, in Honduras's case, arrears of repayments of previous World Bank loans.

There is little sign that Guatemalan industry - the most developed in the region, and the biggest gainer from the heavily protected Central American Common Market - is geared to meet the challenge of world markets.

A conference of the Chamber of Industry in April expressed concern that cuts in protection should be coupled with financial support for restructuring. But the World Bank money will go mainly into rebuilding the fragile reserves position.

Though the regulated interest rate structure may be liberalised, there is little prospect of relaxation in the tight overall monetary policy.

Credit expansion in commercial banks is presently rationed at 9 per cent a year, against inflation of 14 per cent. This cut in inflation from 40 per cent in early 1986 is the government's major macroeconomic achievement.

Tight money is encouraging the repatriation of flight capital to provide working balances in the business sector - with private transfers so far this year topping \$48m, compared with \$10m in the first five months of 1988.

Industry will have to finance reconversion by bringing funds away from other demands of credit, at home or abroad. Guillermo Rodriguez, of the Chamber of Enterprise, and the private sector's spokesman on foreign trade, is concerned that this is asking too much: "We're playing for high stakes with structural adjustment, and we



haven't added them up yet."

According to Rodriguez, only the maquila sector - about 15 per cent of industrial production, up from \$8m in 1984 to \$90m last year, mainly clothing - is fully ready to meet world competition.

The food processing and packing industry (30 per cent of industrial production) need a couple of years to adjust. But non-food like manufactures (plastics, metals, rubber, leather, automobile parts and textiles, totalling another 30 per cent) need at least three to four years.

Some sectors - in particular wood products have little prospect of adjusting in any time frame.

The regional market will remain important for Guatemalan industry and Rodriguez welcomes the efforts of the Regional Economic Integration Secretariat, SIACA, to involve the private sector in the reconstituting of the Common Market.

But at a national level, just one month before the first tariff cuts are due, the private sector has yet to discuss the

details with the government. The tariff cuts will affect the government's fiscal position. Imports taxes provide 19 per cent of current revenues. Guatemala remains one of the lowest taxed countries in the world, with the government taking over 9 per cent of GDP, but there is fierce private sector opposition to tax rises.

The Finance Ministry hopes that, in the medium term, the economic growth triggered by restructuring will widen the tax base and offset the income loss.

But the short term could see a limited repeat of the impact of the IMF-promoted tax cuts of 1983-4, when total taxes fell to 5 per cent of GDP by 1985.

Central Bank officials expect the tariff cuts to put pressure on the balance of payments if imports demand rises. Devaluation is probable, since they will not use the World Bank or US Agency for International Development (AID) funds (\$70m this year) to prop up the quetzal - presently 2.7 to the dollar.

But devaluation will bring only limited relief to industry, because the sector is a heavy importer of inputs.

The commercial deficit in 1988 was \$968m, with imports at 1,457m against exports of 1,073m. For 1989 the Central Bank expects exports of \$1,240m and imports of \$1,630m.

The projected improvement in exports is based on the hope of improved average coffee prices (from \$129 to \$125 a quintal) and volumes from 3.2m to 3.5m quintals. Coffee was 36 per cent of total exports (\$387m) in 1988.

The other key element of

export growth is non-traditional products markets outside Central Market, which have risen from 12 per cent of exports in 1986 to 18 per cent last year, when they reached \$195m.

By far the biggest market is the US, which now takes 40 per cent of all Guatemalan exports. The main non-traditional lines are vegetables, fruits, plants and flowers, seafoods, sesame, tobacco and chemical products.

The central bank projects a further 25 per cent increase in these exports in 1989 - to \$245m. It is here that the package of tariff cuts, export promotion measures and the likely devaluation will have most effect.

The key question for the Guatemalan economy is the elasticity with which these products can respond - and the facility with which industry can reorganise itself to add other lines to the effort.

With GDP at \$7.6bn last year, GDP per capita reached \$900 - still a good 18 per cent below its 1980 peak, and hard pressed to keep pace with the 3.5 per cent population growth rate. Guatemala's Christian Democratic Government facing an election in 1990, will not want to weather a wave of industrial closures uncompensated by new job creation in the export sector.

It has not escaped the notice of Guatemalan observers that in neighbouring Mexico, tariff cuts closed 74 of the country's 76 producers of domestic appliances.

As a safe bet that a similar impact here would quickly produce a block between government and its industrial lobby to rewrite the details of the World Bank programme.

Caribbean community denies entry to Haiti

THE Caribbean Economic Community (Caricom) will not accept last week's appeal from Gen Prosper Avril, the Haitian leader, that his country be made a member, writes Camille James in St George's, Grenada.

The community's leaders, at their annual meeting in St George's, are instead to offer increased technical assistance to Haiti. But they will tell its government they want to see indications of political change, including the holding of national elections.

Last week Gen Avril, who took power in a coup 10 months ago, said it was time for Haiti to be admitted to the 18-nation community.

Caricom believes that Haiti, because of its weak economy, would damage efforts of the 15 nations to integrate their economies.

The summit wants to leave the door open for discussions with Haiti and is considering sending a ministerial mission there.

Army chief puts pressure on Menem

MR Carlos Menem, who takes office as Argentina's President on Saturday, has come under pressure from Gen Francisco Gassino, the army chief of staff, to ease the removal from the army of leading rebels, particularly Col Mohamed Ali Selmeidin. Gen Menem reports from Buenos Aires.

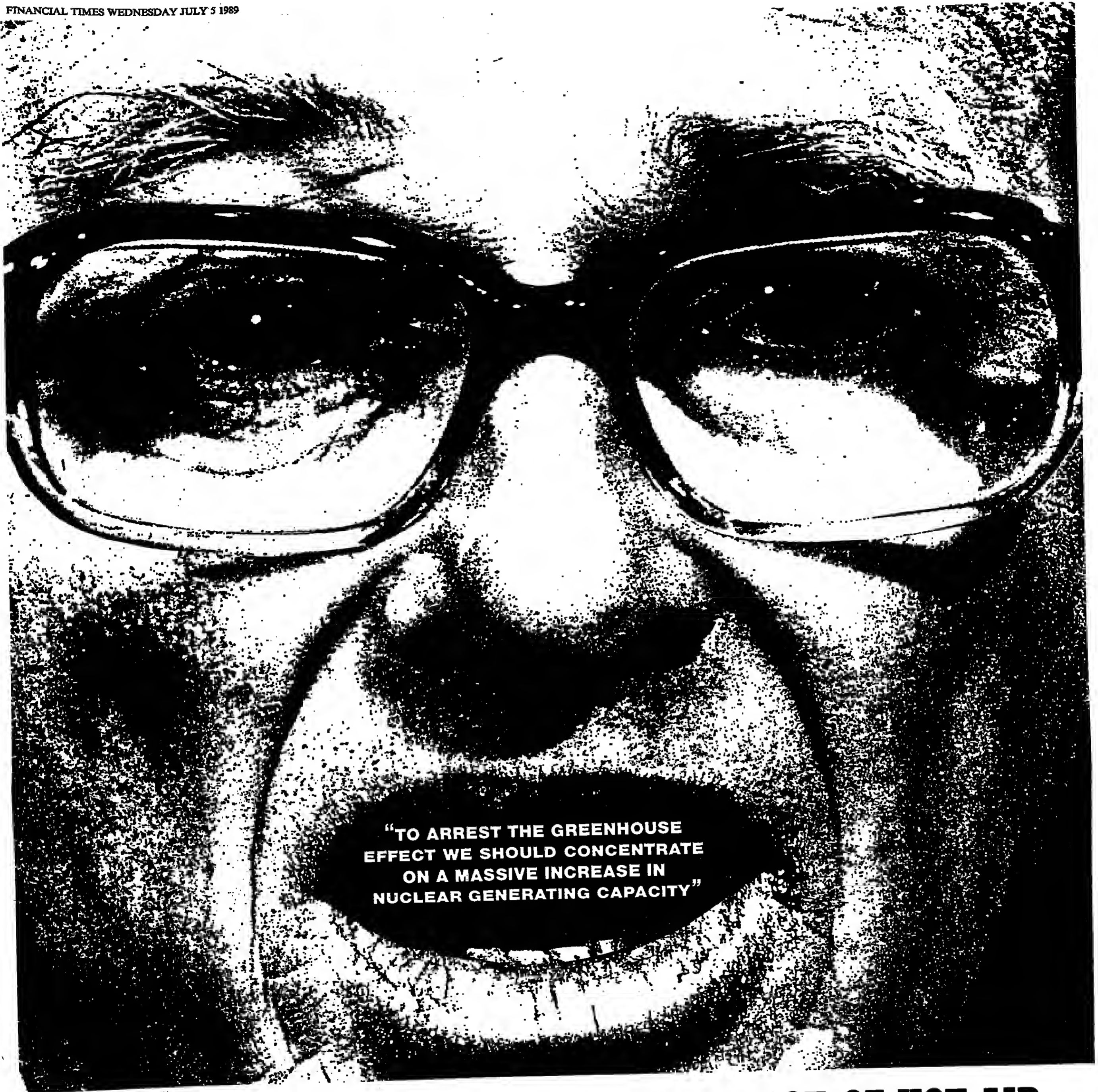
Argentina has seen three serious army rebellions since April 1987 - the last led by Col Selmeidin in December 1988. Rebels loyal to him have taken a stance against the outgoing Radical government and in favour of Gen Menem's Peronists, creating friction between the "official" wing identified with Gen Gassino and the supporters of Col Selmeidin.

Chile fuel cuts

A drought in central Chile has prompted electricity rationing from next Monday, with the aim of cutting energy for industry by 10 per cent and lowering domestic voltage.

Barbara Durr reports from Santiago. Much of Chile's power comes from hydroelectric generators in the central area.

سكيا من الاجل



"TO ARREST THE GREENHOUSE EFFECT WE SHOULD CONCENTRATE ON A MASSIVE INCREASE IN NUCLEAR GENERATING CAPACITY"

SCIENTIFICALLY SPEAKING, IT'S JUST A LOT OF HOT AIR.

Nicholas Ridley, the Government, BNFL, and the CEBB claim that nuclear power is an answer to the greenhouse effect. This view is mistaken.

Moreover, 100 of the country's leading scientists, doctors, and engineers, 40 of whom are listed below, have signed the following declaration:

"NUCLEAR POWER IS NOT AN ANSWER TO THE GREENHOUSE EFFECT."

The nuclear industry is right when it says that the greenhouse effect is a threat to civilization.

It is wrong when it says that nuclear power has an important part to play in reducing emissions of greenhouse gases.

This is so because the amount of carbon dioxide produced by coal-fired power stations around the world constitutes only a small percentage of the overall greenhouse gases currently added to the atmosphere.

Even a decision to eliminate that small percentage by replacing coal-fired power stations with nuclear stations is a mistake.

This is so because energy efficiency measures offer far more scope than nuclear, f-for-e, in reducing the demand for fossil fuels.

It is cheaper to save a unit of energy than to generate an additional unit.

And the scope for energy efficiency measures is huge in our energy-profligate world economy.

The hundreds of billions of dollars which would have to be spent on an expanded nuclear programme would drain the resources available for energy efficiency and other measures.

Energy efficiency measures can be introduced far more quickly than can nuclear power stations.

Time is not on our side when it comes to tackling the

greenhouse effect.

It takes a minimum of six years to build a nuclear power station, and a matter of months to implement energy saving measures.

Finally, the nuclear waste issue is unresolved. Decommissioning has essentially yet to be addressed.

The problems of nuclear weapons proliferation remain.

And the track record of the nuclear industry involves a long history of over-ambitious appraisals of cost and reactor safety. An expansion of the nuclear programme will compound these problems.

The greenhouse effect is a serious environmental phenomenon which requires serious and urgent solutions.

Nuclear power is irrelevant to the prevention of global warming."

GREENPEACE

LIST OF SIGNATORIES

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R.C. Luxembourg B24840

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders in G.T. BIOTECHNOLOGY & HEALTH FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 21 July, 1989 at 3.00 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1989.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March, 1989.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting. In order to attend the meeting of 21 July, 1989 the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

The Board of Directors

G.T. UK SMALL COMPANIES FUND
(Société d'Investissement à Capital Variable, Luxembourg)
Registered Office: 2, boulevard Royal - L-2953 Luxembourg
R.C. Luxembourg B25668

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders in G.T. UK SMALL COMPANIES FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 21 July, 1989 at 9.00 a.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1989.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March, 1989.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting. In order to attend the meeting of 21 July, 1989 the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

The Board of Directors

G.T. US SMALL COMPANIES FUND
(Société d'Investissement à Capital Variable, Luxembourg)
Registered Office: 2, boulevard Royal - L-2953 Luxembourg
R.C. Luxembourg B25176

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders in G.T. US SMALL COMPANIES FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 21 July, 1989 at 4.00 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1989.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March, 1989.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting. In order to attend the meeting of 21 July, 1989 the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

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3/9 September 1989

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The Financial Times proposes to publish this survey on:

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For a full editorial synopsis and advertisement details, please contact:

SARAH PAKENHAM WALSH
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FINANCIAL TIMES

RETAILING

The Financial Times proposes to publish this survey on:

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For a full editorial synopsis and advertisement details, please contact:

Jonathan Wallis
on 01-873 3565

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES

WORLD TRADE NEWS

WORLD DEVELOPMENT REPORT

Debt reduction could raise economic growth by 1%

By Peter Montagnon, World Trade Editor

MEASURES to reduce outstanding external borrowing by 20 per cent over a three-year period in the most highly indebted developing countries could raise their economic output by a full 1 per cent, the World Bank estimates today.

The growing popularity of debt reduction schemes has prompted the Bank to analyse their potential economic effect in its latest World Development Report.

Its projection that higher growth would result also assumes, however, that the main industrial countries raise their potential economic effect in its latest World Development Report.

Its projection that higher growth would result also assumes, however, that the main industrial countries raise their potential economic effect in its latest World Development Report.

Some countries, such as Argentina, Mexico, Brazil and Nigeria would fare better than average under this scenario with their economic output rising by as much as 2 per cent, the Bank says.

But it cautions that its projections are tied directly to available resource flows. What actually happens would also

depend heavily on the economic adjustment policies pursued by the debtor countries themselves.

Debt reduction which increased the prospect of the borrower country being able to meet future interest payments would improve the investment climate and eventually encourage the return of flight capital, it says.

Failure to adjust could, however, mean that debt reduction schemes would reduce the availability of new external capital flows, adding to net capital outflows and reducing domestic investment.

"These considerations," it writes, "reinforce the view that continued and powerful structural adjustment by the debtor countries remains the most important agreement in dealing with the debt problem."

As usual the Bank provides two medium term growth projections for the developing world.

The first assumes adjustment by industrial countries including a reduction of the US budget deficit coupled with an easing of monetary policy.

This would enhance growth prospects for developing countries with real output rising by

an average annual 4.6 per cent in the period up till 1995 compared with 4 per cent since the start of this decade.

Though an improvement, this growth rate would not match that achieved in the 1960s and 1970s, the Bank says.

The outlook for sub-Saharan Africa is also particularly bleak.

Its output would rise by an annual 3.2 per cent in the medium term compared with 0.5 per cent since 1980 but rapid population growth means that per capita income would stagnate.

"More and more effective use of external financing will be needed to keep sub-Saharan Africa from falling further behind," the Bank warns.

Under its alternative scenario where adjustment is not pursued by the developed world, growth would fall and protectionism would increase.

This would reduce the projected annual growth rate for developing countries to 3.7 per cent in the first half of the next decade. Trade prospects would deteriorate and per capita income would grow at only 1.8 per cent, less than the 2 per cent recorded since the start of the decade.

Development finance in Third World comes under attack

By Our World Trade Editor

AMONG the developing country finance vehicles singled out for special criticism in this year's World Development Report are the so-called development finance institutions.

These are national lending institutions commonly used by developing countries to channel long-term funds to specific sectors of industry and agriculture.

In the past they have frequently run up large foreign borrowings from the World Bank, other multilateral lending bodies and even commercial banks as a means of funding their lending programmes.

The Report's conclusions are thus significant because they underline a consideration now being given by the World Bank itself to the wisdom of lending to these once favoured institutions.

Many development finance institutions are insolvent and some have had to be closed, the report says. In a sample of 18 industrial development institutions, barely half their loans were found to be in arrears and accumulated arrears were found to be equivalent to 17 per cent of their portfolio value.

The report says that development finance institutions are vulnerable to losses because they only provide long-term loans and have no regular day-to-day contact with their customers.

Many have encouraged their customers to raise loans with inadequate equity backing and passed on to them the exchange risk inherent in foreign currency borrowing even though they lacked the means to hedge.

Management of development finance institutions should be upgraded, and they should charge market interest rates on their loans, the report says.

But not all development finance institutions are failures. The report praises the Botswana Development Corporation (BDC) which provides equity as well as loans to certain projects and has been funded in part by the International Finance Corporation.

"The BDC owes its achievements to a strong and growing economy, a conservative investment and lending strategy, independent management, and a highly qualified staff," it says.

External funds require internal reforms

Bank tells developing countries: get your house in order, writes Peter Montagnon

THE PROSPECT that external capital flows will remain limited for the foreseeable future means developing countries must be prepared to undertake wide-ranging reforms of their financial sectors to encourage the return of flight capital and mobilise the investment needed for economic recovery.

This is the central message of the World Bank's World Development Report published today. The report scrutinises the financial systems of the developing world and concludes that although reform is under way in many cases, traditional banking structures have led to misallocation of credit, financial distress and inefficiency which has wasted savings and impeded growth prospects.

"Economic recovery requires the restructuring of financial intermediaries and insolvent firms. It also requires a policy environment in which finance can become less a tool for implementing the interventionist development strategies and more a voluntary process for mobilising and allocating resources," it says.

The report explains why financial sector reform has assumed such a high priority in the bank's policy prescriptions. It presents a long list of policy errors common in the developing world, ranging from attempts to manipulate the economy through credit allocation, artificial interest rate structures and inadequate banking supervision to poor accounting practices.

Government attempts to direct credit to priority areas of the economy, often with artificial rates of interest, is a common feature of developing country financial management, the report says, noting that as recently as 1986, 70 per cent of new lending by banks in Pakistan, for instance, was targeted in this way.

But such directed credit programmes involve an implicit subsidy that has to be paid for, for example through higher lending rates to other, more efficient borrowers, or through low deposit rates which discourage saving and provoke capital flight.

They have also discouraged proper credit analysis by both lenders and recipient enterprises with the result that many directed credits have become non-recovering, resulting in large losses in developing country banking systems.

Moreover many developing countries use their domestic banking system to finance public sector borrowing. A typical way is through the imposition of high reserve requirements which provide the authorities with cheap money but distort the intermediation process. Reserve requirements in Argentina are as high as 70 per cent, those in Brazil more than 40 per cent and those in Zaire 51 per cent.

"Large public sector deficits that demand financing from shallow domestic financial systems invariably lead to inflation or crowd out private

	1980-1985		1986-1995	
	Scenario 1**	Scenario 2**	Scenario 1**	Scenario 2**
All LDCs	4.0	4.6	3.7	3.7
Sub-Saharan Africa	0.5	3.2	0.5	4.3
Asia	7.3	8.0	8.0	8.0
Latin America	1.7	3.1	3.1	2.3

*Average real annual growth rates. **Scenario 1 assumes liberal and monetary adjustment in OECD countries. **Scenario 2 assumes no change in policy.

Source: World Bank.

sector borrowing," the report says.

These problems are compounded by inadequate banking supervision and accounting practices.

Bank supervisors in many developing countries focus on compliance with monetary policy regulations, foreign exchange controls and economic policy regulations such as those for allocating credit. They pay too little attention to the prudential aspects of financial monitoring which the result that governments may often be unaware of problems until it is too late.

In the West African monetary union, for example, more than 25 per cent of bank credits are non-performing and at least 20 primary banks are bankrupt. The South Korean authorities had to oversee the winding up of 78 insolvent firms whose combined debts exceeded assets by \$5.9bn between 1985 and 1987.

Financial distress has contributed to slow growth and undermined structural adjustment as banking institutions have been rendered unable to contribute efficiently to the

intermediation process. In particular the rising volume of non-performing loans in developing country banks has often had a perverse effect by encouraging them to lend more money to their least solvent customers so that they can continue to service existing debt.

One of the important lessons of financial reform efforts to date is that they tend to be more successful if they are carried out against a background of macro-economic stability, the report suggests.

This means reform must go hand in hand with efforts to reduce inflation and eliminate price-distorting subsidies and controls. Chile's financial reform, for instance, was undertaken at a time when its exchange rate was overvalued which led to an excessive flow of funds into the non-tradables sector, notably real estate. This aggravated the country's subsequent economic crisis.

Chile, along with Argentina, Uruguay, the Philippines and Turkey, was also cited as an example of a country which failed to provide adequate prudential regulation and banking supervision.

In privatising banks, it allowed them to become acquired by industrial groups which then used them to make excessive loans to group firms.

In the initial stages, the report says, financial reform in developing countries tends to be less successful than in their industrial counterparts.

It should start by getting the fiscal deficit under control and establishing macro-economic stability. The government should then scale down directed credit programmes and adjust interest rate levels to bring them into line with inflation and other forces. It should encourage managerial autonomy in financial institutions, some of which may need to be restructured.

Only at a subsequent stage should governments seek to promote competition by allowing a greater diversity of institutions and markets, perhaps by encouraging the entry of foreign banks. Until such reforms are well under way it may be necessary to retain controls on capital movements. These would only be lifted in the final stage of liberalisation when interest rates would also be fully freed and the remaining directed credit programmes eliminated.

Such changes take time and involve hardship, the bank says. They can also be done imperfectly, but a liberalised financial system "would probably make fewer mistakes and waste fewer resources than the interventionist approach followed by many developing countries today".

Saudi Arabia plans EC chemical ventures

By Peter Marsh

THE SAUDI Basic Industries Corporation (SABIC), Saudi Arabia's main industrial holding company for petrochemicals, is planning to invest in large chemicals projects in Western Europe as a way of expanding its activities in the region.

Mr Ibrahim Ibn Salama, vice-chairman and chief executive of SABIC, said in London yesterday the group intended to take this route via joint ventures with European chemicals groups.

He said the plans for this course of action were still at an early stage and he had no firm idea of the sums of money SABIC would be willing to invest in such schemes.

Mr Salama claimed he had no particular targets for the kind of chemicals his group would want to have a hand in making under the new ventures. They would likely, however, be downstream materials like plastic and intermediate materials for fibres like detergents.

The Valley of SABIC is likely to be treated with some scepticism by leaders in the West European chemical industry, on the grounds that much of the sector is already worried about possible overcapacity in some major chemicals in the Continent and is unlikely to want to consider new projects with an outside partner.

Mr Salama said he could

understand these fears but that he thought joint ventures between SABIC and chemicals groups in Europe could have positive effects for both sets of parties.

SABIC, which last year had sales of about \$3bn, already has several joint ventures with Western companies involving chemicals manufacturing operations in Saudi Arabia. It manufactures a range of basic chemicals such as ethylene and polyethylene plastic in conjunction with groups including Shell Oil, Exxon, Hoechst and Mobil.

Mr Salama conceded that setting up joint ventures in manufacturing plants in Europe would be one way to

increase exports by his company into the Continent.

At present European exports account for about one-fifth of SABIC's total sales. The Saudi company would like to step up its activities in this area but says it is prevented from doing so by import quotas implemented by the European Community which apply to a large amount of its trade into Western Europe.

Any plants run by SABIC in Europe in conjunction with partners could be expected to receive significant volumes of raw materials from other factories operated by SABIC in Saudi Arabia, Mr Salama said.

French form consortium to enter Soviet Union

By George Graham in Paris

EIGHT FRENCH industrial companies have formed a consortium, backed by the Credit Lyonnais bank, to promote joint ventures with the Soviet Union.

The consortium, launched yesterday during the visit to Paris of Mr Mikhail Gorbachev, the Soviet leader, will open the way to Franco-Soviet joint ventures aimed at the USSR's domestic market by allowing its members to pool their foreign exchange earnings.

Soviet regulations make it virtually impossible for foreign companies to repatriate profits unless they have made them in hard currency by exporting their products outside the USSR. The consortium will allow companies with a hard currency surplus from their

exports to offset other companies producing only for the domestic market.

Mr Lev Voronin, Soviet vice president, said the consortium would allow a number of interesting projects which had run up against the foreign exchange problem to be realised.

The French members include Air Liquide, the industrial gases group; BSN, which has projects in the bismuth and saucers markets; Club Méditerranée, which plans holiday camps in Moscow, Leningrad, Kiev and Yalta; Darty, the consumer electronics retailer; and Electronic Serge Dassault, which has reached agreement with Sberbank on the computerisation of its payment systems.

Japan-Norway pharmaceutical tie-up agreed

By Karen Fosell in Oslo

NYCOMED, the pharmaceutical division of Hafslund Nycomed, the diversified Norwegian group, said yesterday it had signed a \$14m (\$9m) research and development, licensing and marketing agreement with Daiichi Sankyo, one of Japan's leading pharmaceutical companies.

The pact calls for Daiichi to market and sell products in Japan of Salutar, Nycomed's US unit, on an optional basis. Hafslund Nycomed bought Silicon Valley based Salutar in April for \$55m. Daiichi has already agreed to market and sell Salutar's S-041, a non-ionic gadolinium agent, used for examination of the central nervous system with a technique known as MRI, magnetic resonance imaging.

Paris considers U-turn on Subaru vehicle plant

By Our Correspondent in Paris

PLANS to manufacture Japan's Subaru four-wheel drive vehicles in France could be back on the road again after running into hostility from the French government.

Mr Roger Fauroux, the French industry minister, is due to meet the heads of the Japanese company today, and yesterday said he would welcome the installation of a Subaru plant, perhaps at Angers in central France.

"The Subaru project is a project which is really welcome in France. In addition, it would make four wheel drive vehicles which are not made in France. I would prefer that they make them here than that they should import them," the minister said.

Full Heavy Industries, which manufactures the Subaru, pro-

posed a year ago to invest FF100m (\$14m) in the conversion of a site at Angers formerly owned by International Harvester. The plant was to produce 25,000 to 30,000 vehicles a year.

The project ran into objections from French carmakers and from the government on the grounds that the plant would merely assemble cars from imported components, with little European content.

French industry analysts say Subaru had appeared to lose interest in the Angers project, but has recently seemed to be returning to the fray.

Mr Fauroux said Japan's trade surplus with Europe should be offset by Japanese investment in the EC. He was in favour of quotas on imports of cars from Japan.

السنة من العمل

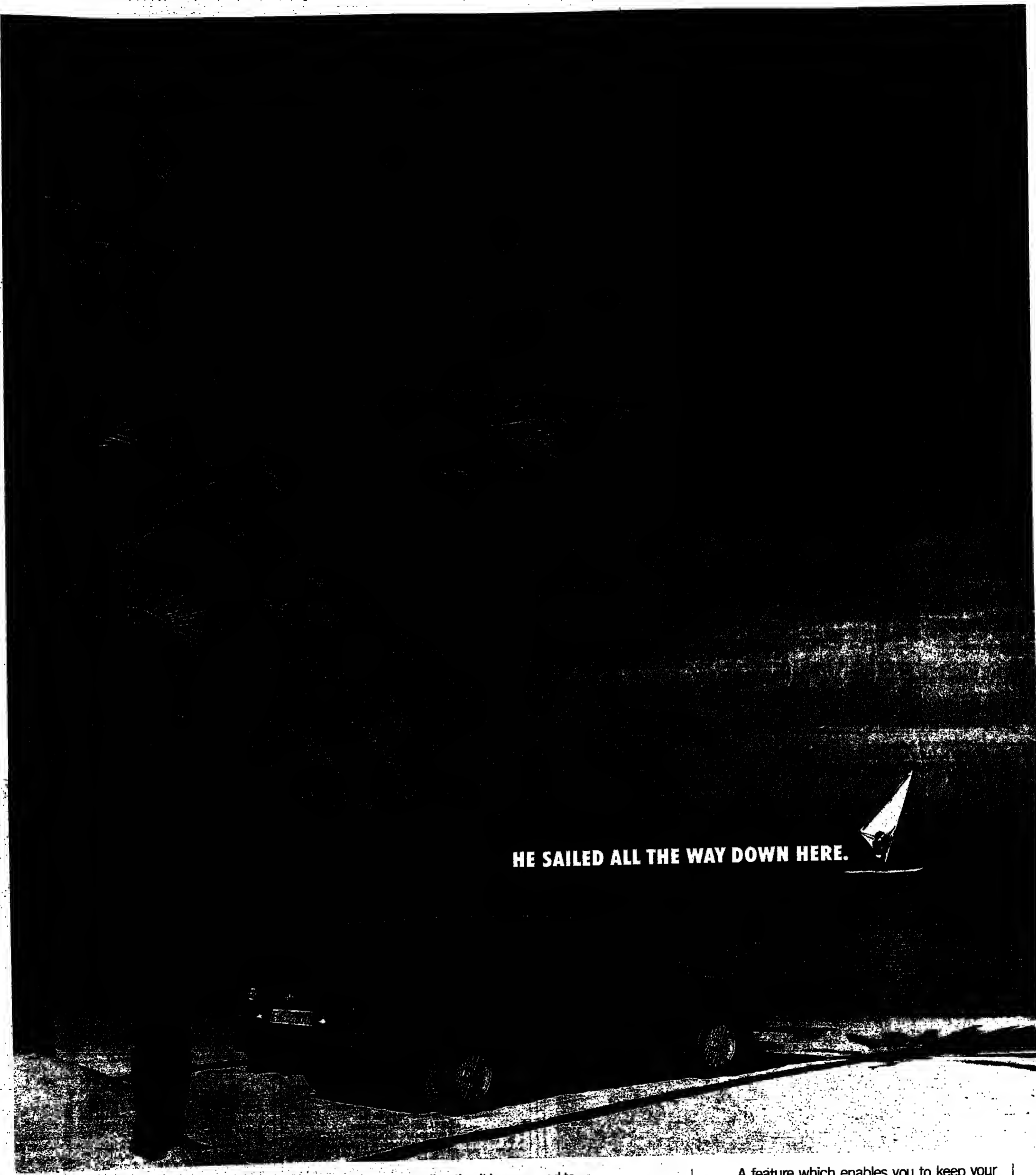
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In any other car he might have found the trip down through Europe a long haul. But in a 325i Touring it was a breeze. Mind you, he did have the power of BMW's silky smooth, 2.5 litre, straight six at his feet. An engine which could launch him from 0 to 60 in 7.6 seconds. And produce 170 bhp with ease. It was also equipped with the very latest in sophisticated engine management. A third generation Motronic system that effectively 'tunes' the engine up to 300 times every second. Making sure the engine runs at its most efficient at all times. However, the 325i Touring wasn't just built to go like the wind. It was also designed to sail

in the direction it is supposed to. Thanks to a perfect 50:50 front to rear weight distribution, understeer and oversteer have been minimised. Whilst it has been given an exceptionally rigid bodyshell to make sure it stays taut even when the going gets rough. And how does it handle the bumps? Relax. Twin-tube, gas-filled shock absorbers front and rear give the optimum balance between stability and ride comfort. Naturally, the 325i Touring is fitted with ABS as standard. As are a host of creature comforts: power assisted steering, electric front windows, even a levelling control for the ellipsoidal headlamps.

A feature which enables you to keep your lights firmly fixed on the road out in front, by compensating for any load in the back. And you'd be surprised just how much you can stow on board. The fully carpeted luggage compartment measures a full 40 cu. ft. with the seats folded. If our wind surfer had wanted the extra room but not quite so much power, he might have chosen a BMW Touring with a 1.8 or 2.0 litre engine. As it was he took a 325i Touring on his travels. And now he can't wait to sail home.



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UK NEWS

Talks could lead to rail peace but strike proceeds

By Fiona Thompson, Labour Staff

TALKS which could lead to the first breakthrough in the rail dispute will take place this morning as British commuters face getting to work without trains for the third successive Wednesday.

for a big rise to pay taking into account the rate of inflation, the level of wage settlements elsewhere and their improved productivity.

British Rail, led by Mr Trevor Toole, managing director personnel, will argue that it can afford only a 7 per cent rise on basic pay although there could be more money if the unions agreed productivity changes.

While Mr Toole is putting the corporation's case at the tribunal, other BR executives will be announcing its year-end results. BR is expected to show profits of £304m, up from £291m last year, most of the rise due to higher property sales.

The tribunal is expected to reach a decision within a week and although its recommendation is not binding, it is expected to form the basis for a settlement. BR is likely to impose any settlement agreed for TSSA on the NUR and Aslef. Assuming individual rank and file members thought the pay award was fair, this could lead to many rail workers concluding that it was time to settle the dispute.

Leaders of the NUR and Aslef insist the twin issues can be resolved only under the auspices of the conciliation service Acas.

Toyota motors into a fresh British climate

Kevin Done looks at the Japanese group's plans to build an engine plant in Wales

TOYOTA's decision to locate its first European engine plant in the UK is the icing on the cake for the British Government, which was already triumphant that Japan's leading vehicle maker had chosen the UK as the location for its first car assembly plant.

Toyota is now committed to spending close to £550m in the UK in the largest inward investment ever made by a Japanese corporation in Europe.

When it announced in April its plans to build a 200,000-cars-a-year assembly plant at Burnaston, near Derby, Toyota made clear that the UK was also the "lead candidate" for the engine plant, but it was never a foregone conclusion, and over the last two months the company has also examined sites in continental Europe, not least in France.

If the reaction to Toyota's plans to assemble cars in the UK had been more hostile, it is possible that Toyota would have felt constrained to site the engine plant in continental Europe as a trade-off. In the event the response from continental European car makers and from other European Governments has been surprisingly muted.

The teeth of the potential opposition were pulled in any

case by Toyota's decision to eschew any UK state aid, avoiding in the process the need to put itself through the mill of seeking approval for the project from Brussels. Since the beginning of the year any state aid to the European motor industry above Ecu12m (£8m) must be notified in advance to the European Commission.

The way in which Toyota has chosen to establish itself in the UK without state aid shows how far the investment climate in the UK has moved since the early to mid-1980s, when Nissan, Toyota's arch domestic rival, was making up its mind to begin car assembly in Europe. It finally opted for a site near Sunderland in north-east England, where it is developing a 200,000 cars-a-year plant with a total investment of some £310m, but the decision was helped by state aid worth around £125m.

Toyota's decision to establish engine production in Europe in addition to car assembly was virtually guaranteed by the nature of its voluntary agreement with the UK Government over local content.

Under the deal struck with the Department of Trade and Industry it is committed to reaching an eventual local (European Community) con-



tant level of 80 per cent on an ex-works price basis.

Toyota is planning to begin production at Burnaston in December 1992 with commercial production beginning in August 1993. The agreement with the DTI says that it is Toyota's "firm intention" to achieve a 60 per cent local content level from the start-up of commercial production and to achieve a steady build-up to 80 per cent local content within two years.

The agreement is similar to the tried and tested formula developed by the DTI for its earlier "voluntary" deals made with Nissan, Honda and IBC

vehicles, which is the General Motors/Isuzu 60-40 joint venture which assembles Japanese designed light commercial vehicles at the former Bedford van plant in Luton.

The insistence on an 80 per cent local content level virtually ensures that Japanese vehicle makers must at least make either the engine or the transmission in Europe and avoids the danger of the assembly operations becoming mere "screw-driver" operations, where most of the components are still imported from Japan.

The announcement of Toyota's engine plant marks the third Japanese car engine plant to be built in the UK. Nissan began engine assembly in Sunderland in mid-1988, and it will begin machining components in spring 1990. It has recently announced plans for casting and machining aluminium engine cylinder heads at Sunderland and according to Mr Ian Gibson, Nissan Motor Manufacturing UK managing director, the company is examining how best to source the engine block and crankshafts in Europe. At present these are imported ready-machined from Japan.

Nissan already has firm plans for obtaining the electronic engine management

systems in Europe. By the end of 1992 it should be making 100-200,000 engines a year at Sunderland, and although the blocks will still come from Japan in the early 1990s, it is expected that it will switch later to European-sourcing.

The second Japanese engine plant in the UK is being developed by Honda on its 367 acre site at Swindon in south-west England. Honda has recently begun pilot production and commercial production will begin in August/September. The company is planning initially for a capacity of 70,000 a year. The engines will be used in the Honda Concerto/Rover 200/400 car ranges which have been developed jointly by Honda and Rover and which begin full production at Rover's Longbridge plant later this summer. The models will be launched in the European market in the autumn.

Honda will make a range of multi-valve 1.4 and 1.6 litre engines at Swindon, in both single and twin carb forms and with both carburettor and fuel injection versions. The engine blocks which will be cast at Swindon. At first the aluminium cylinder heads will be imported from Japan but Honda aims eventually to source the complete engine from EC components suppliers.

In Brief

Row over N-station plans in power sale

A political row erupted over the Government's plans - confirmed by Prime Minister Margaret Thatcher - to include nuclear power stations in its privatisation of the electricity industry. Labour Party leaders claimed that the nuclear power sale would not be possible without huge financial guarantees by the Government on the costs of decommissioning existing nuclear stations.

Transmitter scheme

The Government plans to privatise the broadcasting transmitter networks of both the Independent Broadcasting Authority and the BBC in their present form.

BBC ventures

BBC Enterprises, commercial arm of the BBC, is investigating the possibility of setting up joint venture television production companies with US network companies and Australian broadcasters.

Glaxo pay scheme

Glaxo, big pharmaceutical company, has introduced a pay scheme for its 2,500 US-based research workers based entirely on linking remuneration to job performance.

Nalco action claim

Nalco, the public sector union, claimed that more than 90 per cent of its 500,000 members in local government joined a one-day strike in protest against pay and conditions.

N Sea strike spreads

About 3,500 construction workers staged a strike over pay and conditions affecting some 80 platforms in the North Sea after BR New in 24 directly-employed workers to get one of the platforms working again.

£3.3m rubber site

St Albans Rubber, the UK company which makes Europe's leading brand of neoprene for use in wetsuits, plans a £3.3m expansion in County Durham.

Dock redundancies begin

By Jimmy Burns, Labour Staff

PORT employers have begun to announce redundancies among their former registered dock workers after the granting of Royal Assent to the Dock Work Bill abolishing the National Dock Labour Scheme.

English China Clays, which runs the ports of Fowey and Pax in Cornwall, said yesterday that its registered workforce of 72 dockers has been made redundant.

In Aberdeen, 57 fish market porters formerly registered under the scheme have been made redundant, together with 90 dockers employed by a local stevedoring company which has gone into liquidation.

A senior manager of the Aberdeen Stevedoring Company said that 90 dockers had been made redundant after local union officials had followed the instruction of the TGWU transport union and refused to negotiate new terms and conditions.

Under the Dock Work Bill, which overcomes its final parliamentary hurdle on Monday night, the dockers who have been made redundant will be entitled to maximum payments of £35,000 each under the Government's compensation scheme.

Smith New Court faces inquiry

By David Barchard

THE Professional Standards Panel of the Stock Exchange is investigating a delay by Smith New Court, the London securities house, in reporting a portfolio trade conducted last year for Ivory and Sims, the Scottish investment manager.

In a statement last night, Smith New Court said it was aware of the Stock Exchange inquiry, but that no allegations of rule-breaking had been made. This suggested that the investigation did not follow a complaint.

In portfolio trading, a basket of securities is sold or bought under complex pricing arrangements and so usual notification procedures do not apply.

The price is usually the mid-price - halfway between the bid and offered stock prices - during a specified period, minus discounts and commis-

sions. The deal must be notified immediately at the end of the specified period.

The Stock Exchange declined to comment in accordance with its general policy of not discussing individual disciplinary cases.

Mr David Ross, general manager of Ivory and Sims, said last night his firm had given evidence to the inquiry three months ago. "We are happy and our client is happy, and as far as we are concerned, it is a matter for the Stock Exchange and its member and not for us," he said.

The Stock Exchange is employing the more serious of its two forms of disciplinary inquiry in this case. The Professional Standards Panel is usually only invoked for relatively serious cases. In smaller cases, where technical irregu-

Hurd outlines new rules for radio station owners

By Raymond Snoddy

THE Government plans to create the right to impose new limits on the ownership of commercial radio stations if there is a danger of too great a concentration of power.

At present it is proposed that one company will be able to own one of the planned national stations plus a maximum of six local stations.

Mr Douglas Hurd, the Home Secretary, told the Association of Independent Radio Contractors (AIRC) in London yesterday that there was a case for criteria based on population coverage or audience share.

Without such a rule it would be possible "for the same group to gain control of the six largest stations, thus establishing a quasi-national network without going through the franchis-

"In Rouen, we've always known that Silicon Valley wasn't a ski resort."

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pean Campus, INSA, ESIGELEC, and Institut Européen d'Architecture. We haven't waited for 1993 to build the "La Vallée" technological park, where 60 new companies have created 1 600 new jobs. In a word, our 2700 researchers aren't waiting for 1993 to develop future products, and make ROUEN a key city for scientific development. Close to PARIS, yet much less expensive, ROUEN is Europe's leading cereal port. Only one hour's drive from the sea, your business will most certainly benefit from the 10 000 firms and 35 million potential clients in the area.

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Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in G.T. INTERNATIONAL BOND FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 21 July, 1989 at 12.00 noon with the following agenda:

- To consider and approve the Reports of the Board of Directors and of the Auditor.
- To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1989.
- To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March, 1989.
- To elect the Directors and appoint the Auditor.
- Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting. In order to attend the meeting of 21 July, 1989 the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

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UK NEWS

Electricity sell-off could force gas price shake-up

By Maurice Samuelson

SHARPER competition by the privatised electricity companies might force British Gas to vary the household tariff for gas in different parts of the country, Mr Bob Evans, its newly-appointed chairman, said in London yesterday.



Gas's low level of debt, but that the company would not seek loan capital "for the hell of it."

Gas's low level of debt, but that the company would not seek loan capital "for the hell of it." The company intended to concentrate on activities which it did well, such as exploration and development of promising gas resources in various parts of the world.

Doctors urge public outcry against health reforms

By Alan Pike, Social Affairs Correspondent

DOCTORS' leaders yesterday appealed directly to the British public to step up pressure against the Government's proposed National Health Service reforms.

with the results of the poll, conducted by Gallup on the Association's behalf between June 21 and 26. It shows that 71 per cent of adults disapprove of the proposals contained in the Government's draft health legislation.

interviewed - 68 per cent - thought that the draft law was a cost-cutting exercise. Among Conservative voters, 43 per cent agreed with view, while 39 per cent disagreed.

NHS is safe in the hands of the Conservatives. The poll results are significant for the BMA, since its leaders believe that their best chance of forcing the Government to modify its plans lie in convincing Conservative MPs that they are unpopular with voters.

Dr John Marks, chairman of the BMA Council, drew repeated applause and a prolonged standing ovation during a speech in which he called upon the public to wake up to what was happening to the NHS under the guise of reorganisation.

NatWest offers combined credit cards package

By David Barchard

NATIONAL Westminster, Britain's biggest commercial bank, yesterday unveiled a comprehensive credit card processing package for retailers aimed at taking business from Barclays and Lloyds banks.

Allied to reopen island distillery

By James Buxton, Scottish Correspondent

ALLIED DISTILLERS, the whisky arm of Allied-Lyons, is to reopen a malt whisky distillery at Ardbeg on the island of Islay, off the west coast of Scotland.

have recently reopened in Scotland

Distilleries are being reopened because individual groups are short of distilling capacity or anticipate shortages as stocks run down. With legal requirements for whisky to mature in casks for three years, it will be at least this period before the output of the reopened distilleries comes on to the market.

Mr Ian Burt, manager of Allied Distillers, said the company was forecasting a revitalisation of the whisky industry.

Ardbeg would not be running at full capacity. Last month Campbell Distillers reopened the Glenallachie distillery at Aberlour on Speyside. Two other distilleries

Housing starts fall sharply

By Andrew Taylor

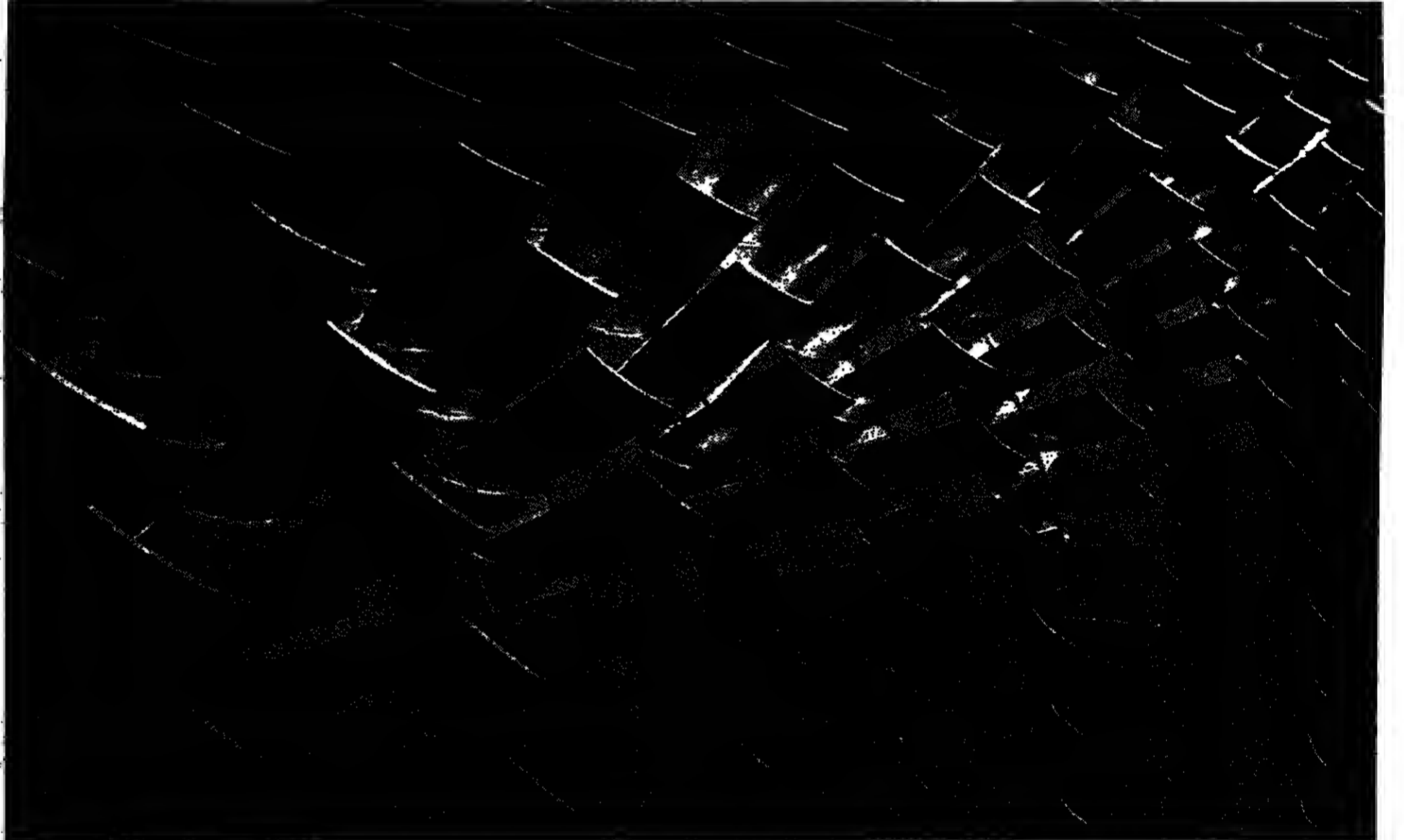
THE NUMBER of homes under construction in Britain fell sharply during the three months to the end of May, according to figures published yesterday by the Environment Department.

Machinery policy 'a failure'

By Nick Garnett

BRITISH manufacturing companies are failing to invest in sophisticated and flexible shopfloor machinery and will lose market share to French and West German competitors unless they alter their equipment purchasing policies.

We're only intolerant towards ourselves.



Child abuse numbers show dramatic rise

By Joel Kibazo

THE NUMBER of children registered as abused in England and Wales more than doubled in between 1983 and 1987, says a report published yesterday.

Sexual abuse was the category which saw the biggest increase, with a twelve-fold increase in registrations, from 5 per cent of the total in 1983 to 28 per cent in 1987.

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MANAGEMENT

Earlier this year, Clive Wolman completed a part-time Masters of Business Administration course at the London Business School. These are his recollections

'How ever did I find the time?'

In retrospect, I - like most other people on the programme - cannot understand how I managed to find the time to devote to the course three weeks of annual holiday, one Friday every fortnight during term time, plus an average of six to 12 hours "homework" each week for three years.

Some people failed to find the time. The drop-out rate on our programme was higher than in previous years. Of the 50 starters, only 45 survived until the four four-hour final examinations held just before last Christmas. And 44 passed. The most common reason for dropping out was a change in job or family circumstances.

Some students thrived on the pressure. Tony Poulter, who started as a civil servant and moved into management consultancy during the three years, found it "very stimulating and, at the age of 30 or so, a great change being with people from different backgrounds. It made me very productive and positive at work."

But most students found the juggling act more difficult. Peter Riches, who works for Texaco, says: "I did not conceive how much I would have to adjust my life. It was essential to have an indulgent employer and an indulgent family."

The redeeming feature was that the head of the part-time programme, the Registry and all the administrative staff were consistently supportive and sympathetic to individuals and their personal difficulties.

The pressure of work varied greatly. There were two particularly difficult periods when there was a rush of assignments and exams. These were over the Christmas period at the end of the first year when there was a high toll in drop-outs with the end still far away - and in the January-March term in the third year.

I found the first two terms easy going. They were intended to be: students should not drop out in despair immediately. But those who were unacquainted with any of the four subjects we were studying at the time found the experience stressful.

It was only after the first two terms that we had to embark on seven elective courses alongside the 21 compulsory

ones - and to come in on at least one extra morning, afternoon or evening each week to do so. But, in spite of the official warnings and declarations of principle, we didn't have to show up all the time, or even most of the time.

LBS offers an unusually wide range of electives, about 30 every term, although many of them reflected the current - and sometimes obscure - research interests of the lecturers rather than genuine student demand. Some students argued that the programme could have been shortened and by the third year several elements were repeating themselves.

For example, privatisation was tackled, albeit in different ways, in two economics courses and in management policy, finance, management accounting and the government and industry courses.

'We ended up fascinated by economics'

The case studies also focused successively on a small number of industries, in particular US airlines.

Some students said they would have preferred a less conventional and more tailor-made approach. Gill Avery, who was promoted to be head of an organisational consultancy unit at British Telecom during the programme, feels that it relied too much on traditional teaching/lecturing methods. "Ideally the course would have drawn more on the individual's experiences in managerial positions," she says. "This could have allowed us to step back to review and plan our activities."

Two other weaknesses of the programme were commonly identified. One was that the enthusiasm for preparing cases and doing projects in groups died away after the first year. Most subsequent "group" assignments were carried out by group members individually on a rota basis.

Second, no lecturer made an effective assessment of participation in class discussions on case studies. Instead we all focused on the written assignments and on the examinations - both intermediate and final - and spent relatively little time preparing for class discus-

sions. The courses and the lecturers varied greatly. A few contributed very little. Most were good enough to add insights, a framework and a discipline to a subject that we could not have gained from reading. And a few were able to transform students' understanding and perceptions of a subject. That was particularly true of economics and of finance, in which LBS's reputation is strongest. It was a subject that most people on the course started off knowing or caring little about but ended being fascinated by.

Probably the most valuable part of the course, the longest and most difficult on the programme, was in the application of financial concepts to the making of strategic investment decisions.

The only drawback of the course was that in some

improve this problem.) Although the MBA has traditionally been seen as a way into some specialist City jobs, the elective courses on small business, entrepreneurial management and new venture development were over-subscribed. But the students were divided about whether the programme was capable of fostering entrepreneurship, as well as corporate bureaucracies.

Tim Jackson left the PA Consulting Group in Cambridge after finishing the course to set up his own consulting company, Pictal, which specialises in electronic communications systems. "The MBA was not very practical," he says, "but it made it much easier to write a business plan. It teaches you how to think in terms of strategy and risk and return when quoting for a job."

The MBA enabled Peter Riches to move from the exploration department of Texaco, after 14 years, to become head of marketing development in its UK subsidiary. He highlights the difficulties within large organisations. "A language barrier exists between the MBA student and someone with practical training and it can be difficult to communicate the concepts and principles without seeming arrogant," he says.

In spite of the reservations, our group agreed almost unanimously that the programme was enjoyable and that their investment in time and money had already paid off. In monetary terms, the investment was laughably low. For us it averaged only about £1,500 per year - and employers picked up that bill for most students. Now the fees have been raised to about £3,500 per year, because of the cutbacks in Government funding, but that still represents a subsidy of more than a third of the costs.

Well over three-quarters of the group were given a major promotion late in the course or immediately after it.

Some students were asked in the final exams to carry out a discounted cash flow analysis based on a hypothetical student's earnings before and after the course. The correct answer was that the investment had a high positive value. Everyone agreed that reality approximated to the exam questions.

A couple of dozen senior civil servants listened incredulously to the man from Hanson as he explained his group's employee incentive schemes at a recent seminar.

It was not the methodology which had the pens suspended momentarily. It was the amounts of money. Tony Cotton, associate director, explained that Hanson, the Anglo-US industrial holding group, believes incentives work only if, potentially, they are big. For those employees who succeed by exceeding agreed targets, the reward needs to be large enough to buy a foreign holiday, or a car, for instance. In exceptional cases, it might be as much as 30 per cent of a salary which is almost certainly higher already than the public sector. Conversely, it could be zero.

In the civil service, pay is negotiated nationally by the Treasury and trade unions. Special pay allowances are creeping in to reward performance and difficult duties, such as recruitment in certain parts of the country and skill shortages. But the variable pay element is much smaller than at Hanson.

Ron Oliver has been chief executive of the government's Vehicle Inspection Centre (VIC) since the equivalent of the MOT for commercial vehicles and buses) for the past year. The VIC was the first civil service operation to be set up as an agency with the task of carrying out executive work.

The VIC has been set an "efficiency savings target". If it exceeds the target, there will be cash bonuses for all staff. A few people in key positions could also benefit from a scheme still under discussion with the unions and staff.

Ron Oliver, like chief executives in other new agencies, has a separate contract which provides for a bonus at the end of the period. But the amounts are likely to be small. Tony Cotton believes the agencies must have more pay flexibility at their disposal if they are to work. Indeed, parts of Whitehall are increasingly thinking along the lines of incentives to motivate and improve performance in the public sector. That much emerged from the seminar, organised by the consultancy arm of Ernst & Whinney and the Cabinet Office.

The subject was the management of large dispersed organisations. Hanson was a highly appropriate choice. The "hedge off" holding company has

Whitehall counts the cost of staff motivation

Hazel Duffy reports on performance measurement in the civil service



many parallels with the sort of structure which Whitehall's optimists hope will emerge with the new agencies.

Candidates for agency status include the Department of Social Security - where John Moore, Social Services Secretary, plans to split his department into two or three agencies - the Employment Service, as well as more specialist activities like the Meteorology Office and the Ministry of Defence's research laboratories.

How will the Treasury and the department of which the agency will remain a part, delegate and yet still maintain control? The question will become more important as the agencies to be created, and their corresponding budgets, will be much larger than at present.

Private sector experience in delegation and control is worth considering. Charles Green, director and deputy chief executive, National Westminster Bank, explained how the structure was organised so that control could be exercised without excessive intervention.

The strategic framework is drawn up by a committee which meets five times a year. The group as a whole is directed by the people who have control of the business strategies.

The aim is to separate the people who run the group from the people who run the businesses. The latter must be given financial responsibility. They can take risks up to a prescribed level.

In the Department of Trade and Industry, a lot of attention is being devoted to this topic. The DTI's first agencies have come from its regulatory and research areas.

The chief executives report to a line manager (a high ranking civil servant), who is advised by a steering board of representatives from business and the public sector. The board does not make decisions.

Agency chief executives have been made the accounting officers for their agencies - a government move which was significant in terms of identifying them to Parliament. They can be questioned by the Commons Public Accounts Committee. They can also be called to appear before other Commons committees on matters which affect the public, for instance.

The permanent secretary of the department remains the departmental accounting officer. He can still be questioned on issues relating to the agency, although MPs will be encouraged to approach the chief executives directly.

To the outsider, these are arcane distinctions. But they matter within Whitehall, where the tradition of Parliamentary scrutiny is viewed with respect and sometimes fear.

There is no equivalent in the private sector. National Westminster Bank is responsible, of course, to shareholders, as well as its employees and customers. But there is no parallel with the National Audit Office and the public sessions of the Public Accounts Committee.

There need to be variations on the private sector theme: ● The civil service sometimes comes directly into contact with the public, for example in the Vehicle Licensing Centre. Sometimes it is a monopoly, sometimes a near monopoly. Only rarely is it in competition with the private sector. Customer discipline, such as on the banks and building societies, is therefore absent.

● Some civil servants want to give a better service to their customers. Ron Oliver is piloting a scheme for testing vehicles outside normal working hours. But the main discipline is the emphasis which the Prime Minister has placed on a more efficient public service. Performance targets are based on cost-cutting, not profit or market share.

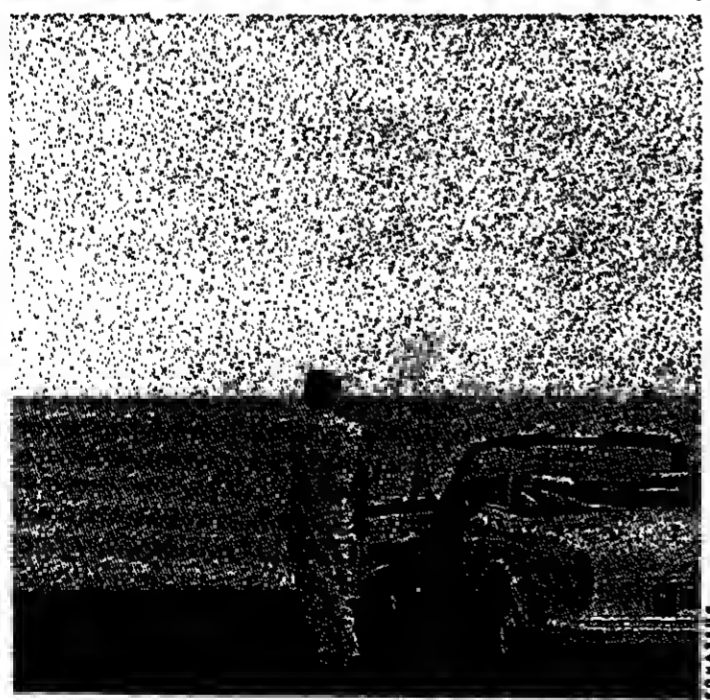
● The dividing line between who does what at the centre and in the subsidiaries, or branches, is not always easy to draw in the private sector. But it will be more difficult in Whitehall. The operations to be set up as agencies will be more directly implicated in policy decisions taken at the centre.

● The implications of the agency movement on the traditional recruitment methods into the civil service - open competition and a career for life, which at senior levels spans more than one department - have still to be sorted out.

● More freedom for the chief executives to recruit staff and pay them according to the demands of the agency is a must.

Despite the differences, exchanges between civil servants and senior executives bring some benefits. Ideally, it would be more two-way. Middle and senior managers might even learn from the public service. Most top civil servants probably still, in their heart of hearts, are thrilled more by working with ministers than managing. But there is also a much higher awareness in Whitehall of what makes for good management than the private sector realises.

LIFE IS A FESTIVAL

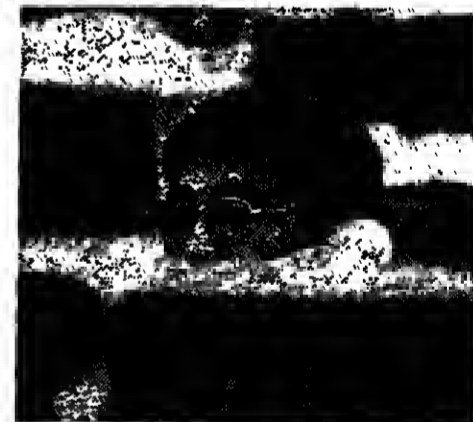


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JOBS

The hidden operations that shape careers

By Michael Dixon

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IT IS a truth universally acknowledged, that all people who read the Jobs column must be first-rate at what they do for a living. Even so, how much do you readers know about your underlying abilities?

Take for instance logical thinking, which people in jobs depending largely on mental work tend to believe they are good at. Can you work out the one certain conclusion that can be logically drawn from the following two premises? 1. All of the bankers are accountants. 2. None of the chief executives are bankers.

Dartington conference centre in Devon as part of a worldwide project run from the International Management Institute in Switzerland. Unusually for a puikah business school, the IMI has recognised that many if not most managers rely greatly on intuitions in their work. It has therefore set up a detailed study of intuition with the aim of enabling executives to use it better.

The Dartington seminar was attended by 15 people from various fields of work, some of whom (including myself) have shown no evidence of being intuitive whereas others had proved themselves outstandingly so. For example, one of the latter is Mike Horner, engineering strategy manager for Digital Equipment Corporation in Europe, who is evidently employed first and foremost to use his intuition about new technological developments.

WHAT PRIVATE USE OF A COMPANY CAR IS WORTH

Table with 4 columns: Engine capacity (cc), Estimated annual value of car to employee when: No private-use petrol paid for, Private petrol, All petrol and costs paid for. Rows include 1,000-1,400, 1,401-2,000, 2,001-3,000, 3,001-4,500, and Unstated.

NOW FREQUENTLY EXECUTIVES' CARS ARE REPLACED

Table with 4 columns: Chief executives, Other directors, Sales Under £100m, Other top mngs. Rows include Miles for which the same vehicle is kept, At most 60,000, 51,000-60,000, 61,000-70,000, 71,000-plus.

the discovery at Dartington has at least given me an explanation for my slowness, even if my colleagues might see it rather as an excuse.

Cars' worth

NOW to some information for left-hand-side-of-the-road users - readers in Britain who have company cars. The table above shows the value of four-wheeled perks to their possessors, as estimated by the PA Consulting Group in its latest survey of executive fringe benefits in the UK.

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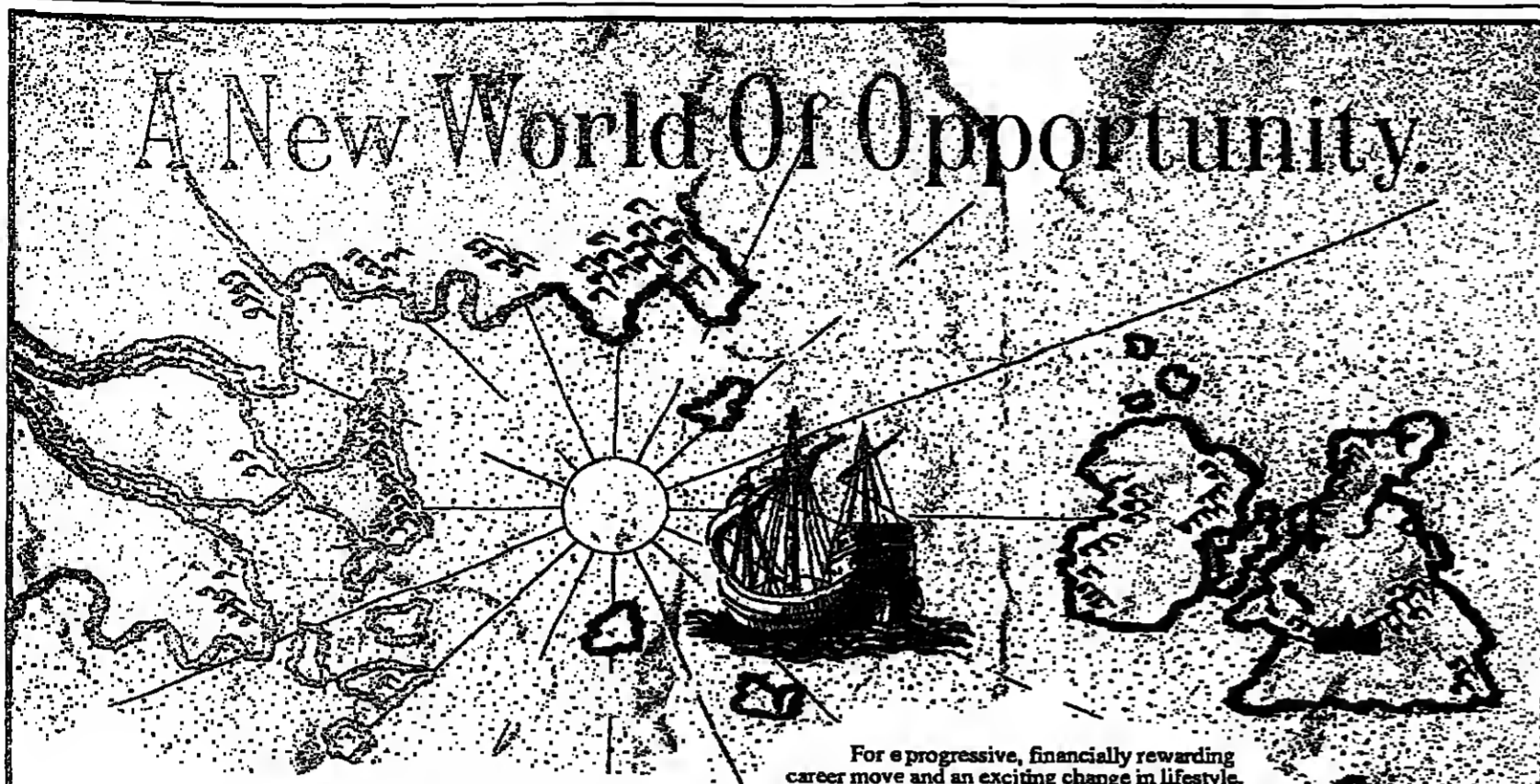
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Mabel Guzman and Aldo Parodi

La Negra Ester

RIVERSIDE STUDIOS

The fifth London International Festival of Theatre, LIFT, opened last night in Hammer-smith with a touching, colourful Chilean folk play about the love of a poet for a prostitute around the harbour of San Antonio in the 1940s...

A vanished era is evoked, which is just as well given the state of things under Pinochet since 1973. A subtle note in the LIFT newspaper suggests there are profound reasons for the absence of direct political comment or satire. It would be more honest to state merely that La Negra Ester is a characteristic LIFT catch of South American exotic folk theatre...

though I do not think it rates in the same class as the Brazilian Macanudo or the Mexican Divas. The production of El Gran Circo Teatro sits well in the Riverside, a platform area bounded by naked coloured lights and a balia wood shanty town. A resident statue of the Virgin Mary is turned upside down when the whores assemble, one of whom is the director, Andres Parra, in drag. Eye makeup is prominent, and I am talking only of the men. The brothel caters for all tastes, with the emphasis on the Oriental and a fetching hostess in stockings and suspenders belt.

None of this is gratuitous or unappealing. The evening has an insidious charm of a love affair recaptured in both anguish and tranquility. The "fame" look fits how LIFT might have visualised tribes members of the Edmundo Ros orchestra, in mottled vulgar checked jackets and mustards shirts. The rather casual dramatic interest is sustained with a number of set-pieces - a seaside party costumed in black and white ("A day off at the beach" reads the helpful programme synopsis at this point), the delivery of a bed to the brothel, a wedding party where Ester is charitably censured by the poet to a grateful old cobber. Through it all, Boris Quercia, in close-shaven stubble and a mood of despondent stoniness, looks on a javeline with Donald Duck, moves with a fine and affecting insouciance. The show becomes the sum of its moods and musical effusions, and these are considerable. The big guns may yet be fired in this year's LIFT, but the jamboree is off to a good start.

Michael Coveney

No 'yoof' appeal in special programmes

The relationship between television and yoof (as youth will continue to be called, so long as Janet Street Porter looms large in the business) is still strained - thank goodness. Thank goodness, because the strain suggests that young people are still watching the media and tastes of the old which is, surely, a sign of health in any society. That, anyway, is how it seems. In reality the strain probably has more to do with puberty than anything else, indicating that, despite all the efforts of the feminists to turn us into a race of androgynous wimps, the sex split remains, and that by the age of about 16 to the age of about 24, sexual interests continue to represent a major preoccupation. Television is not only the most sedentary of all forms of mass entertainment, it is also, in the eyes of the young, the most sedentary. Young people consequently spend their spare time in pubs, country lanes, cinemas (which they frequent far more than older people) discos, disused aircraft hangars, and indeed almost anywhere rather than in front of the television. In other words the abnormally low level of viewing among 16 to 24 year olds (they watch only 17 hours a week on average, compared with the national figure which is nearer 26) arises more from socio-biological factors than from any dislike of the programme content. We know precisely what sort of programmes most people of this age prefer when they do decide to do a bit of viewing: Coronation Street, The Bill, EastEnders, Neighbours, Top Of The Pops, and Brazil, exactly the same programmes that are watched by most people in other age groups.

All this has been known for a long time, yet in the last five years or so there has been great heart-searching among broadcasters because it is said that television is falling yoof. Of course the increased programme activity in this area is due in part to the demands of marketing men. Ever since the invention of "sponsors", advertisers have been trying to refine the means by which they can target the yoof market. But the effect is not limited to commercial television. Though the human Netel 7 on the viewer's side, Janet Street Porter was then offered more money to go to the BBC and organise similar programmes for them. Leaving aside the demands of the advertisers, the thinking seems to be that if you make special programmes for children and for elderly people then you must also make special programmes for yoof. This is not as logical as it sounds because whereas children do have fundamental characteristics in common (notably a lower intellectual ability than that of the average viewer) the same is not true of yoof - unless you count that burgeoning interest in sex. Broadcasters would run a mile rather than do this. They would not even do so for the sake of an elderly viewer (more rapidly declining health than the average viewer) because such programmes would run a mile rather than do this. They would not even do so for the sake of a young viewer (more rapidly declining health than the average viewer) because such programmes would run a mile rather than do this.

age group in the UK today who are interested in classical music, horse riding, amateur dramatics, skiing, wine, gardening, cars, chess, psychology, computers and photography, than ever before. Yet an awful lot of yoof programmes - in fact most of them - appear to have been produced in accordance with a book of rules which says that: 1. Young people are thick. 2. Young people have an attention span akin to that of a grasshopper. 3. Young people are interested in pop music, fashion, AIDS, and little else. 4. While viewers of all ages from 5 to 65 are perfectly happy watching presenters whose ages are quite different from their own, young people are incapable of tolerating anybody who is even marginally outside their own age group. 5. Though black people constitute only five per cent of the population, this proportion should be misrepresented by a factor of about ten in all yoof programmes. True, not all these rules apply to all yoof programmes, but I have never seen one yet where none of them applied. The two series which have caused most fuss recently are Jet II on BBC2, an umbrella title for Janet Street Porter's programmes, and Club X on Channel 4. Occasionally you will find something really excellent in the Def II slot. For instance These Waves Classic was a 30-minute gem about wind-surfing at Tiree in northern Scotland, beautifully photographed by Garry Morrison and put together in a neat and telling way by director Hamish Barbour and editor Chris Mason. But it was a repeat of a programme originally transmitted in Scotland, and it is not clear what was achieved by hiding its national screening behind the Def II umbrella, except the absence of most wind-surfing enthusiasts. Rough Guide To The World is just about the best travel programme now running on television. The presenters, Magenta de Vine (she will probably regret that one day) and Sankha Guha, seem to have been chosen because they are good at programme presentation, both bright, both articulate, and she with a useful ability to inject the occasional squirt of acid. The producers still allow form to dominate content sometimes, but never to the absurd degree which ruined Network 7. Even more infrequently you will find something worthwhile on Club X. There was, for instance, a weird but rather attractive ballet, danced in a night club by three ballerinas, accompanied by disco dancers and drag queens, performing en masse to a music score, and once in a while the "Burgones" spot with its review of forgotten kitsch achieves a wonderful atmospheric time-warp effect. However, one presenter appears to have been chosen because she is black and the other because he is Irish. Any other qualifications are being carefully concealed. The words used to introduce an item on photography were: "Now, these are some of Bruce Webster's photographs, now he is amongst a number of artists who have used the beautiful male body - right? - to compose photographs are erotic and stunning in their photography." Which looks awfully like ammunition for Prince Charles. There is nothing wrong with "trend" programmes. Indeed, television is a particularly good medium for dealing with fashion, whether in clothes, dance, food, custom cars, or interior design. London Weekend's South Of Watford proved just how well television can handle such material. The trouble is that by labelling it "yoof" and handing it over to the yoof producers with their belief in 30-second attention spans, there is no way that "Right?" can ever mean words, you kill the thing stone dead.

There is nothing wrong with 'trend' programmes, but by labelling them 'yoof' and handing them over to the yoof producers with their belief in 30-second attention spans, you kill the thing stone dead

Thus the objection to yoof programmes is not only that they are deeply patronising to the young, with their assumption that anybody between 16 and 24 must be a rock and roll wally with pot noodle between the ears. Worse than that, by driving subjects into a yoof ghetto, television ensures that all of us, whatever our ages, are deprived of intelligent analysis of current trends in the arts, entertainment, and contemporary culture in general. Television should abandon the ad-man's trick of trying to target demographic groups, and simply make the best possible programmes on all subjects, appealing to all enthusiasts, and then, and only then, can there be any talk of kitsch and roll, clothing fashion, the club scene, and avant-garde art have to be discussed or viewed exclusively by inarticulate teenagers.

Christopher Dunkley

Schubertiade 1989

HOFBURG, AUSTRIA

There were moments during this year's Hofburg Schubertiade when one had to pinch oneself to be reminded that this really is one of the great events in the European summer calendar - while putting up, for instance, with the antics of an accompanist who played perhaps not in playing in public (certainly not to a public that pays), or waiting impatiently for an illustrious string quartet to find its form. But all that is beside the point: what makes Hofburg unmissable is the privilege of spending evenings up to fortnight (a week, it is probably enough for all but the toughest) in the company of a composer who speaks with an intimacy and directness that bridge the years a good deal faster than the speed of sound. In that context, the odd difficulty of access is easily to be tolerated. A greater danger than unmissable is the privilege of spending evenings up to fortnight (a week, it is probably enough for all but the toughest) in the company of a composer who speaks with an intimacy and directness that bridge the years a good deal faster than the speed of sound. In that context, the odd difficulty of access is easily to be tolerated.

ever much it may interfere with the Schubertiade. This year there were no concerts in the Courtyard, and in a couple of years time it seems likely that that Ritteraal will be available only in the evenings to artists and audiences alike. However, the magnificent Baroque Basilica at Brnau on the north shore of Lake Constanz, at which this year's festival opened, alas, with a concert and the concert hall of the Vorarlberg State Conservatory in Feldkirch, which seats almost twice as many as the Ritteraal, but with a magnificent view of the misty side. Yet another Feldkirch hall will be tried out next year, and the fear on all sides is that the whole enterprise will slowly shift from cosy Hofburg to more convenient, more economically viable Feldkirch. Why, then, is it that the hardy German visitors (their presence betokened by the unmistakable whiff of damp tweed in inclement weather) will put up with this remains to be seen: there are so many of them that it was time to stop and rest on with something else (i.e. the next movement).

and imperious of realists: her singing of the last line of the Rittal "Ständchen" ("Komm, heilige mich") as an urgent order was one that few in the audience should have been able to resist. Peter Schreier, in two recitals, peacefully accompanied by András Schiff, dealt deftly with a mixture of the familiar and otherwise. The reporter in me compels mention of an accident when under pressure at the top, but the music-lover has to report ever-greater flights of imagination and insight, especially in partnership with this prince of accompanists. The odd accident apart (they performed "Heidenröslein" in slightly different keys) these were occasions for joy untrammeled. An oddity like "Erntedankfest" was marred by a slight misreading, and Schiff's performance of "Willkommen und Abschied" made it plain why it is so rarely heard: whosoever could play it with such precision and wit. Schiff's solo recital included the unfinished sonata D588 and D590, those two supremely distressing outpourings from a mind on the point of disintegration, and the C-minor D585, which is scarcely less alarming. People who think of Schiff as a contentive, detached accompanist will have been surprised, nay, frightened at the grandeur and violence of his playing by the end of the Mahlerian Dance of Death that is the finale of 1988, he looked as shattered as the audience. In the Ritteraal 1941, it was only, I think, have happened at Hofburg.

John Clare was born of Northamptonshire peasant stock in 1793 and died of a seizure at the age of 72, after more than 20 years in a lunatic asylum. The agonies and ecstasies of the poetry have given him the dubious honour of a ranking alongside Virginia Woolf for one of literature's most celebrated descents into mental breakdown. Both have now been taken up by director Patrick Garland, whose adaptation of Woolf's essay A Room of One's Own is no sooner ensconced in London than it is followed by this haunting evocation of demised genius. Garland's contribution to the tradition of literary portraiture in contemporary theatre has been a heroic reminder of the dramatic power of words, even if one suspects the timidity of this particular show would have been better suited to a more intimate or more abstract asyrium in Epping Forest is recounted with a feeling for every bluster accumulated along the way, while his final capitulation to the shakes of terminal illness carries an almost unbearable courage. Strutting and strutting are the poems themselves, some surprisingly trite in metre and concept; others scorchingly familiar. I Am, survivor of many a school speech competition, gains a whole new dignity when spoken in the broken rhythms of a broken old man, whose body unfolds the articulation of the man only to hunch forlornly back at its upheav end; Clare the man cannot see the evening are the poems which seem to see through to the heart of the matter. Love and nature are abiding themes, the

A Song in the Night

LYRIC, HAMMERSMITH



Freddie Jones

freer increasingly tied up with confined memories of his childhood sweetheart, Mary, and the latter a cruel reminder that he himself is "caged and living." Clare's escape from a private asyrium in Epping Forest is recounted with a feeling for every bluster accumulated along the way, while his final capitulation to the shakes of terminal illness carries an almost unbearable courage. Strutting and strutting are the poems themselves, some surprisingly trite in metre and concept; others scorchingly familiar. I Am, survivor of many a school speech competition, gains a whole new dignity when spoken in the broken rhythms of a broken old man, whose body unfolds the articulation of the man only to hunch forlornly back at its upheav end; Clare the man cannot see the evening are the poems which seem to see through to the heart of the matter. Love and nature are abiding themes, the

Claire Armitstead

ARTS GUIDE

The Merchant of Venice (Theatre) Dustin Hoffman's Shylock is sympathetic, semi-compassionate, and in Peter Hall's fine Venetian Renaissance production, Geoffrey James and superb Fortis (886 2294). Much Ado About Nothing (Strand) Alan Bates and Felicity Kendal lend strong ad hoc company in turnabout fortitudo. Moving and shocking, Nicholas Hytner directs, Bob Crowley designs, good music arranged by Jeremy Sams, July 7-10 (886 2232). Single Spies (Queen's) The light of Alan Bennett's double bill is a comic confrontation between Pamela Stiles as Her Majesty the Queen and Bennett himself as Anthony Blunt in the royal picture gallery. Clive Francis plays Guy Burgess in a rehash of Bennett's fine TV film

An Englishman Abroad (784 1186). Edgeline (Victoria Palace) 1947 Broadway classic "beach-scenes" Scottish extravaganza is handsomely revived and well sung, less frail than expected (891 4432). The Vortex (Garrick) Merle Allen and Rupert Everett in brilliant reimagined (Vanessa Redgrave of Noel Coward's 1994 study of drug addiction and mother fixation. A must for yuppies (879 6107, or 741 9969). Henry IV, Part I (Lyric) Martin Jarvis and Jeremy Sams in Graham in bleakly funny and experimental Alan Ayckbourn comedy of future shock and strained marriage. A tale of obsession, devotion, computer music, women as robots, gangs on the streets and a top-of-love (896 9887, or 741 9969). Aspects of Love (Princes of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garrick's 1965 novella. Musically interesting and well directed by Trevor Nunn, a cast of 35 unknowns project the right sense of synthetic innocence. A noble, but unspectacular, hit (886 6972). Invention (Strand) Alan Bates and Felicity Kendal lead a new ad hoc classical company in Chetani's first play, translated by Ronald Harwood, directed by Edgely Koschinsky. Bates interestingly renders the critical outside a Simon Gray character (886 1650).

burg, as part of the town's 800th anniversary of its harbor. Occupied by the British Theatre with the help of the International Theatre Institute, some 84 pieces from 17 countries are to be staged, among them East Germany, the Soviet Union, Sweden, South Africa, France, the USA, Britain, Germany and Italy. The idea for the festival came from former theatre director Ivan Nagel, who formed the Theatre of Nations in 1979. Richard von Weizsäcker, West German President, is chairman of this year's festival. New York Health Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 30 years in the life of a successful American can't help because goes from support for Eugene McCarthy's presidential ambitions in the 1960s, accompanied by the music and song of Sam Beckett (886 2800). Twelfth Night (Delacorte). Jeff Goldblum heads the cast in this free outdoor performance in Central Park that begins the New York Shakespeare Festival's nearly 30th year of culture by moonlight. Director Harold Guskin has elegantly set the comedy in designer John Lee Beatty's version of turn-of-the-century Monaco. Six-Street entrance on the west side. Ends July 23. Last of a Three (Royal). A spreading up in the set of a century town's big time opera. It does make a transcendence hit of this force. First produced in London, but now with a local cast led by Philip Bosco and Victor Garber (886 6200).

Shirley Valentine (Booth). Patricia Collins brings her West End success to the Royal Opera House, Russell's amusing and touching story of a Liverpool woman's awakening to a life beyond the factory. Callow again, she's brought out something any of the Northern English edges that retain an authentic beauty. The idea for the revival came from former theatre director Ivan Nagel, who formed the Theatre of Nations in 1979. Richard von Weizsäcker, West German President, is chairman of this year's festival. New York Health Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 30 years in the life of a successful American can't help because goes from support for Eugene McCarthy's presidential ambitions in the 1960s, accompanied by the music and song of Sam Beckett (886 2800). Twelfth Night (Delacorte). Jeff Goldblum heads the cast in this free outdoor performance in Central Park that begins the New York Shakespeare Festival's nearly 30th year of culture by moonlight. Director Harold Guskin has elegantly set the comedy in designer John Lee Beatty's version of turn-of-the-century Monaco. Six-Street entrance on the west side. Ends July 23. Last of a Three (Royal). A spreading up in the set of a century town's big time opera. It does make a transcendence hit of this force. First produced in London, but now with a local cast led by Philip Bosco and Victor Garber (886 6200).

magnificent spectacle of Victor Hugo's majestic sweep of history and the grandeur of his lessons in paganism and drama (886 2800). The Phantom of the Opera (Majestic). Even if the plot turns on tragic misery of Pygmalion, this is no classic, with forgettable songs and dated tenderness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit (847 0038). M. Butterfly (Lyric). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (886 0250). Phantom of the Opera (Majestic). Struck with Maria Bjornson's gilded sets, Phantom roots with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (886 6200). Washington Into the Woods (Kennedy Center Opera House). Stephen Sondheim and James Lapine update favourite fairy tales with a contemporary plot and characteristically challenging songs. Ends July 16 (886 8700). Chicago A Funny Thing Happened on the Way to the Forum (Goodman). Stephen Sondheim's most popular musical, for which he wrote both music and lyrics, stars Louis Di Cossentino as Pseudoinn and Burt Shevelove and Larry Gelbart's adaptation of Plautus. Ends Aug 6. Divining Miss Daisy (Garrick Street). The touching relationship between a dowager, played

in this production by Dorothy Lyden, and her black chauffeur exposes the changes in the South over the past several decades (886 4000). Snow White (Royal George). Ann Francis and Maria Good play the leads in this view of southern life from under the dryers in a busy hardworking establishment (886 8000). Les Misérables (Ambassadors). The international spectacle has settled in for a long stay by the Great Lakes (882 2107). Tokyo Kabuki. Both the matinee and evening performances at Kabuki-za (841 2181) feature the prodigious Ichikawa Umesaku, who's been performing acting stunts, spectacular aerial stunts and costume quick-changes have attracted a younger audience to kabuki, but also reflect its roots as a truly popular theatre. A 15-run mixed production of four short plays. At 4:30pm: Hibari Tachi 58 Tsuchi, a colonial tale of infidelity and vendetta which includes a fight beneath a "Treaty" waterfall (ends July 27). At the National Theatre (885 7411). Narrators, noted for its curious mixture of wit and wit and Sondheim (ends 25 July). Both theatres have informative English language programmes and ear-phones guides in English. Les Misérables (Imperial Theatre) Strangely cast revival (in Japanese) of the stirring musical of the starving of the Paris barricades (201 7777). The Phantom of the Opera. Nicola Vaccai (885 9307). This excellent production (in Japanese) is a carbon copy of the London original.

SALEROOM

Top price for Piranesi

Old Master drawings, for years well known as the connoisseurs' secret, seem at last to be appealing to a wider market. Christie's auctioned yesterday brought in over £1.2m, with just 3 per cent unsold. The top price was the £284,000 paid by the New York dealer David Tunick for a design by Giovanni Battista Piranesi for a monument in the classical taste. This drawing was part of his designs in the 1790s to the school of thought that argued that Greek classical art was the superior of Roman. Piranesi aimed to show the scale, richness and elaboration of Roman architecture. Another drawing from the same work went to another New York dealer, Ian Woodner, for £198,000. A chalk drawing of a reclining youth, which carries the inscription that it is by Pontormo but which Christie's asserts is by one of his 16th century followers, Giovanni Naldini, sold for £198,000, a top estimate of £10,000 on it, but Old Master drawings is one of those areas where experts often disagree, and it is now up to Wets to prove it to the world that the drawing is by Pontormo rather than by Naldini. In the sculpture sale a 16th century Venetian gilt bronze figure of Hercules attributed to Francesco da Sant'Agata did well at £88,500, while a French 18th century copper statue of a goddess, attributed to Ponce Jacquelin, was £71,000 in an auction which brought in £683,358, with 25 per cent unsold. Over at Phillips, a still life of fruit and chestnuts by the 17th century Dutch artist de Heem was bought by the London dealer Johnny Van Haeften for £143,000. The Sotheby's silver sale totalled £456,192 with just under 15 per cent bought. The dealer Koopman acquired a George I silver chocolate pot by David Tanguer of London for £35,200. It bears the arms of the only son and heir of the 3rd Earl of Sandwich. A five piece communion set made in 1785 realised £181,155. It was ordered by James Craufurd, the Governor of Bermuda, for use on that island but never arrived there and remained for over 150 years in the vaults of the bankers Courts, which accounts for its fine state of preservation. A Victorian officers' mess cigar stand in the form of a harnessed donkey, fitted with two panniers containing a top lamp and a lighter, sold for £16,500 to Heritage, the London dealer. It was made by E & J. Barnard in 1864.

Antony Thorncroft

FINANCIAL TIMES

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Wednesday July 5 1989

Redefining the Exchange

HEART SEARCHING since last November within the newly constituted International Stock Exchange over its future nature and role produced its first tangible result yesterday with the proposal to have off settlement into a separately constituted and owned clearing house. It is far more than a technical restructuring. What was once a core activity of the exchange is now to be separated, and the question is whether further surgery in other sections of the market-unfriendly organisation will soon be seen to be appropriate.

Until Big Bang in 1986 the Stock Exchange's priorities were clear. It represented the interests of a relatively small number of firms, and it was mandated to exploit what effectively amounted to a monopoly franchise. That was tempered in practice by public interest considerations, but even so the exchange eventually ran up against the Office of Fair Trading.

Now things are different. Since the implementation of the Financial Services Act, the Exchange's surveillance role has become more specific, but many of its regulatory responsibilities have been passed on to the Securities Association. Meanwhile the exchange's membership has become broader. And without the ring fence of a commissions cartel, trading attitudes have become much more open and competitive.

High costs

The existing settlement system was in a typical way designed for the benefit of member firms. Although the Stock Exchange has never had the kind of expertise in handling mass financial transactions that has been developed by the commercial banks, it kept the settlement in-house. As a result, firms in the City of London have found that their costs have often exceeded £50 per bargain. This did not matter so much when the market was protected by minimum commissions. But it has become increasingly unsustainable.

Internationally, London has moved out of line both with more commercially-driven markets of the US, and with

the politically controlled French equity market, where electronic settlement was implemented several years ago.

For several years the ISE in London has been struggling to develop versions of its own Taurus paperless settlement system. But it has been accused of unwillingness to consult other interested parties, and of failing to give the project a high enough priority.

Welcome initiative

So the Stock Exchange's latest initiative is logical and welcome. In essence, the plan is that responsibility for settlement will be transferred to a separate clearing house in which it will have no more than a large minority stake. The remaining interest will be spread across 20 or 30 banks, securities firms and institutional investors. The broad spectrum of participation across the securities industry will ensure that all views are represented. This will be important if the new clearing house is to make rapid progress in the international arena.

It is not, however, clear that the Stock Exchange has fully faced the implications of its own proposals. It is saying that the exchange staff will be unaffected. But a radical realignment of the exchange's organisation surely lies ahead. For instance, very similar arguments to those applied to settlement could be transferred to the devolution of the exchange's Topic information system. This is a profitable operation, but it was also conceived within the old monopolistic framework, and could be run more efficiently as a separate business — although the ISE will be very reluctant to concede ground in its long-running rivalry with Reuters.

Even the Seat price service itself might arguably be a candidate for separation, although Stock Exchange officials will argue strongly that this service remains central to the continuing responsibilities for regulation and surveillance. The core will remain. But exactly what that core should consist of is something that must now be determined by a much wider constituency than the old exchange was used to dealing with.

Co-operation in the Pacific

THE United States is jumping on to the bandwagon for a new Pacific economic initiative just in time to avoid being left out. It must not be too careful not to try to grab the reins and overturn the entire project.

In recent years there have been competing ideas about forging some kind of economic framework within the world's fastest-growing trading area. Japan, Malaysia and the US are among the countries that have previously floated one or more ideas; all sank almost without trace.

Then Mr Bob Hawke, the Australian Prime Minister, devised a scheme for an institutional approach to collecting and analysing economic and trading data from the region which neither threatened existing regional political organisations nor gave any one nation a controlling influence. The Bush administration has recently declared a new found enthusiasm for the idea and Mr Hawke's painstaking diplomacy has secured the agreement of his core group of 10 nations to hold a ministerial meeting this year. It will almost certainly be in Canberra in November when most of the region's economic ministers will be on their way to Wellington for the Pacific Economic Co-operation Conference (PECC) meeting.

Exclusion danger

The core group comprises Australia, New Zealand, Japan, South Korea and the six Asian states — Thailand, Singapore, Philippines, Malaysia, Indonesia and Brunei. Herein lay a problem: the US was exceptionally plighted at not being included — and the effectiveness of any Pacific economic and trading initiative which excluded the US would be severely circumscribed.

However, Mr Hawke was undoubtedly right to leave the US on one side until there was agreement within the core group. Several of its members have long-standing suspicions about the US, which have been exacerbated by Washington's increasing propensity to trade protectionism and retaliation. It was always the intention that the US and Canada would be included.

It is extraordinary that the Pacific nations are so lacking in a formal economic co-ordination

body. The region is awash with institutions — Asean, Anzus, the South Pacific Forum, the South Pacific Nuclear Free Zone and so on — but they are all primarily political or, like the PECC, have no permanent secretariat. Yet the Asia-Pacific region now generates more than one third of world trade. Per capita incomes in some Asian states are up to the level of some of the lower-income European states and rising fast. More than a third of US trade is now within this region.

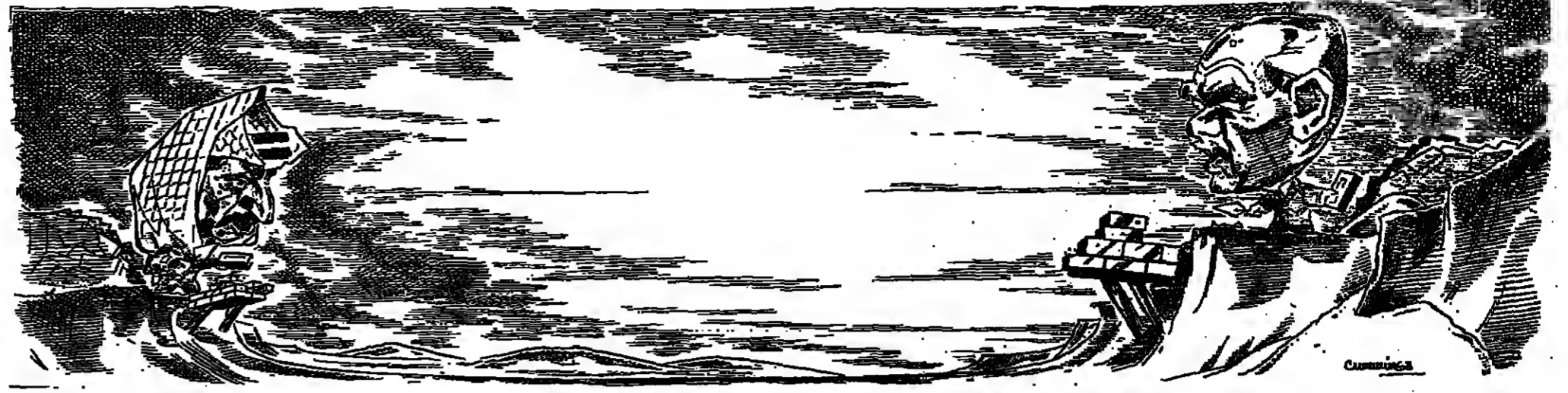
Common interest

Mr Hawke has referred to his idea as a Pacific OECD. It is perhaps regrettable that the Paris-based organisation did not earlier take the initiative to admit some of the more developed Asian economies. Apart from Australia and New Zealand, Japan remains the sole Asian member.

None the less, the proposed Pacific organisation would represent something that the OECD cannot, namely, a group of countries which are at very different levels of development, but have a common interest in an open world economy. In this respect, the OECD is not the model and should not be. In another respect, too, the OECD should not be copied, since a smaller bureaucracy would be desirable.

But there is one respect in which the OECD is precisely the right model. The OECD is an organisation for co-operation and mutual discussion. Since the termination of its predecessor, the Organisation for European Economic Co-operation (OEEC), it has not been a trading bloc. Another discriminatory trading bloc is precisely what neither the world nor the Pacific countries need.

On the contrary, one of the most useful roles for such a grouping could be to promote a freeing up of the world trading environment by negotiating the removal of more trade barriers within the area on a non-discriminatory basis. Given that there is no intention of creating a trading bloc, there are also strong arguments for inviting other developing countries to join the grouping, as they turn successfully to more outward-looking policies. Chile and Mexico come immediately to mind.



Hugh Carney and Andrew Gowers report on progress towards Middle East peace negotiations

Stone by stone, a bridge is begun

It may not yet be the stuff of front-page headlines, but something unusual has been stirring in the Middle East in recent weeks.

Almost imperceptibly, and amid denials from both sides that anything is happening, the outlines of an eventual negotiating process between Israel and the Palestinians over the future of the occupied West Bank and Gaza Strip are beginning to emerge. Although the exercise remains in a fragile and embryonic stage and the two sides seem as far apart as ever on issues of substance, the signs are that quickening American mediation is bringing them closer to confronting the critical choices which must precede any breakthrough.

Not surprisingly, neither of the principal protagonists — Israel and the Palestine Liberation Organisation — is finding this a comfortable prospect. Israel is in political ferment over a plan for elections in the occupied territories that was agreed by the National Unity Government in May, and over attempts by the Bush administration to translate this into a practical step towards a settlement. Palestinians, sceptical about the sincerity of Mr Yitzhak Shamir, the Israeli Prime Minister, are agonising over how much faith they can put in the US as a mediator following its decision to talk to the PLO last December.

Meanwhile, the cycle of violence and repression in the territories that has claimed 524 Palestinian lives and 21 Israeli ones in the last 19 months continues unabated. Although the uprising — or *intifada* — is the well-spring of current tentative peace efforts, everybody is aware that a particularly nasty turn of events could easily end the entire process.

The more intriguing element of the current equation is Israel, where Mr Shamir, a Prime Minister of impeccable hard-line credentials, finds himself under heavy fire from right-wing members of his own Likud Party over the peace plan. The proposals, to be debated at a crucial meeting of Likud's 2,600-member central committee tonight, call for elections in the territories to choose Palestinian representatives for talks on "a transitional period of self-rule" followed by negotiations on a "permanent solution."

Whatever Mr Shamir's personal motives, the plan represents the first detailed peace initiative ever presented by an Israeli Government. That it should have come at all from this Government is remarkable, given the deep divisions between and within the two main components of the coalition — Likud and Labour — over the territories occupied since the Six Day War of 1967.

While the leaders of both parties oppose negotiating with the PLO and allowing a Palestinian state, their approaches to a settlement diverge, with Likud regarding Judea and Samaria (the West Bank) and Gaza as

rightful parts of Israel which should never be yielded, and Labour favouring an exchange of "land for peace."

These differences were submerged, but not dissolved, when the coalition endorsed the peace plan in May, mainly because both parties realised something had to be done to retrieve Israel's fast-eroding international position over its suppression of the *intifada*. They decided that it was better to do this together than risk the consequences of breaking up the coalition patched together so tentatively after last autumn's indecisive elections.

Partly as a result, the peace plan is something of a fudge which omits any mention of such issues as the role in any election of the Palestinian inhabitants of East Jerusalem — regarded by Israel as part of its "indivisible" capital. As such it has left adequate negotiating room with the US, but has also fuelled the suspicions of Mr

Mr Shamir would not have produced such a peace initiative had it not been for US anxiety about the intifada

Shamir's right-wing opponents. The "refuseniks" are led by three Likud cabinet ministers and would-be party leaders, Mr Ariel Sharon, Mr David Levy and Mr Yitzhak Moda'i, ministers respectively for trade and industry, housing and economic planning. They will argue at tonight's central committee meeting that the peace plan is a cave-in to the *intifada* that ultimately threatens the security of Israel. They want to force Mr Shamir to accept unequivocally that no peace process can start until the uprising is crushed; that East Jerusalem Arabs be barred from participating in the proposed election; that a Palestinian state be specifically ruled out; and that the Government should commit itself to continued Jewish settlement in the occupied territories — conditions which from a Palestinian perspective would strangle the initiative.

The Prime Minister insists that he will not countenance any attempt to alter the peace plan, and he may well win the party showdown. But to pursue the initiative, he and Mr Moshe

Arens, the Likud Foreign Minister, are in the awkward position of relying on Labour support — in particular that of Mr Yitzhak Rabin, the Defence Minister and a pivotal member of the coalition. It is a curious echo of events 10 years ago, when Mr Menachem Begin signed the Camp David accords with Egypt and had to rely on Labour support against right-wing opponents including Mr Shamir.

Given the current plan's obvious ambiguities, Mr Shamir's efforts to sell it both to Likud hawks and to his potential Arab interlocutors resemble a precarious and slightly farcical tight-rope act. While the Israelis are always quick to accuse the PLO of saying one thing for Western consumption and another for their own people, Mr Shamir has been doing much the same lately.

At home, this involves unabating suppression of the *intifada*, unpromising statements about not giving up "one inch" of territory, and repeated insistence that progress on the election proposal be linked to moves to extend the Camp David agreement with Egypt, conclusion of formal peace treaties with Israel by other Arab states and an international effort to re-house Palestinian refugees.

In Washington, by contrast, he is out to assure policy-makers of his commitment to the negotiating process, and his willingness to consider any option on the table in talks on a permanent settlement. His Government has also been sending discreet and not-so-discreet messages soliciting support for the election proposals from the Arab world, including the PLO leadership in Tunis.

In recent months it has allowed a number of leading Palestinians from the occupied territories to travel abroad, where they can talk to the PLO leadership. They include at least two figures explicitly named in Israeli court documents as members of or intermediaries with the PLO.

The irony of the position has not been lost on Israelis; nor has the fact that, however much Mr Shamir pretends to turn a deaf ear, the US is passing messages between him and the PLO. A senior Labour figure said: "We are negotiating with the PLO by proxy. There is no doubt about it."

The Government will not sit down with any Palestinian from outside the territories, nor any from inside

known to be a member of the PLO. But its preparedness to acknowledge Palestinians "sympathetic" to the organisation would seem to leave room for some compromise.

This is where American mediation comes in. There is little doubt that Mr Shamir would not have produced such a peace initiative when he did had it not been for US anxiety about the *intifada*. Having put it on the table, he may have been disconcerted at the determination with which the Bush Administration — keen to encourage peace moves by the parties themselves rather than seeking to impose any grand design of its own — has picked it up and sought to flesh it out. Ignoring Israeli objections, American officials have been probing the PLO and trying to persuade its leaders to allow Palestinians within the occupied territories and those in the diaspora — especially the refugees, without a resolution of whose plight it is hard to conceive of a stable settlement in the Middle East.

Nevertheless, Mr Arafat undoubtedly appreciates that current US diplomacy, though much slower-moving than he would like, presents him with an opportunity which he does not wish to squander. He still enjoys solid backing within the PLO — including from the leftist "loyal opposition" based in Damascus — for the peace initiative he launched last November. Arab states, while they will want to be involved in any eventual peace negotiations within the framework of an international conference, do not appear to be raising insuperable obstacles to his diplomacy.

Mr Arafat will consider the proposed elections if they lead to discussion of a permanent settlement

Jerusalem over the recent speech by Mr James Baker, US Secretary of State, calling on Israel to "lay aside the unrealistic vision of a Greater Israel" and recognise Palestinian political rights. The balance was partly restored by a letter to President Bush signed by no less than 84 out of 100 senators urging full US backing for Israel's proposals. But the worry remains that Washington is in a mood to get tough.

"Exactly what the Israelis are putting on the table is still clouded by the divisions within the Israeli camp. Israeli officials keep stressing the distance they are prepared to go towards meeting Palestinian demands for self-government. The peace initiative specifies that under interim self-rule Israel would only retain responsibility for "security, foreign affairs and all matters concerning Israeli citizens" in the territories. There is no mention of key issues such as water or land.

Hitherto, the PLO's response has been accordingly cautious. Officials have repeatedly insisted in public that

elections should take place under international supervision after an Israeli withdrawal from the territories, as in Namibia. This, say the Americans, is pie in the sky: nobody is going to "deliver" an Israeli withdrawal from the West Bank and Gaza on its own; a territorial deal is unlikely before a prolonged period of confidence-building; and making a precondition of Palestinian status is a virtual guarantee that no negotiating process gets off the ground.

But statements from PLO leaders do have a more realistic sub-text. Mr Yasser Arafat, newly named President of the national state of Palestine, has said he will consider elections so long as he can be sure they are part of an overall process leading automatically to discussion of a permanent settlement, and not merely a device to impose a limited form of autonomy on the inhabitants of the territories.

His perpetual worry is that the Israelis are simply trying to drive a wedge between Palestinians in the occupied territories and those in the diaspora — especially the refugees, without a resolution of whose plight it is hard to conceive of a stable settlement in the Middle East.

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Mr Baker's recent statements, and in particular the forthright demand that Israel "forswear annexation" of the territories, give the PLO something substantial to respond to in its dialogue with the US. With careful handling of the theme, Mr Arafat could succeed in focusing attention on a central question: does Mr Shamir's government really accept the idea of a settlement based on UN Security Council resolution 242 and the principle of "land for peace"?

"If the PLO comes up with serious demands, riding on the back of the US position, then it could present Shamir with a serious dilemma," said a senior Labour figure.

That choice would be between pursuing an almost irreversible process with an uncertain outcome, and blocking the whole enterprise. The latter course would precipitate the end of the coalition and bring about either a Labour coalition with the religious parties, or an election in which Likud would risk facing the electorate as the party which ditched the chance of peace. It is a choice the Palestinians can force him to make.

Cashing in on GCHQ

Britain is to have its first spy museum — appropriately enough at Cheltenham, close to the Government Communications Headquarters, which as everybody must know by now is the place where British officials pick up signals from all over the world and is part of the basis of the special relationship with the US.

GCHQ has raised no objection to the plan and has accepted an offer to have a look at all exhibits before they go on view. The proposals are due to go to the Cheltenham Council for formal approval on Monday.

Peter Rollins, the local tourist officer, says that the idea arose out of research around the country about what people associated with Cheltenham. There was the Ladies' College, the gardens and the Cheltenham Gold Cup. But there was not much else apart from GCHQ, of which there was a surprisingly large awareness. Rollins decided to capitalise on it.

The Museum will be called the Espionage Centre. "Espionage," says Rollins, "is very much part of the British tradition, of the literature and the culture, and that how tourists will see it." It will be a mixture of fact and fiction, education and entertainment, he explains: James Bond and Kim Philby. There may be an espionage game and a kind of checkpoint Charlie within the building.

The exhibits will be housed in a former art gallery that went bankrupt, and there will be room for expansion, should there be yet more great British spy stories to come. Initial cost of the project is around £1m, the opening tentatively planned for Easter and the entry fee should not be more than 25p.

Rollins is anxious to stress that the Centre is in no way aimed at knocking GCHQ,

Italy does it

The Organisation for Economic Cooperation and Development has confirmed what Italy has been claiming for the last two years. "Il Sorpasso" is a fact. It means that Italy has replaced Britain as number five in the ranking of the world's leading industrial countries.

The OECD has done it discreetly. But if you look at the tables in the Organisation's half-yearly Economic Outlook, published last week, you will find that Italy repeatedly appears in fifth place and Britain is number six.

OECD officials say that Britain's demotion reflects economic reality. Using 1987 figures for gross domestic product at the exchange rates of two years ago, the OECD has concluded that Italy's economy is bigger than Britain's.

Day off

"We'll be out of this tomorrow," said a London taxi-driver speaking of today's transport strike in traffic conditions that were already pretty bad. "Two cab loads of us are going off trout fishing up in Cambridge."

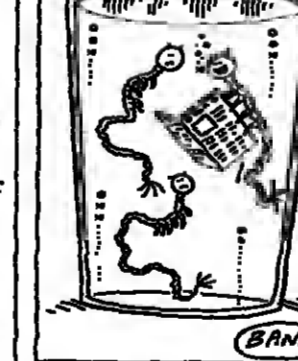
No parasols

The return of the hot weather seems to have caught London's bespoke umbrella-makers by surprise: there is a dearth of parasols in the capital.

T Fox & Company on London Wall — makers of the famous Fox Frame umbrellas — said the intricate embroidery featured on traditional

OBSERVER

Cheltenham is very proud of, and indeed very dependent on, the real thing.



"70 per cent of middle larvae are in favour of water privatisation."

parasols made them difficult to manufacture. New Oxford Street's broly-makers, James Smith & Sons, were also out of stock.

The man at Swaine, Adeney, Briggs & Sons ("Whips & Umbrellas") was slightly more forthcoming: "Yes, we have parasols. But they're rather old, rather ornate, and made from rather rare materials." This was his polite way of saying they were rather expensive: £500 each, with cheaper "sun umbrellas" going for £50.

Whipping power

In Pakistan these days the most important qualification to have on one's CV is a prison record. Even better to have suffered a few lashes in the struggle for democracy. This apparently qualifies one to enrol in the Prime Minister's

Placement Bureau and land a government job.

Such postings are so much in demand that a prison officer in Karachi has found a novel way to supplement his wage. For a small fee he will arrange to have aspiring government servants photographed in a tiny cell and even lay on a whipping to guarantee employment.

When Benazir Bhutto became Prime Minister in December, she did her best to give as many ex-prisoners as possible a job and by now has appointed more than 100 ministers and advisers. It is said that there are so many she fails to recognise them. Take the case of Naveed Malik, a former political prisoner but otherwise of no great distinction. He was a little surprised when told he had been made adviser to the Tourism Ministry with the rank of minister. But it was worse than that: the root. It came to a sad end when he met the Prime Minister at a reception. "This is not the Naveed Malik I meant," she said.

Friendly snake

Thailand is undergoing a huge political row over who runs the country's electricity industry. Workers are demonstrating, troops are on the alert in case of a national power failure, and rumours are flying in all directions. So when there was a loud bang outside the British Embassy in Bangkok and all the lights went out, it seemed something was up. But it was just another average day in the life of a diplomat. Having slithered up a pole and then attempted to cross from one high tension cable to another, an apparently amorous snake had created a spectacular short-circuit.

Fair warning

Sign in a West Midlands shop window: "Shoes made in our own workshop. Nothing like leather."


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1520

Terry Dodsworth analyses the latest moves in the long-drawn-out GEC/Siemens bid for Plessey

An exhausting endgame is almost ended

The denouement in the long-running bid battle for Plessey promises to be just as extraordinary as the drama that has preceded it. Already the contest has had virtually everything that a connoisseur of takeover plots could wish for - the battle of wills between Lord Weinstock, the General Electric Company's managing director, and Sir John Clark, Plessey's chairman; the complexities of a pioneering Euro-bid, linking GEC with Siemens of West Germany; Plessey's daring attempt at a counter-offer; GEC's decision to seek safety in a Dutch joint venture; court-room battles; monopolies hearings in both London and Brussels; and eight weeks of secret negotiations with the Ministry of Defence.

Yet after this series of turns and counter-turns, some eight gruelling months since the takeover offer was launched last November, GEC and Siemens are now talking of a complete change of course. The bid, they say, may be dropped because of difficulties in reaching agreement on the Government's terms for launching the takeover. Instead, they might buy Plessey's 50 per cent stake in GPT, the telecommunications equipment company it owns jointly with GEC.

Rationalisation will thus be allowed to proceed in the telecommunications area, where GPT will be linked into a pan-European group with Siemens; and Plessey will be allowed to escape, free to develop its defence and other interests.

But what does this change of tactics mean? It is a measure of the wariness with which Lord Weinstock is treated in the City that the secret talks have not been taken entirely at face value. Plessey's share price, it is true, has fallen sharply as many investors concluded that there might not be a bid and took their profits.

But there is a widely-held view that the discussions are a

smokescreen - an attempt to undermine the Plessey share price, as one analyst put it, before launching a dawn raid. "Weinstock always hedges his bets," said another. "He's a racing man who knows all about gambling and these talks are a guarantee against failure to reach an agreement with the Government on the takeover."

The City guessing game revolves around two main issues:
● Under the qualified approval of the bid given by the Monopolies and Mergers Commission, the Ministry of Defence has been given the role of negotiating undertakings with the bidders that will safeguard competition and protect British military secrets. The MoD has been trying to preserve as much domestic competition in this field as possible in recent years, and it is determined to build a secure ring fence around British military secrets to prevent them leaking into West German hands. There is probably nothing the MoD would like better than to see the GEC/Siemens bid pulled out, leaving the way open for the creation of two competing defence industry "pillars", strong enough to conduct essential research and form viable alliances overseas. Plessey, with the proceeds of the GPT sale, extensive interests in the US and a new management team moving in at the top, might be an ideal base for this second competitive "pillar".

● The second issue concerns Lord Weinstock's management style. After two decades at the top of GEC, he is still at the centre of all the company's strategic moves. He runs the company through a devoted management structure but keeps a tight grip on the big decisions. As the history of the Plessey bid battle has shown, he is capable of great flexibility in pursuit of a single objective. Lord Weinstock is also capa-

ble of displaying a curiously detached attitude to the activities of his subordinates, talking about them almost as if they were independent operators. This sort of detachment, combined with his ability to influence the press and City opinion-makers, leads analysts to ask more questions about GEC's manoeuvres than they might at other companies. "Weinstock is always looking for options," says a City executive who knows him well. "He never goes down a single track either within the company or outside - and that's what's happening in these talks at Plessey."

So how do the options balance out in the current state of the takeover battle? The first possibility is that the GEC/Siemens consortium is still keen to press ahead with the takeover. On this theory, it expects soon to reach a satisfactory conclusion with the MoD, in the belief that the Ministry will eventually have to come up with justifiable proposals. The deal could then go ahead roughly as planned, but it would be based on a GEC/Siemens price perhaps 20p lower than it might have been before the talks on GPT. Alternatively, if the eventual agreement with the MoD turned out to tie the partners in too much red tape on competition and security issues, the GPT agreement would allow them to rescue something from the saga.

The second possibility is that the bidders' interest has shifted away from a complete takeover towards a more limited acquisition of GPT. This would give the consortium partners half the cake they were after, and should appeal particularly to Siemens, which would probably acquire about 40 per cent of GPT to further its European telecommunications ambitions. This option has gained in plausibility. A few weeks ago, it looked to GEC-watchers as though the

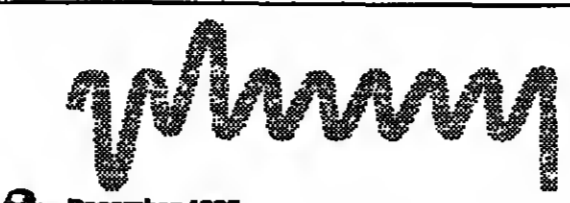
company needed Plessey's order book to maintain its growth in defence. Since then, however, GEC has reported a 22 per cent jump in defence profits and GPT has demonstrated its attractions by putting in a surprisingly buoyant performance. Again, however, there is the question of price. Plessey is believed to value its half-share in GPT (about 25 per cent of the group's turnover) at between £750m and £800m, as against a price of about £1.5bn which GEC/Siemens put on the whole Plessey group when they last bought shares in the market. These figures seem to provide the basis for a deal. But Lord Weinstock is a notorious hard bargainer. So his main reason for continuing with the MoD talks just an attempt to use the continuing takeover threat to bounce Plessey into a more favourable price for GPT?

Plessey executives are well aware of the dangers. They will want to avoid the charge that they are selling GPT too

cheap, or allowing GEC and Siemens to undermine the Plessey share price in preparation for a renewed bid.

Attacks on Plessey's strategy are already beginning to fly around the City. Some institutions are complaining that the Plessey management is thinking of itself rather than shareholders. Many would probably prefer a bid - preferably well over the 200p level. These investors are clearly thinking about exit prices rather than what is best for national defence, or the ability of Plessey's new management team, or the prospects for growth in the company's new information systems businesses. Whether they will be able to make a decision on these issues may well be clear later this week or next.

"My belief is that all the papers for either transaction will be ready this week, so that Weinstock will be able to make a decision on them in the next few days," says an analyst yesterday. "This end-game is almost ended."



- December 1985 Plessey rejects £1.2bn bid from GEC.
- January 1986 Bid referred to Monopolies Commission, which recommends in July that it be blocked.
- November 1986 GEC/Siemens joint company launches £1.7bn bid for Plessey.
- January 1989 Lazard Brothers, Plessey's merchant bank, files unsuccessfully to put together a takeover offer for GEC. Bid for Plessey referred to Monopolies Commission. European Commission also announces probe. Siemens and GEC raise their stake to nearly 15 per cent.
- February 1989 GEC and Siemens revise structure of bid.
- April 1989 European Commission gives provisional clearance to takeover of Plessey, followed two days later by the Monopolies Commission. GEC/Siemens begins negotiations with the Ministry of Defence on security and competition undertakings.
- May 1989 Plessey offers to buy or sell its 50% share in the GPT telecommunications company to GEC.
- July 1989 GEC/Siemens opens talks with Plessey over a deal on GPT.

Summit priorities Redirecting exchange rate strategy

By Martin Feldstein

Next week's summit meeting provides an opportunity to correct the official foreign exchange strategy that for the past two years has been driving real exchange rates in the wrong direction. Because participants in foreign exchange markets are sensitive to what they perceive to be the goals of government policy, what the national leaders say in the summit communiqué can matter more than exchange market intervention or small shifts in interest rates. The right message for the communiqué is that future movements of the dollar and other currencies must help to eliminate major trade imbalances. The key words should be "trade adjustment" and not "currency stability."

The emphasis in official pronouncements on exchange rates has been on stability ever since the February 1987 meeting at the Louvre where finance ministers promised that, despite the US trade deficit, governments would resist market forces that would otherwise lower the value of the dollar. Central banks would intervene to prevent sudden sharp exchange rate movements that could be characterised as a disorderly market.

At first, foreign exchange markets were sceptical. But after nearly \$100m of intervention in 1987 and a concurrent sharp rise in US interest rates, financial investors came to believe that the governments would achieve their goal of preventing a dollar decline. Yet the promise to prevent a decline caused it to rise. And although the dollar's recent surge above the assumed top of the range has raised doubts about the goal of stability and the ability of governments to achieve it, the original fear of a dollar decline has been more than offset by a speculative urge to ride its upward trend.

The recent actions of the central banks are ambiguous indicators of the current goal of government policy. The substantial selling of dollars and the shifts in interest rates in Japan, the US and Germany are consistent with allowing the dollar to decline to a level that achieves trade balance. But these actions can be interpreted as evidence that the governments merely want to stop the dollar from rising as rapidly as it has recently. Only a clear statement at the summit can help financial markets to understand where the governments stand.

A renewed promise of exchange rate stability would definitely be the wrong message. Stability of the dollar at the current level would mean a widening US trade deficit and ballooning trade surpluses for Japan and Germany. But the promise of exchange rate stability is even worse than that. By promising that the dollar would remain in a relatively narrow band and that sharp short-term movements would be prevented, the official rhetoric has caused its real value to rise since early in 1988 and to surge in recent months.

Experts disagree about just how much of a dollar decline is needed to eliminate the US trade balance or to shrink the current account deficit to a sustainable level. My judgment is that the real value of the dollar must decline at least 20 to 25 per cent relative to the yen and the D-mark.

But it is not for the summit communiqué or the central banks to say what the appropriate exchange rates should be. Rather, they should make clear that they accept two principles: trade adjustment and no risk-free ride for speculators. Exchange rates should be allowed to shift over time in response to market pressures to facilitate trade adjustment. And speculators should not be protected against sharp temporary currency moves.

A clear statement of principles that emphasises trade adjustment and abandons dollar stability would help to move market sentiment and therefore the dollar in the right direction. Without such a redirection of the dollar, the pious hopes of preserving and strengthening free trade will be lost in the wake of a surging US trade deficit.

The author is president of the National Bureau of Economic Research, in Cambridge, Massachusetts.

LETTERS

Confidence-building measures for Hong Kong

From Mr Terence Ng. Sir, I write in my capacity as chairman of the Hong Kong Association in expressing a view on the matter of the right of abode. This association is a local branch of the Institute of Chartered Secretaries and Administrators in the United Kingdom. We have a membership in Hong Kong of 1,900 professional and 3,600 student members.

Since the Prime Minister's visit to China in September 1982, when the future of Hong Kong was discussed, nearly 200,000 Hong Kong people have emigrated. Of these, a very high proportion was employed in professional and manage-

ment roles. The continuous brain drain, and disruptive effect on the economy and stability of Hong Kong society, is self-evident.

The recent events in the Peoples Republic of China have had a profound effect on the local population, resulting in an almost complete loss of confidence in the Joint Declaration and the future of Hong Kong after 1997.

I cannot see how the Government of the UK can achieve the object of maintaining and preserving, not to speak of promoting, the economic prosperity and social stability of Hong Kong as it has undertaken to do in the Joint Declaration,

unless the confidence of the Hong Kong people can be restored immediately. Granting, giving assurance of a home of last resort to the 3.5m Hong Kong British subjects, should have a significant effect of restoring public confidence in Hong Kong. Otherwise there will be little hope that China will honour "one country, two systems," which is the essence of the Joint Declaration. It is therefore essential to restore the right of abode in Britain if the UK Government is determined to honour its undertaking in the Joint Declaration.

I fully support the views of the executive and legislative councillors of Hong Kong, represented by their senior members, Dame Lydia Dunn and the Honourable Mr Allen Leong, that Britain need have no fear of a mass migration of Hong Kong people to its shores. Britain's granting of the right of abode is a catalyst for restoring confidence, as well as a fulfilment of its moral obligations to its nationals in Hong Kong.

Terence Ng, Chairman, The Association of Chartered Secretaries & Administrators in Hong Kong, Room 1405, Yue Xiu Building, 160-174 Lockhart Road, Wanchai, Hong Kong.

order to review homework performance effectively, and to reduce the number of decisions about the regulation of the wide range of terrestrial, cable and satellite television services which will be available to UK viewers. Exact decisions about which IBA staff or departments transfer to the ITC is still some way off, but the continuing importance of research in the new regulatory environment should be underscored. Sarah Thame, IBA, 70 Erimington Road, SW3

TV research should continue

From Ms Sarah Thame. Sir, Mr John Belsbom of the Consumer's Association (Letters, June 27) has written a paper on the performance of television companies, and viewers' attitudes and preferences, following the projected demise of the Independent Broadcasting Authority's research department. A number of current functions of the IBA will not be applicable to the new Independent Television Commission. However, a research capability will be essential for the ITC in

'Clocks were made for man'

From Mr T.H. Stewart. Sir, I cannot understand this hoo-hoo about GMT, BST, and Double Summer Time. Surely clocks were made for man, not man for clocks? If it does not get light till 10.30am in Skye in winter, why not open school at 11am? Clocks will get up when it suits them; there is no law of nature which insists that they be milked at (say) 7am. Indeed, why do the inhabitants of the Shetlands and the Orkneys not follow the habit of the Himalayan black bear (as reported on

the BBC), and spend the winter in bed? I must admit that, as a retired man myself, I can easily follow the example of the Himalayan black bear. Those who still have to "work from 9 till 5" may prefer to have the year or even more, with but an hour or two to spend at luncheon with a City friend! Will find this more difficult. Harvey Stewart, Les Fosses, Rouillon, 71550 Anost, France.

Nothing to do with reason

From Mr Dennis Woodman. Sir, Michael Prowse is a little unfair on the recent white paper on the reform of charity legislation (Lombard column, June 29). He notes that the finest legal minds have been unable to discover the common philosophy that runs through the Sermon on the Mount, Christian charity and the British Hedgehog Society. In a single paragraph the white paper uses the words: "Not always tidy... sometimes confusing even to experts... rationale not always apparent... degree of uncertainty... complex... tangled... illogical" to describe the status of charity in English law. It cannot be said that the authors are unaware of Michael Prowse's mockery, and the white paper invites further discussion on the orderly development of charity status. Given the ragbag Michael Prowse

lists inside the charitable net, he should have mentioned the philanthropic organisations, like Amnesty International, which fall outside. Notwithstanding Justice Slade's definitive judgment on political activities in the Amnesty International case (McGovern v AG, 1987) and the discussions by the charity commissioners in their annual reports (and by other worthies elsewhere), the white paper recognises the continuing anxiety about what constitutes a political activity, and devotes an essay to the subject. Slade rested his case largely on the dictum of Lord Parker (Banister v Sealair Society Ltd 1917): "a trust for the attainment of political purposes has always been held invalid... because the Court has no means of judging as a matter of evidence whether (the change in administration) would be for the public benefit

after all the possible consequences, local and international, had been taken into account." In Slade's highly revealing conclusion, rejecting Amnesty International's application for charitable status, he states: "Indisputably, laws themselves... will be administered by government authorities in a manner which many reasonable persons consider unjust, inhuman or degrading." From which Michael Prowse can deduce that the administration of charity law has nothing to do with the opinions of reasonable men; we are left with the tasteless position that squashed hedgehogs are a suitable object of charity in the sight of the law - but squashed Chitmanz are not. Dennis Woodman, Orient Textiles, 23 Sea Road, Milford-on-Sea, Hampshire

Emu in Ecu could mean write-off

From Mr Stewart Vaughan. Sir, European monetary union (Emu) seems to have a more profound meaning for the French than even Mrs Thatcher fears. French minister Mr Lionel Stoleru, interviewed in today's Figaro ("Le grand gagnant, c'est l'épargnant," June 29), states: "If we succeed in establishing monetary union in Europe, payments will be made in a common currency, in Ecus (European currency units). The Franco-German deficit will then have as much importance as that between Languedoc and Lorraine, that is to say, none." Stewart Vaughan, 55 Avenue de la République, 75011 Paris, France.



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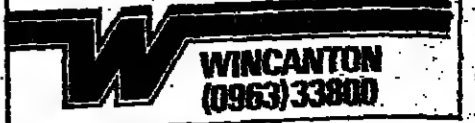
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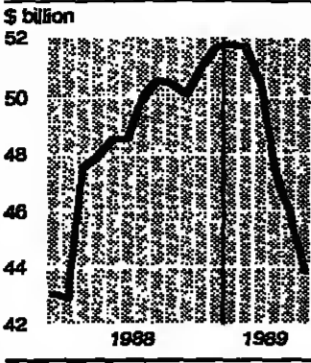


Support for pound causes record fall in UK reserves

By Simon Holberton in London

OFFICIAL INTERVENTION TO support the pound last month caused a record \$2.24bn fall in Britain's reserves of gold and foreign exchange in June, according to Treasury figures released yesterday.

UK official reserves



UK official reserves \$ billion

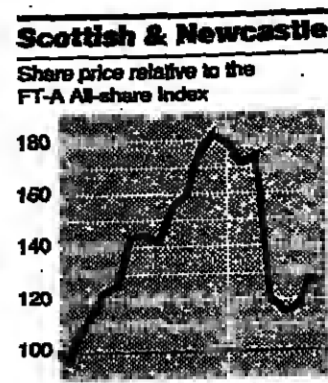
gilt-edged prices rose. Financial markets saw the official defence of sterling as indicative of the Government's desire to support the currency.

The Treasury, which usually refuses to comment on official market operations, reinforced this view when it said: "The fall in reserves clearly demonstrates the Government's determination to resist the depreciation of the pound."

Particularly encouraging for the pound is the expectation that the Federal Reserve, the US central bank, might move to lower US interest rates further this week.

A rather British compromise

After a decade of fiftal debate, it will be hard to convince the outside world that the Stock Exchange has found the philosopher's stone for creating a brave new world of paperless settlement.



Scottish & Newcastle Sharp price relative to the FT-AI share index

reserves, sterling fell by 2% per cent in June; and had it not been for the end-month weakness in the dollar, the UK exchange rate would probably have been under even more pressure.

Japan reaps anti-nuclear fall-out

Robert Thomson in Tokyo analyses the growing polarisation of opinion on N-power in the run-up to the coming national elections

FOR obvious historical reasons, the Japanese are sensitive about nuclear matters. Now, after a strangely delayed reaction, opposition to nuclear power plants is being translated into political strength formidable enough to be a serious threat at coming national elections already clouded by the Recruit financial scandal.



Riot police remove demonstrators during a protest outside the Tomari nuclear power plant in northern Japan late last year

which controls electricity power to provide as much as 49 per cent of needed power by then. A sensitive problem is where to put the new power stations.

Plans for a plant on the Noto Peninsula were the central issue of a recent mayoral election in Suzu City. The election became a virtual referendum and although the incumbent mayor, who supports the project, was returned, his vote was topped by the combined total of two anti-nuclear candidates.

The Citizens' Nuclear Information Centre, which co-ordinates the flow of information among the various Japanese opposition groups, regularly distributes lists of products said to be contaminated.

Mr Andrew Hugh Smith, stock exchange chairman, said: "I am confident that these proposals will help achieve the full co-operation and active participation by all those involved in securities processing and settlement in London."

He said it was vital for the London exchange to reduce the costs and risks of the present paper system that currently meet the challenge of competing markets abroad.

The initiative received a broad welcome in the City of London last night, although people said it was complex and needed careful assessment.

London SE in joint clearing house plan

By David Lascelles in London

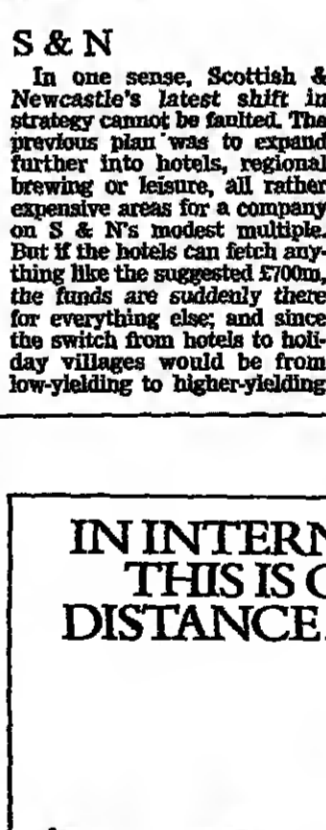
THE LONDON Stock Exchange yesterday invited users of the securities market to become joint owners of a new clearing house which will handle settlement services for dealers and investors.

Under the proposal, a new clearing house would be set up with the stock exchange holding a large, though minority, interest put by Mr Hugh Smith at around 46 per cent.

He declined to say precisely who would join in, but initial soundings had produced a very positive response, he said. He hoped it would be constituted by the end of March next year.

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Toyota's European plans

Continued from Page 1 at its Hanover plant of a Toyota vehicle for sale in European markets under both Toyota and VW badges.

indicated that it also plans to begin car assembly. Honda already has a joint production agreement with Rover Group, which will be producing 30,000 to 40,000 Honda Concerto cars a year at its Longbridge assembly plant.

Austria seeks EC entry

Continued from Page 1 Austrian diplomats in Brussels stressed that the application did not diminish Austria's interest in seeing the wider EC-Rita negotiations succeed.

Reservations about Austria's EC membership are not confined to Community institutions. Mr Manfred Worners, secretary general of the Brussels-based Nato secretariat, said in a recent speech that the Atlantic Alliance was needed "to protect the emergence of a Western European identity."

WORLD WEATHER

Table with columns for location, temperature, and weather conditions for various global cities.

Polish dissidents on stage

Continued from Page 1 price rises had been indispensable. The present budget deficit had been caused by delays in companies' tax payments.

The deputies from the 178-strong Communist Party group in parliament began food lecting signatures to support a motion that would nominate General Jaruzelski as presidential candidate. A date is yet to be fixed for the presidential election which will be carried out by the 460 deputies in the Sejm and the 99 deputies in the Senate voting together.

Guy de Jonquières looks at how European capitalism is likely to evolve
Distinctive versions will endure

IS THE rough and tumble of Anglo-Saxon style capitalism set to spread across the European Community? How will it mesh with the diverse national financial cultures already in place? Will Europe converge in the longer term around a new capitalist model of its own?

Such questions are starting to loom larger as the Community prepares to face the uncertain challenges of a more integrated financial market, in which capital will circulate freely and many of the regulatory barriers which have long stifled cross-border competition are due to be eroded or removed.

It is a prospect which many in continental Europe contemplate with decidedly mixed feelings. On the one hand, bankers, industrialists and government policymakers throughout Europe are firmly agreed that liberalisation is to be welcomed in so far as it enables capital to be raised more efficiently and in larger quantities.

Many European financial centres are also eager to enhance their international role by attracting business which has until now headed mainly to London. A number of countries have, indeed, already moved unilaterally since the early 1980s to loosen constraints on their domestic capital markets by relaxing exchange controls, overhauling archaic regulations and tackling structural obstacles to competition and innovation.

However, there is also uncertainty and some anxiety about where these trends are leading. In much of continental Europe, there has long been a deeply-held belief that the proper role of finance is to act as the compliant servant of industry, not its wilful master. In the words of Mr Daniel Lebègue, chief executive of France's state-owned Banque Nationale de Paris, financial markets have traditionally been tolerated as "a necessary parasite".

Much as other Europeans respect the City of London's supremacy, many also believe that its recent history provides solid reasons for caution in pushing ahead too rapidly with deregulation. The unchaining of Britain's financial markets, it is often suggested, has inflicted a heavy toll on its economy by exposing its corporate sector to the capricious vagaries of speculation and dubious financial engineering.

Nowhere are hesitations and misgivings more clearly evident than in attitudes towards equity markets which, in most European countries, have traditionally played only a minor role in the financing of industry. The reason is not only that their market infrastructure is poorly developed: it is also cultural and sociological. As Mr George Loudon, head of Midland Montagu, the international arm of Midland Bank, puts it: "There is not a very deep conviction on the Continent that stock markets fit into the social structure."

In that respect, last year's audacious though ultimately unsuccessful takeover bid by Mr Carlo de Benedetti, the Italian entrepreneur, for Belgium's Société Générale holding company, marked something of a watershed. Though even allies of La Générale were obliged to concede that the bid was a sal-

utary shock, which galvanised its management into taking long overdue action to restructure the group, it also disconcertingly underscored the power of financial markets to threaten the established order. Some other large European companies have since reacted by seeking to insulate themselves from unwelcome financial market pressures. Philips, the Dutch electronics firm, recently bolstered its already elaborate takeover defences, while in France CGB, the electricals group, and Lafarge Coppé, the cement maker, have announced plans to limit voting rights on their shares.

Many critics would argue that such measures to disenfranchise shareholders are inconsistent with the goal of more open and vigorous equity markets and may ultimately impair these companies' ability to raise capital from international investors in the future. It is too early to judge whether that will be the case though, interestingly, Nestlé, the Swiss food group, evidently considers there are risks: it recently decided to relax its restrictions on foreign shareholders' rights.

It would be too simplistic, though, to view Europe's approach to the challenge of financial liberalisation simply in terms of Britain versus the rest. In every country, financial systems and the role they play in the economy have evolved differently, reflecting historical circumstances, the influence of different interest groups and the priorities attached to various economic and social objectives. These differences are underscored by a comparison of France, West Germany and Italy.

Ironically it is France, under a socialist government, which has moved fastest of all to embrace the tenets of Anglo-Saxon capitalism. Since emerging from an ill-fated experiment with a "siege economy" in the early 1980s, the government has cut back radically the extensive apparatus of state intervention and launched a wide-ranging programme to expose the economy to the disciplines of market forces and wider international competition.

The once-moribund Paris Bourse has responded enthusiastically to the stimulus of deregulation, thereby gratifying the aspirations of the French authorities who want to make it Europe's second largest financial centre after London. In terms of capitalisation, it has now drawn level with Frankfurt and has four times as many companies quoted on it. The total value of equity capital raised on it reached a peak of FF162.8bn (€26bn) in 1988, more than six times the amount in 1981.

French industry, at all levels, today attaches more importance to the profit motive than in the 1970s and to the need to expand internationally, both within Europe and overseas. Last year the value of acquisitions abroad reached FF120bn, more than twice that of foreign takeovers in France.

The change in the business climate has been marked by the emergence of a generation of burgeoning younger entrepreneurs, who have built up

dominant position, and that the Anglo-Saxon financial tradition of investment banking with its open markets, vigorous trading and transaction mentality will have a big influence on the shape of business elsewhere in Europe. This view holds that London can only lose as other centres on the Continent adapt and make themselves more attractive. When Sir Leon Brittan, the Commission vice president responsible for financial services, was asked what London could or should do to protect its position, he replied: "It's not so much a matter of what London does, but what happens in other centres." Behind the consensus view, however, lie complexities - and complexities - of the real

world where each centre has strong local characteristics, deeply entrenched interests and, usually, also a keener awareness of its weaknesses than its strengths. Frankfurt, for example, is dominated by powerful universal banks, a strong currency and West Germany's economic might. But it has a fragmented regional stock market, a reluctance by the banks to foster change that would threaten their position, and a striking absence of consensus between the authorities and the practitioners over how Frankfurt should proceed. Amsterdam, unlike the West Germans, does have a consensus. The Dutch have assembled an initiative to make Amsterdam the "financial gateway to

Continued on the next page

Continued on Page 6



Mr Daniel Lebègue (left), Banque Nationale de Paris: financial markets have traditionally been tolerated as 'a necessary parasite'



Mr George Loudon (right), Midland Montagu: 'There is not a very deep conviction on the Continent that stock markets fit into the social structure'

David Lascelles on Europe's financial centres
Pitching for a share of London's work

WITH THE approach of 1992 attention will turn to unifying Europe's markets. But in the financial services area, it has raised questions about where and how Europe will conduct its financial affairs in the decades ahead.

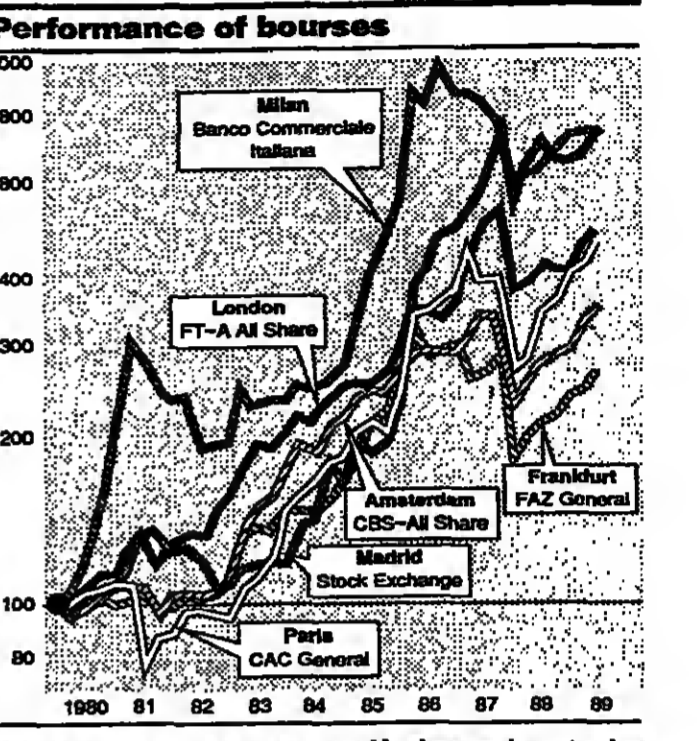
It is already noticeable how talk of 1992 has sharpened competition between Europe's financial centres, with individual member states launching vigorous drives to attract new business, mostly by lowering regulatory barriers.

Will this result in a wider distribution of financial activity around the Community? Or will the removal of barriers merely allow financial business to follow its natural tendency to gravitate towards the biggest and deepest markets - in all probability in London, the Continent's largest centre for banking, foreign exchange, securities trading, commodities and insurance.

The issues raised by these questions are partly business ones. Where should banks and brokerage houses locate themselves - close to their clients, close to their markets, or close to everyone else?

The issues touch on market behaviour. Will the Amsterdam stock exchange, for example, be able to remain the central market for shares of Dutch multinationals like Alzo and Philips, or will they reside in London which has evolved as the centre for Euro-equity trading?

The issues are also institutional. How far will 1992 force organisations like stock exchanges, banks and settlement systems to adapt or risk losing business? There are political issues as well. Will individual member governments support or resist change; will the politicians instinct be to encourage adaptation, or to protect existing structures? The consensus view at the moment is that London holds a



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EUROPEAN CAPITAL MARKETS 2

As much a question of culture as of finance

Continued from Page 1

corporate empires through acquisition, and by the increasing popularity of public takeovers (OPAs): the number rose to 40 last year from 14 in 1987. Hostile acquisition tactics have also begun to make an appearance - notably in the bitter battle by Mr Bernard Arnaud to gain control of the LVMH luxury goods firm - while the violent boardroom power struggle at the Axa-Midi insurance group earlier this year was settled by an exercise in shareholder consultation with few precedents in French corporate history.

Yet, if France is acquiring some of the trappings of Anglo-Saxon style capitalism, the conversion is still somewhat hesitant. Though many publicly quoted companies are far more attentive than before to their financial results, the managements of many of them have given a higher priority to consolidating their own control than to entrenching the precepts of shareholder democracy. "Cascade" structures, which enable a master company to control a chain of quoted subsidiaries through minority shareholdings, remain common, while legisla-

as a bulwark against and counterweight to the presumed excesses and distortions of the free market.

In part, this is purely political rhetoric, intended to pacify the government's left-wing supporters and to provide a rationale for continued large-scale public ownership. However, it also appears to be a response to an underlying - and arguably exaggerated - sense of vulnerability, as France prepares to open its economy to the challenges of the single European market.

Much of the government concern stems from fear that French companies could become tempting takeover targets for bigger foreign predators more interested in bolstering their own bottom line than in strengthening French industry. Officials in Paris often talk admiringly of the "father-figure" role played by the German banks in nurturing their corporate clients - while, ironically, railing in the next breath at the obstacles to foreign takeovers in Germany.

commercial banks and their corporate customers may be starting to loosen up a little.

Finch with internally-generated funds, German industry needs bank lending less than it once did: last year, the banks financed only 2 per cent of industrial investment. In many large and medium-sized companies, financially more sophisticated managements are driving a harder bargain: increasingly, single "houses" banks are being replaced by multiple "core" banks, which are encouraged to compete for business.

At the same time some banks, such as Dresdner, are starting, by choice or necessity, to slim down their portfolios of industrial shareholdings - a trend which may be encouraged by planned EC limits on such stakes. In the longer term, many observers believe the banks' advantage may be further eroded by keener competition for retail deposits, which currently provide a large and stable source of low-cost capital. So far, the threat has been kept at bay partly by dint of alliances with insurance companies, the main source of rivalry for the small saver's D-Mark. However, the competition may become fiercer if, as some predict, the German authorities allow the introduction of high-yielding money market funds.

The banks, therefore, face the prospect of having to fight harder for business in future. Some German analysts predict commercial pressures will oblige the banks to pay increasing attention to short-term returns, and that a more performance-oriented approach will be difficult to reconcile with the patient, long-term attitude which they have traditionally displayed towards their corporate clients.

Yet the banks are unlikely to be dislodged easily from their central position in the counsels of German industry. The corporate relationships are in many cases cemented by a deep knowledge of companies' businesses and of their managements, derived from long-standing representation on their supervisory boards. The influence which they can wield, if necessary, through their direct shareholdings is buttressed by their control over large numbers of proxy votes entrusted to them by their customers.

The banks' readiness to step in and support them if things go really wrong is also a source of reassurance which few companies would lightly discard - and one of which German bankers themselves are proud. In the words of one executive of Deutsche Bank, after it rescued the troubled Klockner trading company last year: "Such events are a valuable reminder to the world

that relationship banking is a two-way street."

But probably the most important factor working in the banks' favour is the acute reluctance of most of German industry to turn to the stock market as an alternative source of finance. The vast majority of German family-owned companies balk at the disclosure and surrender of control implied in a stock market listing, while, among quoted companies, the tradition of subordinating the short-term financial interests of investors to other goals,

notably the long-term prosperity of the firm, its employees and the community in which it is located, remains deeply-rooted.

"Managements in Germany, if they are honest, will admit that they see shareholders once a year, and the Betriebsrat (works council) once a week," says one German banker. Another, half-jokingly, suggests that attitudes in some quoted companies are still reminiscent of the view expressed by a 19th century banker that "Shareholders are stupid if they invest in us and impudent

if they demand a return."

The obvious strength of the German system is that, at its best, it does allow management considerable latitude to concentrate on running the business undistracted by extraneous distractions. The major criticism of it is that it can easily become a cosy closed circuit which breeds management complacency; and that a credit-based relationship system, heavily biased in favour of preserving the status quo, discriminates unduly in favour of the established company and industry, and against the untried newcomer.

"The commercial banks perform an extremely good managerial function, helping their customers through bad times," says Count Albrecht Matschka, a Munich-based venture capitalist and investment banker. "But where are the new companies? The system simply doesn't allow for fast growth."

The German commercial banks have often been accused of using their power to frustrate financial liberalisation and innovation in order to protect their own business. There is, undoubtedly, some truth in this. The other side of the coin, however, is that there has been little pressure so far from the banks' own domestic customers - or German investors - to do things differently. So long as the latter remain innately conservative, change is likely to be evolutionary, rather than revolutionary.

Italy, curiously enough, has some features in common with West Germany: a seriously under-developed stock market, and an economy rich in small entrepreneurial firms which prefer to rely heavily on debt rather than tolerate the surrender of control and regulatory obligations involved in the issue of traded equity. There, however, the parallels end.

For the defining characteristic of capitalism in Italy is not the relationships between industry and the banking system, which is both inefficient and highly fragmented along regional lines, but the role of the family and feudal allegiances as the basic models of economic organisation.

This holds true at all levels of the economy, in the public as well as the private sector. The country's sprawling nationalised industries, which include most of the banks, have long been regarded by rival political parties as a preserve of patronage. Even though political meddling in state groups has, in recent years, been checked by the

application of firmer professional management, the tendency of parties to regard key appointments in them as theirs by right still persists.

In the private sector, the four or five large industrial groups - including Fiat and the de Benedetti and Gardini empires - which account for more than three quarters of the capitalisation of the Milan bourse also conform to a similar pattern. Family-controlled and dominated by their founders or their heirs, their behaviour is profoundly marked by the personal influence and connections of the men at the top of them.

Personal connections count for much in the construction of the complex networks through which these groups exercise control over their widely diversified interests. In many cases, control of an individual business does not require majority ownership and depends on alliances negotiated by several minority shareholders working in concert. As Dr Patrizio Bianchi, an industrial economist at Bologna university points out, the power exerted by individ-

few very big groups, many small ones but relatively few medium-sized ones. How far this is the result of inadequate capital markets or the product of other factors, such as the attitudes of owner-managers, however, widely debated.

● The prevalence of family ownership may pose problems of management succession, once the current generation of entrepreneurs retire or die. "This problem, unfortunately, does not just apply to small companies," says a senior government official. "It may also affect the larger groups in future as well."

Italy has been able to live with these handicaps as long as important parts of its domestic market have been sheltered from external competition (notably from Japan) and while its industries' international activities have been heavily export-oriented. In the 1990s, however, it is likely that its economy will be more exposed to international competition while its industry will need to invest more abroad and forge new alliances with foreign partners in order to maintain its position on world markets.

These developments seem likely to impose pressure on the traditional structures and

The defining characteristic of capitalism in Italy is not the relationships between industry and the banking system but the role of the family and feudal allegiances as the basic models of economic organisation

Practices of Italian capitalism. The question for the future is how far the latter can adapt effectively to the challenges of international economic integration, or whether they will simply be edged aside by the rude intrusion of external forces which neither know nor care about the Italian way of doing things.

It is clear that right across western Europe financial systems, and their intricate relationships with the rest of the economy, are entering a period of important change, and that its pace is likely to accelerate in the next few years. Strides will almost certainly result as the familiar workings of the established order are exposed to the impact of freer competition and more mobile capital flows.

But while Anglo-Saxon countries will obviously influence the development of deregulation in continental Europe, it seems unlikely to become the universal norm. As capital markets become more closely integrated, they are bound to develop more common characteristics. But financial systems also reflect social, cultural and economic traits, which vary considerably from country to country. They are likely to ensure a number of distinctive versions of European capitalism well after 1992.

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West Germany faces a different home-grown challenge: for the first time, there are signs that the close ties between its commercial banks and their corporate customers may be starting to loosen up a little

ive action is only now being taken against the long-standing practice of *auto-control*, whereby a parent company's shares are held by its subsidiaries.

Managements of many companies have also sought to protect their independence and control - particularly since the 1987 stock market crash - by assembling clusters of "friendly" shareholders on whom they could rely in the event of a hostile bid. Almost two-thirds of companies quoted on the Paris bourse now have half their capital in the hands of fewer than 10 shareholders.

This type of arrangement, known as *verrouillage* (locking up) of capital can subject managements to salutary shareholder pressure by involving outsiders committed to the long-term interests of the business. However, critics argue that such defences can just as easily degenerate into the kind of cosy cronyism which traditionally characterised the upper echelons of French business and was blamed for creating "capitalists without capital".

That risk is all the greater in a market where most institutions hold a relatively small proportion of equities in their portfolios and are unused to exerting direct pressure on the companies in which they invest. It is noteworthy that the decisions by CGE and Lafarge Coppee to curtail the rights of large shareholders passed almost without a murmur of complaint from French institutional investors.

At the level of government, there is an equally marked ambivalence. While promoting deregulation and competition with one hand, the Mitterrand administration is asserting with the other the notion that the state should somehow act

In practice, it is difficult to see how much the government can do without reverting to overt protectionism or compromising the thrust of the market-oriented reforms it has set in train. Its most-publicised attempt at direct intervention in the market, the backing of a raid on the privatised Société Générale bank in an effort to reconstitute its core shareholdings, ended in an embarrassing débâcle, which did no good to its own image or to that of the Bourse. That episode has given further impetus to regulatory reform intended to improve the transparency of financial markets - and correspondingly reduce the scope for furtive official intervention.

Indeed, even the government's ability to retain control over the large state sector is in some doubt. Lacking the budgetary resources to finance fresh investment, it recently turned to the Caisse des Dépôts, the state savings institution, to help recapitalise the nationalised Crédit Lyonnais bank, and there is talk of turning the Caisse into a state investment bank.

Yet it is unclear whether this could be much more than a stop-gap solution. The Caisse's own resources, though ample, are not unlimited. In the longer term, if France's state-owned industries are to continue to raise funds for expansion, the likelihood is that the government will gradually have to resume by the back door the privatisation programme which it suspended last year.

While France teeters uneasily between the *étatiste* tradition and the pull of the market, West Germany's financial system faces a home-grown challenge of a different kind. For the first time, there are signs that the close ties between its

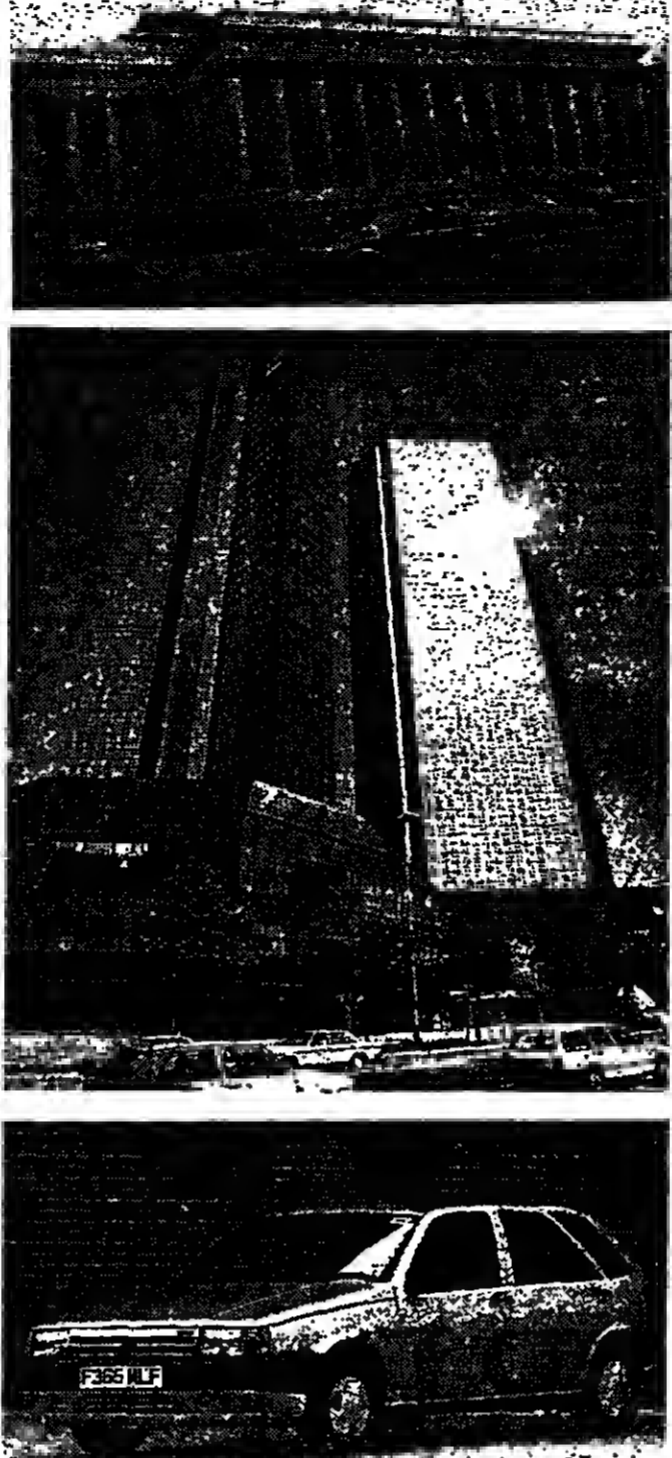
THE 1980s has been the decade of the erosion of shareholder rights in Britain. And that, in turn, has meant a fundamental shift in power away from corporate management towards the City and the financial institutions which act as shareholders or advisers.

The boom in corporate financial advertising, financial public relations and the investor relations industry, which has supplemented and often supplanted the traditional role of corporate stockbrokers, is an indicator of the attention that managers now have to pay to shareholders. The increasing use of employee shares and share option schemes, although partly the consequence of changes in the tax system, also highlights a greater concern to make the interests of managers and shareholders more congruent.

By now, however, the most important measures of greater shareholder power, which underlies these other developments, has been the hostile takeover bid. In retrospect, the early to mid-1980s appear as the era in which managerial capitalism and the divorce between ownership and control reached its apotheosis. On the one hand, more than 75 per cent of the shares in UK publicly-quoted companies were still held directly by private investors, who found it difficult to flex their collective muscle. At the same time, the degree of concentration of a few large companies or cartels and the lack of competition ensured that corporate managements were under little pressure from their customers either. The upshot was widespread complacency among British managements.

The boom in mergers and acquisition had accelerated since 1983 and reached a new peak last year, in spite of the general nervousness and the low levels of ordinary trading in shares in the aftermath of the October 1987 stock market crash. These figures exclude the vast in-transit and pan-European mergers.

There have been previous spurts of merger activity, in the early years of the century and in the late 1960s, which were just as large as that of the 1980s in relation to the UK's stock market capitalisation. The difference this time has been in the number and the size of the companies which have become the targets of hostile bids. The BTA bid for



Pictured left: the Paris Bourse (top), Deutsche Bank, and the Fiat Tipo. Three symbols of Europe's different ways of doing things



Left to right: Lord Hanson; Sir Gordon White, Hanson Industries; Mr Rudolph Agnew, Consolidated Goldfields

Clive Wolman on the relationship between industry and the City

Era of shareholder power

Thomas Tilling in 1988 set a new record for size at less than 21bn. In 1988, two hostile mega-bids, worth £2.5bn each, were successfully completed by Hanson for the Imperial Group and by Guinness for Distillers. The £2.6bn Minorco bid for Consolidated Gold Fields, thwarted in May, has since been followed by another £2.1bn offer by Hanson.

The growth in sophisticated techniques of capital-raising and financial engineering means that virtually no British company is now immune from a hostile bid on grounds of size. The generally non-interventionist stance of the government since 1984 has also weakened the defences of incumbent managers, although the apparent lack of consistency over the last 18 months in the referrals of bids to the Monopolies and Mergers Commission has led to the withdrawal of several bids. But the most important factor has been the growth in the power of institutional shareholders, in

particular the life insurance companies and pension funds. They now account for more than 65 per cent of the shares of UK companies. The pressure on the fund-managers to out-perform their competitors through higher investment returns have encouraged them

to accept bids made, on average, at 30 to 40 per cent premiums to the original share price. The takeover boom, fuelled by this seeming obsession with short-term gains, led to a swell of protests among many senior corporate executives, as well as among employees, trade unions and politicians. They reached a crescendo in the period just before the stock market crash when the Confederation of British Industry set up a City-industry task force to

examine relations between the two.

The task force report was a disappointment for those who hoped it would mark a turning point in City-industry relations and would lead to a change in the citizens' opinion against takeover bids. Representatives from the academic world convinced the rest of the group that stock markets were not systematically myopic. Indeed, share prices, the group accepted, generally represent the best estimates of the earnings potential of the company over the longer term.

The main recommendation of the report was a bland one: that companies should improve the quality of the information they disclose and their communications with shareholders. It

is difficult to judge how important a factor this is: a survey by MORI last year of 147 institutional investors and 355 investment analysts showed that only 16 per cent rated communications, openness and frankness as a major factor in judging a company's management.

But the conclusion fitted in with the trend towards the Americanisation of industry-investor relations. In place of the old relationship based on a network of informal and personal contacts - and often lethargy - the new relationship is on an arm's length and ruthless professional basis. The corporate stockbroker, with his long-standing and discreet contacts on the old Stock Exchange floor, is being replaced by the investor relations consultancy.

How much, if at all, has British management and industry improved as a result of all these costly exercises - both takeover battles and communications - and from the ascendancy of the shareholder and

the City's financial institutions?

The academic evidence, in particular a comprehensive study of UK mergers and acquisitions since the mid-1980s carried out by Professor Julian Franks of the London Business School, strongly suggests that takeovers do increase shareholder wealth. On average, the share prices of target companies decline relative to the stock market index over the three years prior to the takeover. But the bid is then completed at a sufficient premium to wipe out this loss - and add a little more. Even the shareholders of the bidding companies, on average, gain slightly as a result of the bid. In addition, the advocates of the City and its practices in encouraging takeovers believe that the mere threat of a takeover has a powerful effect in pepping up corporate management.

What these studies do not demonstrate is whether these gains to shareholders are of benefit to the economy - or are merely the expense of other stakeholders in the company. One paper published in 1987 by the Financial Markets Group of the London School of Economics argued that many takeovers work only by breaching the implicit contracts between a company and its employees - for example their expectations of job security.

In the long run, the placing of City-industry relations on an arm's length, transactional basis will lead to a similar deterioration in the relationship between companies and employees, the authors argue. Employees no longer trust their implicit contracts and the commitment weakens. Thus the change in the relationship between the City and industry during the 1980s has merely brought a one-off gain; by this argument, for which the price will have to be paid in the future.

There have certainly been some extreme and well-publicised examples of attempts to breach implicit contracts, for example in Hanson's moves to strip out the pension fund surplus of Courage Breweries. But most of the mainly anecdotal evidence suggests that takeovers, and the associated transformation of City-industry relations, have improved British management and productivity.

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EUROPEAN CAPITAL MARKETS 3

The flow of capital in Europe could match the pattern of trade imbalances, argues John Plender

Recycling West Germany's excess savings



Between 1990 and 2025 the population of working age in West Germany is expected to decline by more than a fifth

AS THE European Community moves towards the completion of the single market, trade imbalances in Europe are growing at an astonishing rate.

The question is whether it matters. For, with the progressive removal of capital controls, it is quite possible that the German surplus will be offset by private capital flows, thereby avoiding the inflation and pre-empting turbulence in currency and financial markets.

The case for optimism rests on the scope offered by the 1992 liberalisation programme for a more efficient allocation of savings and investment across national boundaries. All the instincts of the average European may be to think that trade imbalances are unhealthy and that surpluses and deficits are, in some innate sense, respectively "good" and "bad".

West Germany is the first developed country to confront the problem of a shrinking population. Shrinkage started in the mid-1970s and is having a progressive impact. Between 1990 and 2025 the population of working age is expected to decline by more than a fifth.

All this underlines the point that trade deficits should not be seen purely as the result of policy failure or economic weakness

can because a country with an aging and declining population will save more and invest less than one with a population that is growing fast. It is a reflection of the natural pattern of saving over people's lifetimes: youth borrows and spends, while middle age saves for retirement. It follows that a youthful, growing population will tend to save less. But if additions to the workforce are not to result in unemployment, there will be a need for a higher rate of investment to support faster growth. So, it makes sense for West Germany's excess savings, which has its counterpart in the continuing trade surplus, to be recycled to the rest of the Community.

The economic logic for this recycling exercise is further reinforced by the pattern of relative returns on investment. As Credit Suisse First Boston points out in a recent research note on capital flows and trade imbalances in Europe, the removal of exchange and other controls facilitates the flow of capital to regions, industries and companies where the marginal productivity of capital is highest. Often that will be where average productivity, and hence wages, which tend to reflect average productivity, are low. In other words the potential for super-normal returns from "greenfield" investment projects in the less capital-intensive economies of Europe encourages the import

of capital, production and jobs from savings-rich countries. That rationalisation certainly corresponds neatly with the recent stampede by northern European businessmen into countries such as Spain - the Eldorado of the 1992 programme - and Portugal, both of which offer obvious labour cost advantages. But the traffic is not necessarily all North-South. Britain, too, is a cheap labour country with a relatively docile workforce. Hence the decision by Fiat, Europe's biggest car maker, to look at Britain alongside Spain and the Italian Mezzogiorno as a potential host for a new plant.

All this underlines the point that trade deficits should not be seen purely as the result of policy failure or economic weakness. They may be driven by capital flows and be associated with an enhancement of the underlying capital stock. By the same token, the West German current account surplus, which has been running at over 4 per cent of GNP for the past three years, is not necessarily an indicator of economic strength. The other side of the German balance of payments coin is a shortage of investment opportunities in the domestic economy capable of matching the returns available elsewhere in the Community.

There is, of course, a risk in being the lender of Europe. It means relying on Britain, Spain and Greece not only to pay out German pensions but to pay them in pounds, pesetas and drachmas that have not been devalued in the currency markets. Put another way, German businessmen have to know that exchange rates are unlikely to adjust to reflect high marginal returns in low-cost countries if they are to maximise the potential of the single market.

In practice, the existence of the exchange rate mechanism of the European Monetary System, in which realignments are becoming noticeably less frequent, appears to have greatly enhanced confidence in the stability of returns across Europe. This is certainly true of West Germany, where both direct investment and portfolio investment appear to have moved into a higher gear from around 1984 - though the flow probably accelerated partly in response to the threat, now defunct, of the introduction of a withholding tax.

The intriguing question that this raises is whether Britain, which now looks even more isolated after the Spanish decision to take up full EMS membership, can really have its cake and eat it while remaining outside the "chartered" exchange rate circle. For this is a case of a trade deficit that does reflect policy failure. The very least that can be said is that running the biggest deficit in Europe with a currency that lacks the full EMS stamp of approval entails above average risks. And recent bouts of sterling weakness suggest that the British may end up paying a needlessly high price, in inter-

est rates, for Mrs Thatcher's doctrine of perpetually unripe time in relation to full membership of the EMS.

For those within the exchange rate mechanism the natural recycling process from surplus to deficit countries

The existence of the exchange rate mechanism of the EMS appears to have greatly enhanced confidence in the stability of returns

would, in an ideal world, continue smoothly until labour costs and investment returns across the Community equalised. The reality, even if the goal is ultimately reached, is likely to be more stressful, not least because individual countries do not start from a position of internal and external balance. Italy, for example, which offers potential for high real returns, though not perhaps on the scale of Britain or Spain, has a very high savings ratio of more than 20 per cent of disposable income and the biggest general government financial deficit of any OECD country.

Since the public sector debt is of very short maturity, domestic monetary policy is exceptionally vulnerable to external influence. And the burden of interest payments, if the lira were to weaken, would be thoroughly destabilising for the whole economy. In the view of De Rudder, head of Italy's biggest medium and long term credit institution, IMI, there is only a limited choice in relation to Italy's current account. If, he says, between equilibrium and a small deficit in Italy, Spain, Portugal and Greece are to put it kindly, underdeveloped. As for equities, the size of Europe's bourses bears no relation to the strength of the individual economies.

A much lower proportion of the continental European corporate sector is quoted than in the United States, Japan or Britain

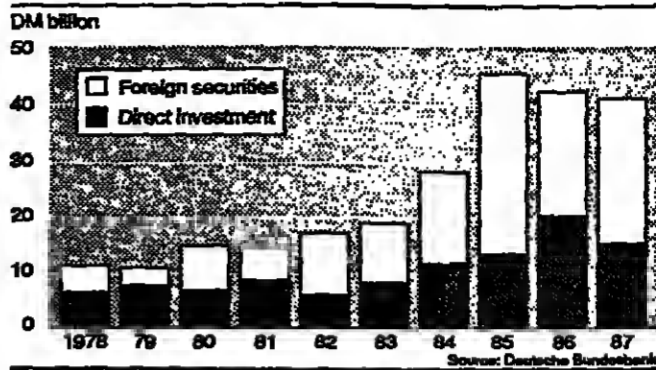
No investment flows within the Community. An aging population in West Germany or the Netherlands might naturally be expected to seek remunerative long-term assets in the rest of Europe to match long-term pension liabilities. Yet the ability of other countries in the Community to generate such assets is very limited. In the South, bond markets in Italy, Spain, Portugal and Greece are, at best, underdeveloped. As for equities, the size of Europe's bourses bears no relation to the strength of the individual economies.

While privatisation has recently increased the supply of equity coming onto the market, entrepreneurs in West

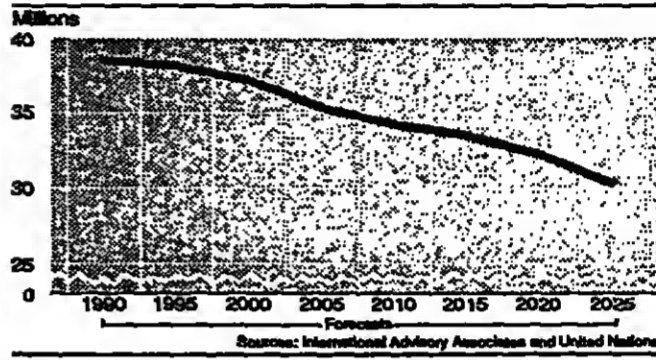
Germany, Italy and, to a lesser extent, France (where four times as many companies are quoted as in the Federal Republic) are reluctant to cede control of their companies to outsiders. This results in a much lower proportion of the continental European corporate sector being quoted than in the United States, Japan or Britain.

Yet the problem here may be more apparent than real, in the light of the structure of the German savings market. Germans have a powerful cultural antipathy for equity investment. Such is their lack of interest that more than half the equity trading on the Federal Republic's stock exchanges is generated by foreign institutions. Private domestic investors tend to regard equities as another form of bond - with some justice in view of management's lack of interest in raising dividends in line with profits. They became net purchasers of equities for the first time in years

W. German investment abroad



W. Germany: Working age population



after the 1987 Crash on the basis of a rise in dividend yield relative to fixed interest returns. Industrialists, meantime, traditionally looked to the banks for long-term capital. As for the investment institutions, their scope for investment in equities is heavily circumscribed by law. More importantly, the occupational pensions system places little reliance on Anglo-Saxon-style funding. Instead, there is widespread self-investment, whereby workers pension contributions are invested in their own company. The pensions reserve on the liabilities side of the balance sheet has its counterpart in assets such as the plant, machinery, debtors, investments and cash that are deployed in the business. And, by now, German industry's pension reserves constitute a more important source of long-term finance than the banks.

It follows that, direct investment apart, German pension contributions will probably

find their way to the rest of Europe via the banking system, the only question being how far the international banking fraternity manages to muscle in on the German domestic banks' act. Indeed, given the lack of well-developed securities markets capable of absorbing this flow, there would be greater trouble if the Germans were moving towards a funded pensions system more rapidly than they have so far been willing to do. Capital would tend to be diverted to well-developed Anglo-Saxon markets, thereby reducing the relative cost of capital to the Americans and British vis-à-vis the continental Europeans.

There is, none the less, a powerful case for enhancing the quality of European equity and debt markets by regulatory and fiscal means to facilitate a more efficient flow of long-term capital. As ever-increasing sums swirl around the system, the pressure for further financial liberalisation will also become more intense.

Governments will recognise that tax penalties on investment income, excessive regulation and inefficient financial markets are denying them a fair share of the European pensioner's nest egg, and thus the opportunity for lower interest rates and capital costs.

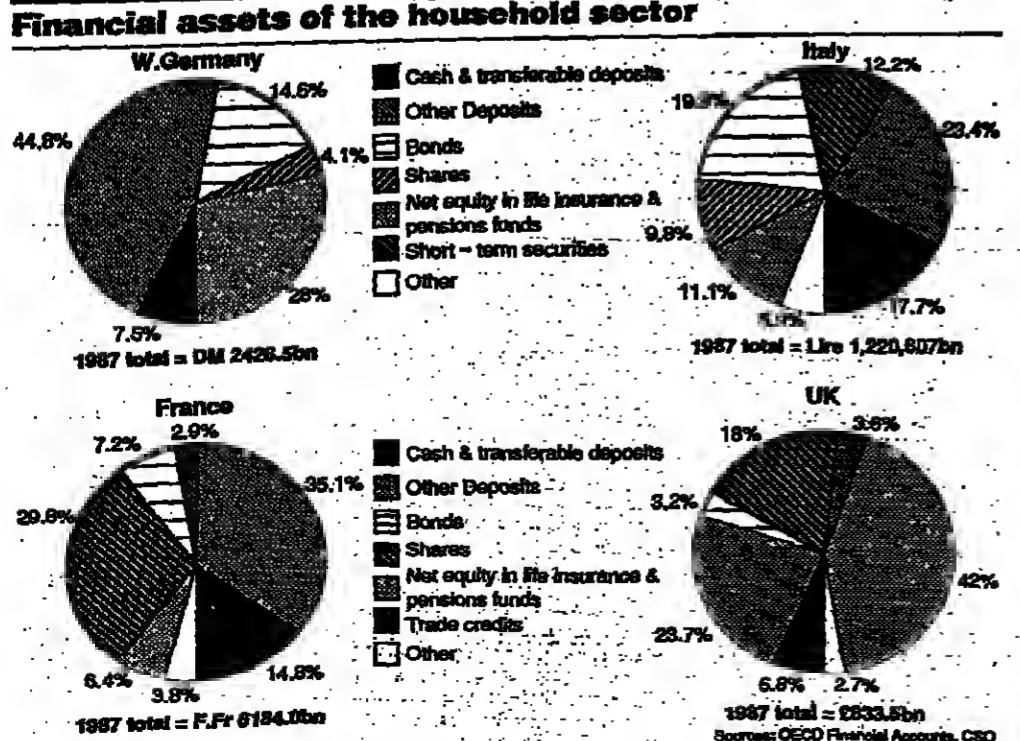
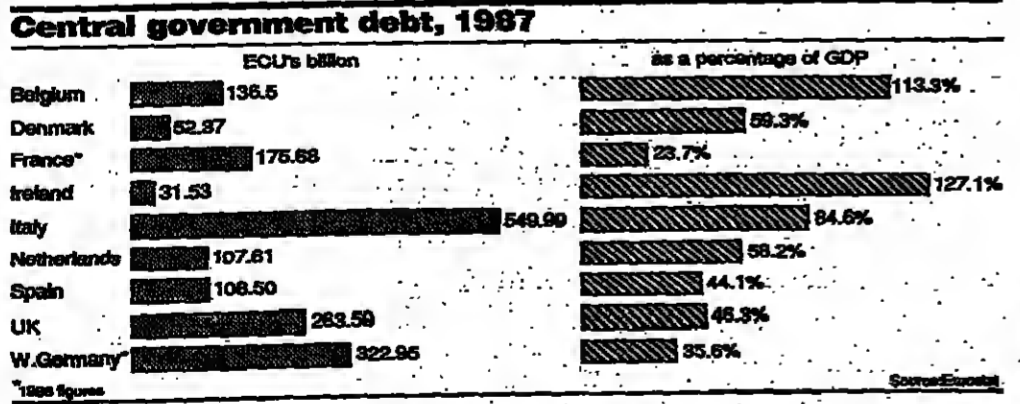
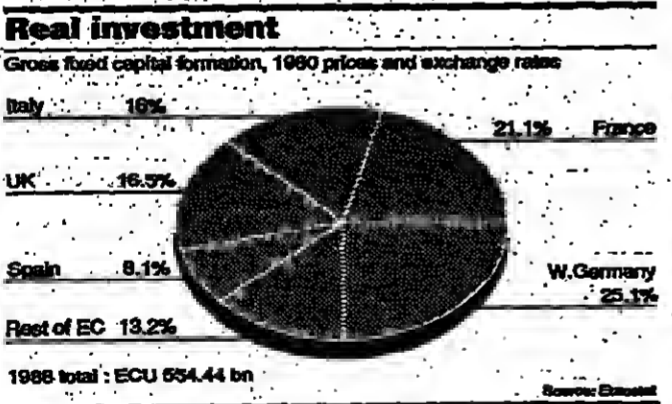
Demographic trends and the need for fiscal prudence may also impose pressure for independent occupational pensions funding in those countries like Italy which rely almost entirely on generous state pension schemes.

That said, there is no reason why the flow of capital in Europe should directly match the pattern of trade imbalances. The lifting of exchange controls provides access to the global market and the D-marks that the German investor puts into a Japanese or American company's Eurobond issue may end up financing the British payments deficit through those (or other) companies' direct investment flows. And the Euromarkets, the original rationale of which was to provide a cheap and flexible alternative to heavily-regulated domestic financial markets, will become more integrated with the markets to which they have been providing largely unregulated competition.

The wider question is how far capital market liberalisation in Europe will put pressure on the deficit-prone United States by opening up competitive investment opportunities in the Community and to what extent the German enthusiasm for perestroika will find an outlet in capital flows to the Soviet Union. It could be that East-West financial relations under President Bush will carry an echo of the row over energy relations in the

As ever-increasing sums of money swirl around the system, the pressure for further financial liberalisation will also become more intense

early days of the Reagan Administration. Yet, from a purely economic point of view, the countries of the European Community look a much safer bet to provide West Germany with a decent retirement income. Either way, recycling in Europe is undoubtedly set to become a new financial vogue.



BANQUE INTERNATIONALE A LUXEMBOURG

Substantial increase in profits for 1988

In 1988, Banque Internationale à Luxembourg (BIL) once again recorded excellent results. After allocation of Reserves net profits increased by 29.4% to Lux. Francs 1,416 million (US\$ 37.9 million) against Lux. Francs 1,094 million (US\$ 33.2 million) in 1987.

Gross income rose by 13.8% to Lux. Francs 10,446 million (US\$ 279.7 million) yielding a pre-tax profit of Lux. Francs 2,565 million (US\$ 68.7 million).

Balance sheet footings for BIL's 132nd financial year closed with an increase of 13.1% to Lux. Francs 418,304 million (US\$ 11,200 million). Growth in the Private Banking sector contributed significantly to this.

Net dividends are up by 15% on 1987, at Lux. Francs 500 (US\$ 13.39) against Lux. Francs 430 (US\$ 12.28) in the previous year.

1988 saw the formation of BIL PARTICIPATIONS, a new quoted Luxembourg investment vehicle, and the launch by BIL of 'IMMO-CROISSANCE', the first listed Luxembourg-based real estate investment fund.

BIL's Head Office is in the Grand Duchy of Luxembourg where it has a substantial domestic branch network. The bank also has a branch in London, subsidiaries in Lausanne and Singapore, and representative offices in New York, Frankfurt, Madrid and Tokyo. BIL is a member of ABECOR, one of the major international banking associations and though the majority of its shares are held by the public its two principal shareholders are Groupe Bruxelles Lambert and Pargesa.

Key figures for the 1988 financial year in millions of francs

Table with 3 columns: 1986, 1987, 1988. Rows include Balance-sheet total, Customer deposits, Deposits of banks, Customer advances, Own resources, provisions and borrowed capital, Gross cash-flow, Net profit, Distributed profit, Net dividend per share.

* Net profit plus taxes on profits plus depreciation and provisions less earlier provisions released. 1 US\$ = 37.25 Franc (December 31st, 1988)

Banking International à Luxembourg S.A. Head Office: 2, boulevard Royal, L-2983 Luxembourg. Tel: 47 911. Telex: 3652 bil lu, fax: 4791-3370. Member of ABECOR.

Form for coupon and address: Please detach the coupon and send to the following address: BANQUE INTERNATIONALE A LUXEMBOURG. Includes fields for name, address, and language preference.

EUROPEAN CAPITAL MARKETS 4

Merger control policy across Europe is in the melting pot, writes William Dawkins

The case for a single, simplifying regime

THE European Commission's plans to oblige big cross-border deals to seek advance clearance from Brussels have forced the 12 EC Governments to reassess their own very different attitudes to competition policy. The outcome will be of supreme importance to the hundreds of companies seeking various kinds of cross-border alliances in the run-up to the 1992 creation of a single European market.

If the Commission gets its way, the EC regulation will override national anti-trust rules which so complicate cross-border takeovers. Brussels has already won the battle for a merger policy of some kind. The big question now is what form it will have - and member states are not taking to it easily.

For one thing, the larger member states do not like formally ceding this highly sensitive power to Brussels. It will make it that much harder for them to ban foreign attempts to take over companies of national strategic interest, though no doubt they will continue to try.

Yet European governments will, in the end, give some form of EC merger control regulation the unanimous support required, if only because Brus-

Merger Powers Compared						
Country	Bodies Responsible	Financial/Size Criteria	Voluntary Mandatory Notification	Max Fines	Ministerial Veto	Max time for investigation to open
Germany	Bundeskartellamt Min Econ	DM 500m sales (157m) DM 2bn sales (822m)	V M	DM1m plus 3 times profit from infringement	Yes	1 mth
UK	Office of Fair Trade; Monopolies & Mergers Com; DTI	£20m assets for co. plus 25% mkt share for new group	V	None	Yes	6 mths
France	Competition Council; Min. Ec.	FF7bn (822m) sales, of which two parties must have FF2bn each or 25% market share for new group	V	5% sales	Yes	6 mths
Ireland	Min. Industry Examination of Restrictive Practices	£5m (24.2m) assets & £10m (28.4m) sales for 2 parties in deal	M	None	Yes	3 mths
EC	European Commission DGIV	ECU2bn (21.3bn) global sales - ECU5bn till 1992 - Less than 2 sales in one member state; more than ECU100m EC sales for one party	M	10% sales	No	1 mth

many, Britain, Ireland and France, is itself a symptom of their very different views of the wider role of competition policy. "The main area of conflict is the exercise of concurrent national legislations. How they are going to resolve that crucial area remains to be seen," says Mr Swift. Equally, these differences bolster the Commission's case for a single simplifying regime.

Europe's anti-trust bodies have one thing - but only one - in common. They accept the basic tenet that merger control exists to control or ban attempts to create dominant market positions on the grounds that this will drive up prices and stifle innovation. In that sense, they are all aiming at roughly the same target.

Beyond that, the common ground ends. At one extreme stands the sophisticated West German Bundeskartellamt. It prides itself on applying pure competition criteria, even though some suspect it takes an especially tough line against incursions by foreign companies on German territory. At the other extreme, small countries like Belgium, the Netherlands and Denmark

have no developed national anti-trust rules and are looking to Brussels to produce an off-the-peg merger control policy that they can neatly apply at home. In that sense, their interests are directly opposite to West Germany's.

In the middle, the British Monopolies and Mergers Commission (MMC) and the Irish Examiner of Restrictive Practices, see competition as the mainstay of their anti-trust rulings, but also take account of whether mergers are in the public interest. Then there is the fledgling French system, ostensibly based on competition but with a much stronger political input than the rest, in line with France's tradition of centrally-directed industrial planning.

What the Commission appears to want is to take the Bundeskartellamt as a European model and somehow fit it on top of the other vastly different national approaches. "The crucial question is one of what standards of competition policy you use. That matters much more than the mere numbers," says Professor Wolfgang Kartke, Bundeskartellamt President.

"It's all very well talking about one-stop shopping for big mergers. It just depends on who is doing the shopping," adds Dr Martin Howe, director of the competition policy division of the UK Office of Fair Trade. A quick comparison of the state of play in Brussels, Berlin, London and Paris, illustrates their point.

Most big cross-border takeovers already seek clearance from the Commission as a matter of prudence, even though existing competition rules only give Brussels legal power to get involved after the completion of the deal. The most recent include GEC and Siemens' bid for Plessey, Metalbox Packaging's merger with Carand and Demiler-Benz's plan to buy a stake in Messerschmitt-Bölkow-Blohm (MBB).

The proposed EC regulation would formalise this state of affairs by demanding pre-notification from mergers with a combined world annual turnover of ECU5bn (23.4bn) initially, dropping to ECU2bn at the end of 1992. Deals of that size would be exempt from the Commission's scrutiny if the smaller party has EC-wide sales of less than ECU100m and if

more than two-thirds of the combined turnover of the new group came from one member state. For deals below these levels, national anti-trust laws take precedence, proposes the Commission.

Brussels is promising to use primarily competition criteria in its judgments. The northern liberal governments see that as an over optimistic promise, while the French, Italians and Spanish would like variously to see industrial and regional policy judgments come into EC merger rulings.

The nearest national system to what the Commission is proposing is the Berlin-based Bundeskartellamt, itself modelled in 1958 on US anti-trust laws' rigorous use of pure competition principles. It is also the only national anti-trust authority in Europe, apart from Ireland, to insist on vetting big takeovers in advance.

The German body sees itself under threat from both Brussels and the Federal Government in Bonn. Indeed, it is the Commission's fiercest opponent, for the EC proposal is an unacceptable threat to its considerable power. At the same time, the Bonn Government is

expected in the next few months to overturn the authority's ban on the Daimler-Benz link with MBB, a rare and untimely slip in the face for the powerful Bundeskartellamt and one which might even prompt its President to resign.

What would the Bundeskartellamt's Dr Kartke most like the chance that Brussels might succumb to those southern European pleas for the use of merger control as an instrument of industrial and regional policy, also attaches to his colleagues at the British Office of Fair Trade and MMC. For that reason, the London and Berlin cartel authorities both want any EC regulation to be enforced by an independent European anti-trust office that bears the same sort of long relationship to the Commission as they do to their own governments.



Professor Wolfgang Kartke

The British anti-trust system - like the rest of the UK's constitution - is more flexible than the German and EC equivalents. The Office of Fair Trade exists to advise the Department of Trade and Industry (DTI) solely on the competition implications of mergers that interest it, a power introduced in 1965. It is then up to the DTI to decide whether to refer the case to the MMC, which also advises on the broader issue of whether the deal is in the public interest, though the 1984 Tebbitt guidelines aim to give more stress to pure competition criteria. Just what that means in practice is the subject of fierce debate.

A prime example is the

MMC's decision last October to force the Kuwaiti government to sell its 21.6 per cent stake in BP on what it declared were public interest grounds. Yet many lawyers argue that the MMC could equally well have done this for competition reasons. Curiously, the European Commission raised no objections. Indeed, it is remarkable that the Brussels and London competition authorities have so far produced very similar judgements on the merits of regularly issuing their respective judgements within a day or so of each other. The same cannot be said of the Bundeskartellamt's relations with Brussels.

Whatever the uncertainties, an important feature of the UK and German systems is that they keep a clear division between the body that makes competition decisions and the exercise of broader judgements. "There is a clear distinction between the way we and Brussels operate. We have a clear separation of powers and they do not," says Mr Stephen Burridge, secretary to the MMC.

French merger control, created by a 1986 law, is in its infancy by comparison. Ostensibly, there is a UK and German style separation of powers in the shape of a Competition Council, which advises Mr Pierre Bergovoy, the economy and finance minister. In the same way that the OFT advises Lord Young, the UK Trade and Industry Secretary. Yet Mr Bergovoy appears to override his anti-trust advisers more easily than the OFT does elsewhere. The most recent example being his March decision to block the takeover of Spontar, the household sponge maker, by SMI, the US conglomerate, against the Competition Council's advice.

His official advisers have a far wider view of the role of merger control policy than their European counterparts. They speak of taking into account the broad development of the market and using competition policy as an economic tool, primarily to curb the inflationary influences that monopoly price distortions might bring. Many corporate lawyers take a more cynical view. "The government used to use exchange controls to keep foreign investors away. Now that those controls are going to be phased out, the government is looking for other rules to take over the same job," says one.

Several competition lawyers argue that the extent to which member states will still get away with citing national interests to block big cross-frontier mergers will make or break the future EC regulation. Under the current Commission proposal, mergers that get Brussels' go-ahead on pure competition grounds could subsequently be blocked by national authorities if a legitimate national concern is threatened, like the plurality of the media or the financial soundness of the bidder.

Just how protectionist-minded governments will interpret that provision could provoke another round of political and legal battles over the meaning of competition policy.

William Dawkins

Almost anything must be better than the current uncertainty over current EC rules

sels already has extensive powers - yet ill-defined - in the form of the existing competition provisions of the Treaty of Rome. Almost anything must be better than the current uncertainty over how far EC competition rules can be applied to mergers, the argument goes. "It has been the biggest lacuna in EC competition law for the past 10 or 15 years," says Mr John Swift, a London QC specialising in competition law.

The lack of consistency between Europe's four most developed national anti-trust policies, those of West Ger-

Nikki Tail looks at attempts to harmonise European bid practice

Implementation proves to be a minefield

ANYONE SEEKING a quinquennial European issue would do well to alight on the matter of harmonising takeover practice between the European Community nations. The desirability of the aim may be broadly agreed. But practical implementation of the objective is nothing short of a minefield.

Essentially, the arguments raised as a result of the attempts to harmonise bid practice fall into two categories. On the one hand, there are the very broad issues which any extension of the "Anglo-Saxon" mould of financial practice inevitably provokes.

For example, does a ready market in corporate assets create economic and managerial efficiency? Or does it lead to an unwelcome emphasis on short-term financial performance? Moreover, if the answer rests in some sort of compromise between the unfettered rule of the market and hefty corporate protection, where should the balance be struck?

On the other hand, there are the narrower, practical problems which deep-rooted cultural, regulatory and economic differences between the various countries pose.

An American mergers and acquisitions specialist well-versed in handling the problems of cross-border acquisitions in Europe sums up the problem neatly: "You've got the Dutch with their poison pills, the Germans with their banks, the French with their government agencies and the Italians with their cross-holdings," he commented. "Try to harmonise that."

Nevertheless, the pressures move forward in some fashion are mounting. The recent

A common takeover code is seen to have only limited relevance

publicity given to 1982 and its implications, plus the growing realisation that barriers are likely to ease if not vanish entirely, does appear to have stepped up the pace of European acquisition activity - in particular, the cross-border variety.

Precise measurement of this phenomenon is tricky. However, some recent figures from accountants KPMG - who helpfully try to track deals involving private companies as well as quoted ones - are indicative. They suggest that in the three months to the end of March, purchases of companies within the Community of over £10m totalled over \$2.9bn. This compares with \$1.5bn in the first quarter of a year earlier.

Takeover Rules

Country	Main Regulatory Agency	Minimum Disclosure Level
Belgium	Banking Commission	at 5%
France	Stock Exchange Council/Commission des Opérations des Bourses/Ministry of the Economy, Finance and Privatisation	at 5%
West Germany	No specific body, other than stock exchanges and a strong Federal Cartel Office	none
Italy	CONSOB (the Italian Commission for the Companies and the Stock Exchange)	none
Netherlands	The Merger Committee/Stock Exchange	none
Spain	Syndic Councils of the Stock Exchanges	none, with some exceptions
UK	The Takeover Panel	5%, due to reduce to 3%

Moreover, in terms of number of acquisitions recorded, the figure goes up from 93 to 170. While the precise figures must be viewed with some scepticism, the scale of the increase is probably a fair guide.

"Measured in terms of numbers of deals," said the accountants, "the significant increase was in the middle market

The directive leaves the question of reciprocity with non-EC companies entirely at the discretion of member countries

(under \$100m), where EC purchasers turned away from North America, preferring to buy cross-border inside the EC.

"If this reversal of previous trends continues, it may provide proof that, as 1992 approaches, European companies are concentrating on strategic restructuring within Europe in preference to purchases outside the EC."

The pressure to lay down some strictures on how acquisition activity should be conducted is a practical one. To date, the most obvious initiative has come from the European Commission.

"This takes the form of a 'takeover directive' wending its way through the various Brussels-based bodies - with the likes of the Economic and Social Committee and the European Parliament taking a look. No final word on the directive from the European Council is expected until the end of June next year.

The main aim of this thirteenth directive was to set out some basic grounds which should be adopted in bids for EC companies. In many respects, it adopted the principles already delineated in the UK Takeover Code, by far the most sophisticated and developed takeover regulation within the Community.

their international commitments," it said.

On the thorny question of regulation, it suggested that rules are unlikely to be effective unless policed by an official regulatory body. That, coupled with the EC directive that would be binding on the UK Takeover Panel, provoked some worries in London that the Panel's rather unusual non-statutory status might again be threatened.

But overall the prevalent feeling certainly among international investment banks and legal firms - is that this "common takeover code" has only limited immediate relevance while some very substantial unlevel playing fields remain between the different member countries.

"It could be a helpful move, but it will not solve some of the basic barriers to bid activity," commented one London-based law firm.

In exemplifying the problems, it is difficult to know where to start. In West Germany or Holland, for example, the number of hostile bids can be counted on the fingers of one hand. In the Netherlands, in particular, the potential use of anti-takeover devices is a significant deterrent.

The techniques range from proxy shares, which give the holders, usually foundations controlled by company managers, the main say in important decisions, through to non-voting certificates issued to common shareholders, whose voting rights are exercised by "administrators" who usually side with management.

The issue cropped up with a vengeance in the domestic battle between Elsevier, the Dutch publisher and its target, Kluwer back in 1987, and provoked

Any quick extension of takeover fever looks unlikely

some moves to review and temper the use of these anti-takeover devices. But, for those who already have them in place, there is little sign of much early change.

Some of the barriers to a ready market in corporate assets are less subtle still.

In Italy, the Netherlands and West Germany, for example, there is no threshold at which an acquisitive shareholder needs to declare his stake.

Add on the problem of "bearer shares" and the simple mechanics of establishing the shape of a company's share register becomes a bug task. Besides barriers like these, any quick extension of "Anglo-Saxon" takeover fervour throughout the Community looks unlikely.

THE PROSPECT that 1992 will lead to a wholesale restructuring of European banks has sent a thrill of anticipation through those people who make their living advising on mergers and acquisitions - chiefly the merchant and commercial banks. There is scarcely one of them that has not formed a special unit or department to think up bright ideas for - and transact - cross-border mergers. Even the Japanese banks, laggards in the M&A business, are showing strong interest.

However, all of them face two big questions.

● Will 1992 actually meet the great expectations that have been built up for it? So far, the restructuring of Europe has been conspicuous more for the absence of big deals, though there are signs of life among smaller companies, and among big companies taking small stakes.

● Since so many houses are trying to get in on the European M&A act, how can any one of them differentiate themselves from the others? Do the EC-based houses have any advantages over non-EC houses, particularly in bringing outside companies into the market?

Most of the activity so far is based in London, traditionally the home of European M&A. But there are increasing signs of activity abroad, for example in France where Crédit Commercial de France, the large commercial bank, has targeted the M&A business, and where the French arm of Lazard's is a market leader.

"We do think 1992 will do something to change the way investors will need more pan-European services," says Sir Kit McMahon, the chairman of the Midland Bank, which has been building up its European merchant banking operations through a series of acquisitions, such as Trinkaus & Burkhart in Germany, and Euromobiliare in Italy. These will try to do deals alongside Midland's London merchant bank, Samuel Montagu.

Yet top UK merchant banks are traditionally strong in Europe, having concentrated on the US and south-east Asian markets. But houses like Morgan Grenfell and Barings are all now claiming European expertise of one kind or another. Kleinwort Benson has focused on France and Warburg has just added a Spanish office to its European network. Hambros has taken the process one stage further by joining a network of six banks in Italy, Spain, Portugal, Germany, Belgium and Denmark. Although it was slow to get started, Hambros' European M&A unit made its first profit - of \$3m - last year and is now paying its way, according to Mr Chips Keswick, the chief executive.

Hill Samuel has tried a different tack: it has formed alliances with small but enterprising neutral investment banking and venture capital companies dotted around Europe, aiming at the smaller end of the corporate market. Hill Samuel takes the view that there will not be many mega-mergers because the large companies are not available, but there will be a lot of restructuring lower down.

Who's who in the M&A business

Houses crowd in on the act

Completed European Transactions (\$bn)		
	1988	1st 1989
First Boston	22.9	6.8
Goldman Sachs	22.0	0.8
Shearson Lehman S.G. Warburg	15.9	0.4
Morgan Stanley	14.0	0.1
N.M. Rothschild	13.1	7.1
County NatWest	12.5	-
Schweders	71.0	-
Kleinwort Benson	10.6	0.2
Wasserstein Perella	-	0.5
Drexel Burnham	-	0.7

In Japan a combination of growing Japanese interest in the science of corporate finance, and the Japanese corporate community's eagerness to be established in the EC by 1992, has prompted Japanese institutions to set up their own M&A departments.

Nikko Securities Europe is among them. Mr Yuji Shirakawa, the chairman, says that the predominant approach of Japanese companies will be to buy small stakes in European companies, and then enlarge them as they become more

familiar with the market. Daiwa Securities has sought alliances with European institutions to handle cross-border deals. It has an agreement with Crédit Agricole, France's largest bank, and an Italian unit, IFIL, which is controlled by the Agnelli family.

Among the Americans, the most conspicuous have been the leading investment banks including Shearson Lehman, Morgan Stanley, Goldman Sachs, Salomon and First Boston, all of whom specialise both in intra-European and transatlantic dealmaking.

Mr Simon Orme, the head of international M&A at Morgan Stanley (which claims to have done the largest amount of European deals in the first quarter of this year) believes that US houses have an advan-

age in that they are not rooted in one particular European state. "It is easier for a US bank to deal with pan-European issues," he says.

Morgan Stanley now has 34 professional handling European M&A based in London, its "action centre". Most other US investment banks also centre their operations in the UK, and serve local markets either by travelling or opening branches. But Kluwer, Freshfield, the subsidiary of General Electric, has a strategy of forming alliances with continental merchant banks, such as SOPAF of Italy. The recent cooperation agreement between Salomon and Istituto San Paolo di Torino was also indicative of this trend.

Whether the Americans will actually reap the advantage they claim is, of course, disputed by the Europeans. "It's a mistake to see Europe as a single market-place," argues Mr Adam Broadbent, head of corporate finance at Schroders, a merchant bank which is advising on one of the classic 1992 deals: Crédit Lyonnais' acquisition of Credito Bergamasco in Italy.

Mr Broadbent maintains that each EC market will continue to have strong local characteristics, and this will force corporate finance houses to locate offices in countries where they want to develop their business. The Japanese dimension is more specialised. The acquisition by Bank of Yokohama of Guinness Mahon, the London merchant bank, was made partly with an eye on securing

a place in the EC market, but also to facilitate Japanese-EC deals. "We shall be the prime contact point for companies dealing with Japan," says Geoffrey Bell, Guinness Mahon's chairman, who also foresees rising Japanese acquisitions in Europe.

There are two principal ways in which bankers are trying to make themselves distinctive to their clients: one is by touting their knowledge and contacts in particular markets; the other is through their reputation as astute dealmakers. Mr Orme at Morgan Stanley predicts that the EC M&A business will not only become more voluminous, but also more aggressive as markets open up. He foresees more hostile bids on the Continent, and the spread of leveraged buy-outs. Companies will also handle their resources more aggressively, for instance by gearing up on their real estate. All this will require top class financial advice.

Union Bank of Switzerland also hopes to use its European network of contacts to win corporate advisory and financing work. Mr Stephen Brisby, the vice chairman in charge of corporate finance at its London-based investment bank, UBS Phillips & Drew, sees particular scope in the mid-size sector where UBS has exclusive sale mandates for continental companies and holds controlled auctions.

"There's a lot of restructuring about to begin," he says.

David Laucelles

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BANKING

Lure of cross-selling

GERMAN BANKS have traditionally enjoyed far greater freedom than their competitors elsewhere in Europe to cross functional boundaries within the financial services sector. Does this mean that the German universal banking model will become the norm in the brave new single European market?

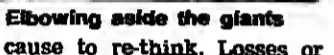
Such attitudes will be harder to sustain in a single market. If there is a characteristic model for European finance in the 1990s, it may well have more to do with conglomerates in retail financial services than anything that goes on in the sophisticated securities markets in London or the very corporate minded banking systems in the Federal Republic.

und Wechsel Bank in 1986. It now has a marketing agreement with Dresdner Bank. And, in the Netherlands, the third largest insurer, Amey, is swapping share stakes with the biggest Dutch savings bank, Verzuimde Spaarbank.

It is tempting to assume so, given that the Community new Banking Directive will remove the remaining regulatory boundaries in Europe to universal banking. In due course, all financial institutions in the Community will, as the Germans and Swiss have done for decades, be permitted to run deposit-taking and lending functions in tandem with securities and fund management business. Yet experience in the 1980s suggests that the universal banking model is not one that is easily exported.

Here the French are in the vanguard, and the pioneering is being done with the blessing of the government. Groupe des Assurances Nationales (GAN), the smallest of the three state-owned insurers, this year took a controlling stake in the public sector banking group Crédit Industriel et Commercial (CIC).

In London, where Big Bang opened the way for banks to break and make markets in domestic equities and gilts, most institutions with strategies based on being all things to all men subsequently had



Elbowing aside the giants

cause to re-think. Losses or below average returns are still the order of the day in the new liberalised environment. British, American and French and even Swiss commercial banks that hoped to exploit the new opportunities to conduct securities business in London vary in the degree of frankness with which they admit to having shot themselves in the foot. But their experience, and that of most other players in London, is a salutary reminder that, while the banking systems of West Germany and Switzerland are liberal, in the sense that there are few regulatory boundaries based on function, their profitability has been buttressed by cartels and restrictive practices.

The potential for selling insurance products through bank branches has been most dramatically illustrated in a move from banking into insurance by Crédit Agricole, France's biggest (and mutually owned) retail bank. In the space of three years its newly founded insurance subsidiary has rocketed to number two in the French insurance league table and to number six in the insurance industry.

There are remarkable similarities here with another retail bank with a less than dynamic reputation, this time in Britain. For some time the Trustee Savings Bank has been elbowing aside the giants of the insurance industry in a profitable march up the league tables. The lesson has not been lost on the Big Four British clearing banks, whose insurance operations have been expanding fast from a low base. Or, indeed, on some insurers while the authorities have traditionally frowned on bank-insurance mergers, this did not prevent the big Scottish mutual group Standard Life from taking a minority stake in Bank of Scotland, which now exclusively markets Standard Life's products.

The trend is equally apparent in West Germany, where the Aachener und Münchener insurance group bought a controlling stake in Bank für Gemeinwirtschaft in 1987. But here the focus of all attention is on the battle between the two titans of the respective industries. After years of deliberation Deutsche Bank has finally started to sell insurance products, while Allianz is returning the favour, having fired an early warning shot with the acquisition of 23 per cent of Bayerische Hypotheken

How far the risks have been assessed is another matter

That indeed has been happening. Allianz, through its recently acquired subsidiary Rianione Adriatica di Sicurtà, has been nibbling away at the Italian banking sector and recently attracted headlines in Spain with its purchase of a small stake in Banco Popular; the Spanish bank will market Allianz products through its branches. In a rather different permutation, Istituto San Paolo di Torino has teamed up with Britain's Guardian Royal Exchange in a joint venture to buy three Rome-based insurers. Assurances Générales de France, meantime, earlier this year bought 5 per cent of Spain's Banco Atlantico.

How far the risks have been properly assessed is another matter. Insurance is a capital-hungry business and banks are heavily dependent on their depositors' confidence. If one or other runs into trouble there is a risk of cross-infection. Those who have been mesmerised by the cross-selling potential in insurance and banking would do well to consider the experience of Allied Irish Banks with its acquisition of the Insurance Corporation of Ireland in 1983. After incurring huge losses in the following two years, the insurance company had to be rescued by the Irish government to prevent serious damage to the banking parent. Such upsets, though not necessarily on the same scale, may well recur in the choppy climate of the liberalised single market.

Jon Pfender

THERE IS renewed interest, but still plitfully little progress, in creating a common Community legal and fiscal framework for European companies.

The reasons for the increased interest in this area, at least in Brussels, are not hard to guess. Whatever the success, so far, of the 1982 programme in breaking down barriers to trade, it remains clear that an average European company cannot operate in the single legal or fiscal environment that its Japanese or even US competitors enjoy in their home bases.

The European Commission admits that its earlier drive to harmonise member states' company law (which was quite successful in making accounting practice and publication more uniform) ran out of steam some time ago. Some Commission officials also feel that the heavy Community investment in cross-border technology research programmes (such as Esprit, Race, Brice) may not produce the proper pay-off for lack of sufficient pan-European companies. Ironically, business sees part of this problem as lying in the Commission anti-trust rules. As a senior Philips lawyer recently complained, the Brussels trust-busters will not permit research and development agreements in which the partners agree to exploit the results of their joint R&D in certain limited markets only. But, as the lawyer noted, companies often feel they must have a research agreement to avoid the risk that "by co-operating they will create new competitors on their own product markets".

However, there is clearly a rising trend of mergers and acquisitions, though, so far, resulting more in purely national or pan-European companies than in cross-frontier, pan-European companies. There is thus a desire, at least among the Brussels bureaucrats, to

An EC code of conduct has been proposed for takeovers

put some order into the takeover trend. It has proposed an EC code of conduct for takeovers. It has also inserted into a raft of company law proposals measures aimed at protecting the rights of workers in the events of takeovers or mergers.

Most prominent among these proposals is the revived plan for a European Company Statute (ECS). The aim of this idea, which has been hanging around for some 20 years, is that any company which chooses to incorporate under such a statute would be set free of member states' company laws, though not taxes. In the Commission's view, it would not only be a remedy for the lack of harmonisation of national company laws among the Twelve, but would create the right psychological vehicle for cross-border mergers, since national sensitivities would not suffer if two companies merged themselves into a "European" business. The chief obstacle to the

David Buchan looks at progress towards a single legal and fiscal framework

Obstacles to the European company



Mr Bangemann (left), will try personally to win Mrs Thatcher over



ECs ever getting the approval of EC governments, now as before, is the worker participation provisions. These appear to have broad support from most governments, and from a majority in the European Parliament - which will be even larger after the recent left wing electoral gains there. But the bedrock of support comes from West Germany. Bonn has always insisted that no EC measure aimed at facilitating mergers or takeovers can be allowed to let German management escape entirely from the obligations of the Federal Republic's highly-structured co-determination, which puts workers on the boards of all medium to large German companies.

This is, of course, anathema to the present UK government which believes in workers own-

ing shares rather than participating in management. Mr Martin Bangemann, the EC Commissioner responsible for company law (though not tax) matters, is holding fire on his ECS proposal until he has had a chance to try to win Mrs Margaret Thatcher, the British Prime Minister, over personally. There is a very outside chance that he might succeed, given that the ECS is only an option for companies - none need adopt it - and those that do would have a choice of forms of worker participation. However, the issue is complicated by the broader row between the Commission and the UK over the former's planned social charter of workers' rights that would include worker participation. The German *Mitbestimmung* (co-determination) law applies

to companies with more than 500 workers. Precisely because of this, Bonn was able to join other EC governments back in 1985 in agreeing to something called the European Economic Interest Grouping (EEIG), a legal framework for cross-border joint ventures employing fewer than 500 people, without demanding any worker participation element. From July 1 this year setting up an EEIG becomes theoretically possible in all 12 countries, but this depends on national implementing legislation which only a minority of member states have yet passed. Because of the limitation on its size (which was crucial to its very creation), the EEIG may not be very widely used. But several consortia, particularly in the service area, have already expressed interest.

They include the big European television companies, such as Philips and Thomson, which have already formed themselves into an "economic interest grouping" in France (which has been the model for the EC plan), for the promotion of high definition television.

The key to exciting business interest in the ECS idea lies in its proposed tax provision. Under this, parent companies would be allowed to deduct the losses from any branch in another EC state from their taxable income at home - just as companies can generally consolidate the profit and loss of branches within a single country. Whether, however, governments are ready to surrender any part of their tax sovereignty is highly doubtful. There is also a serious question of whether the ECS should have a special fiscal carrot like this, or whether such loss consolidation should not be extended to all businesses.

The Commission has tried this year, so far without success, to revive ministerial interest in passing three company tax measures dating from the late 1980s and mid-1970s. One of these would postpone the levying of capital gains tax on the assets of a company being absorbed by a second company in another member state. At present, because governments refuse to allow companies to leave their jurisdiction without hitting them for capital gains, true cross-border mergers are very expensive. The Commission plan would register the tax liability of the company being acquired but defer actual payment until its assets were eventually realised (through de-merger or liquidation).

Two double taxation proposals are equally stalled. One would require EC tax authorities to accept binding arbitration in the event of a dispute between them about transfer pricing, and the tax implications, within a multinational

Worker participation rules are anathema to the UK government

straddling their borders. The other would abolish withholding taxes on dividends paid by a subsidiary in one EC state to its parents in another EC state. However, these are the sort of fiscal wrinkles that need to be ironed out if the Community is ever going to be a real single market.

FINANCIAL INFORMATION

Where knowledge is power

MARKETS FOR capital, like those for anything else, do not work well without adequate information. And in Europe, at the moment, the ideal of full and comparable information is far from being achieved.

The dichotomy in Europe's national accounting systems shows through most clearly in the presentation of financial information. The same financial events lead to very different reported results under different accounting conventions. This was well documented in a survey from Touche Ross last month. Touche took a model company and recast its financial results in the accounting languages of a number of European countries.

Not surprisingly, the "bottom line" which would be achieved under each convention differed greatly. Net profits ranged from just over Ecu130m (£88m) for Spain, Germany and Belgium, to Ecu192m in the UK, with France, Italy and the Netherlands in between.

More interesting is what happened when alternative accounting treatments, allowed in each country, are applied. The Belgium and Spanish "profits" could be jacked up to almost the same level as those shown in the UK, after a little judicious use of each country's accounting systems.

German profits, on the other hand, could not be lifted far, but could be lowered dramatically. At a pinch, the German company could have come up with profits for the year of just Ecu27m. This sensitivity analysis shows the full extent of the problem.

The question being asked in some quarters is whether any of this matters. The problem is not presentation but disclosure, say many analysts. What matters is not the bottom line, but the amount of information available to help the reader understand the bottom line. This view holds some water.

What matters is not the bottom line, but the amount of information available to help the reader understand the bottom line

mental adjustments. Whatever the pros and cons of the argument, the real problem comes when there is no information to enable a company's accounts to be reconstructed. In areas like depreciation policy or stock valuation, there is often no way of comparing companies. These differences throw up a number of problems as the European Community moves closer to the free movement of capital: Investors may find it difficult to make informed comparisons between companies based in different countries. It will also be difficult for companies wanting to acquire, form joint ventures with or grant credit to companies elsewhere in the Community: they will have no standard yardsticks with which to form their opinions. Some investors have access to information not available to the market as a whole, and so are at a competitive advantage. German banks are an obvious example. Sitting on the boards of companies in which they have invested gives them access to management

accounts, while outsiders have to put up with a low level of published information on international standards. This hinders outsiders: it makes it more difficult for foreign banks to break into the German corporate lending market, for instance. This problem is not solely one of accounting, but is a product of the different financial cultures around Europe.

At a practical level, differences of accounting are a costly annoyance for companies wanting to raise capital abroad. They must recast their figures in the language of each

country where they want to raise capital publicly. The EC has already done much to tackle these issues. Its fourth directive (on the form and content of company accounts) and seventh directive (on consolidated accounts) have led to considerable standardisation in general terms. The problem is how to make the next step, to the more detailed accounting rules without which true standardisation cannot be achieved. The directive-based approach of recent years would not achieve the necessary results. It takes years for directives to be agreed and enacted in member states - far too long given the pace of innovation in financial markets. The fourth directive, a draft of which was produced more than 20 years ago, is still not part of national law in some countries. Many accountants fear that the European Commission will seek, instead, to establish a European accounting standards board, with the power to make accounting rules in much the same way as the Accounting Standards Commit-

Richard Waters

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EUROPEAN CAPITAL MARKETS 6

Competition hots up between financial centres

Continued from Page 1... continental Europe... with the backing of local and central government, the central bank and a wide range of practitioners and professions.

Paris, once a financial backwater, has made great efforts to modernise itself, reflecting the ability of the French to unite in pursuit of a clearly-identified national goal.

The implications of these changes reach beyond the EC to neighbouring countries. Their hopes and fears can be illustrated in two further examples.

Zurich, centre of the highly regarded Swiss universal banking industry, and possible haven for business driven out of the EC by internal harmonisation.

What future is there for a small, regional financial centre outside the EC, such as Stockholm? Although the Swedes have taken large strides to deregulate their financial sector and introduce the most modern trading systems, doubts about its future are adding the financial sectors voice to calls for Sweden to join the EC.

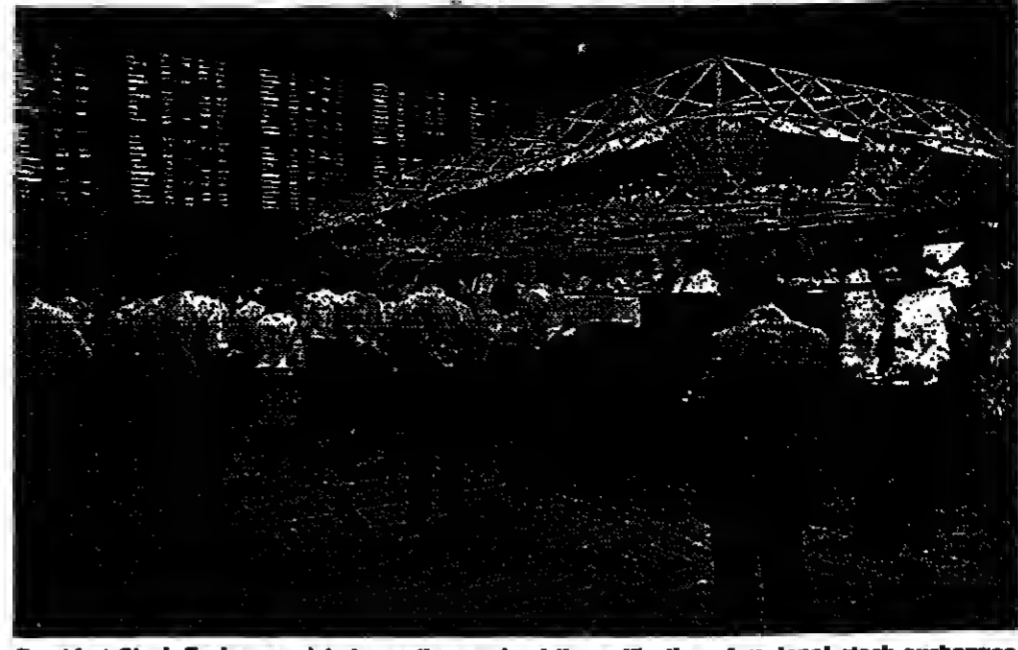
Given that the creation of a single market should iron out the most important regulatory differences between financial centres, the considerations that will shape the future are more likely to depend on how efficient individual centres are, and how much expertise they can muster.

On the securities side, stock exchanges almost everywhere have proved to be highly conservative institutions which cling to their privileges, so the pace of change varies widely.

Although London was first to embark on large reforms with the Big Bang in 1986, it has encountered problems since then which have given fresh heart to continental centres. Excessive regulation, high costs, gross over-capacity and, most recently, new rules which have, in many people's opin-



The Bank of England has played a leading role in promoting the City's interests in Whitehall



Frankfurt Stock Exchange: debate continues about the unification of regional stock exchanges

ion, reduced the transparency of the London market and made it less attractive. This, along with improvements carried out in continental exchanges, has made some of the trading that was done in London of continental stocks and bonds migrate back to their domestic markets.

The distance that this process can go is still limited by the absence of needed reforms in continental exchanges. The quality of research and the sophistication of institutional investors are other factors that come into play. In West Germany, the long-running debate about the need to unify the country's eight regional stock exchanges in Frankfurt has, so far, produced little in the way of change.

Furthermore, the absence in West Germany of a large fund management industry, due largely to the different way West German companies fund their pensions, means that the securities industry that is independent of the big banks is very small, as is the amount of research that is done.

The West German financial system has served the country well, but will it always do so? "You can't continue to have a highly developed industry with a less-developed stock market,"



Table with 6 columns: Year, UK, W Germany, France, Netherlands, Italy, Spain. It shows the volume of trading in equities in US\$bn from 1983 to 1988.

Sir Leon Brittan (left): 'It's not so much a matter of what London does, but what happens in other centres'

Mr Roelof Nelissen, (right) chairman of Amro Bank, is optimistic: 'I think we have created a sense of urgency'



introduces a withholding tax without consulting Frankfurt was seen as a blow to the West German investment industry. Although the proposal has now been withdrawn, it highlighted the gulf between politicians and practitioners.

Furthermore, the Bundesbank does not see it as its role to promote Frankfurt, and it stands aloof from much of the debate, except insofar as technical controls over trading D-Mark denominated bonds is concerned.

By contrast, the Dutch authorities have got closely involved in trying to promote Amsterdam. The central bank is behind the initiative, and the government pledged to cut stamp duty (though the government fell and the new government has yet to say what it will do).

Mr Roelof Nelissen, the chairman of Amro Bank, Holland's biggest securities dealer, is optimistic: "I think we have created a sense of urgency." A reasonably high degree of consensus is also seen as one of London's greatest strengths. Traditionally, governments of all hues have respected the City's value as a national asset, and the Bank of England has played a leading role in promoting its interests in

EUROPE'S national markets for investment-related financial services are divided by much more than just boundaries. They are separated by culture, taxation and history.

From the end of 1987, life insurance companies and other financial groups will, in theory, be free to sell their products throughout the community. Mutual fund managers, in fact, will be able to sell certain products freely as soon as October this year, under separate legislation for UCITS (Undertakings for Collective Investment in Transferable Securities).

But being given legal authorisation is one thing, finding sales outlets could be quite another. "I don't think 1992 is going to be an instant event," says Mr Keith Bedell-Pearce, marketing director of Prudential Assurance.

Certainly, a Bank of England research published last month on preparations by the UK's financial services industry for 1992 concluded that a community-wide market for retail financial services would be slow to develop.

An opinion survey conducted by the Bank suggested that a state of cross-border acquisitions was unlikely. However, second-tier institutions might merge for defensive reasons, and these mergers might often be within the same country.

Germany is the country that perplexes investment institutions throughout the rest of the EC. It is potentially the biggest and richest investment market, heavily populated with well-off ageing savers. But the market is almost completely controlled by a small number of banks, with some closely-associated life insurance groups. Breaking into this ring, or somehow by-passing it, promises to be hazardous and expensive.

The long shadow of Bernie Cornfeld, moreover, still hangs over the German scene. At its peak in 1988, IOS (Investors Overseas Services) was selling offshore funds at the rate of \$150m a month into Germany almost half its total sales volume. But Bundesrat legislation rushed through in June 1989 effectively cut off the German retail market from subsequent foreign intruders, however legitimate.

Domestic regulation in Germany is heavy-handed. Security counts for everything, innovation for little or nothing. In fact, it may be seen as positively dangerous. The investor will not lose his savings, but neither is he likely to receive value for money.

In Britain, by way of contrast, many of the domestic savings institutions feel open to attack. There is an almost totemic emphasis on independence and direct selling. The banks and building societies are trying to develop their business, but still have a com-



Bernie Cornfeld: his shadow still hangs over the German scene

Investment-related services Security counts for everything

paratively small share, except perhaps in mortgage-related savings plans. Determined foreign institutions can therefore invade the UK market through a ready-made independent distribution network, though in the past more have done so from the US, Canada and Australia than from the Continent. That could now change.

Elsewhere, the picture varies considerably. The Bank of England survey indicated that most UK institutions are initially targeting France, Italy and Spain because of size and wealth or, in Spain's case, growth potential.

Although truly independent intermediaries are absent in most countries, some, such as France and the Netherlands, permit direct mail and telephone selling. On the other hand, in Portugal only depositary banks are allowed to sell UCITS. The only way to get into the Portuguese market is, therefore, to do a deal with a bank, on terms which are obviously unlikely to be worthwhile.

However, the advantages and disadvantages can balance up. Uncompetitive German life contracts and dull bond funds will never find a market in Britain. But British flair and innovation might create an

Table with 2 columns: Country, Life Premiums as % of GNP (1986). It lists percentages for France, W Germany, Italy, Netherlands, Spain, and UK.

impact in Germany. If only they could ever find a way in. British expertise in personal pensions, for instance, is at this stage irrelevant in other EC member states other than Spain, but demographic pressures could well prompt a more general change in attitudes on the Continent on retirement provision.

All over the European Community, those involved in financial marketing are poring over 1992 strategies. What are the alternatives? Takeovers and mergers provide one, although the scope is limited in most countries. An exception is the UK, where Compagnie de Midi's acquisition last year of Equity & Law, a leading life office, was an example of 1992 in action.

London is a repository, in particular, of global fund management skills. So last year, too, Dresdner Bank took over Thornton, the unit trust group, and more recently the French bank Société Générale has acquired Touche Bismont. By such deals, not only will the Continental institutions gain footholds in the UK market, but they will be able to offer competitive products at home through their domestic networks.

For smaller British fund managers, the alternative is to do deals with Continental banks. For instance, Wardley in London has signed up to manage portfolios for institutions in Spain, France and elsewhere. In some cases, its own funds are being marketed initially, although with the expectation that local products will be launched when demand has been stimulated.

"They have the distribu-

tion," says Lord Buckinghamshire, Wardley's chairman. "We don't see any point in trying to compete on the distribution method."

This could be useful business while it lasts, but the industry's role is fundamentally an insecure one: as soon as the Continental bank has developed its own skills it will want to take the business back in-house.

What other strategies are being followed? Well, there is the Luxembourg option. Queues of institutions, including many from Britain, have formed to set up Luxembourg-based UCITS, which have certain advantages such as freedom from withholding taxes, and greater consumer acceptability in some countries. But France is in the vanguard of attempts by Brussels to impose tax harmonisation on Luxembourg. And a Luxembourg base does not really provide any real answer to the Community-wide marketing problems.

Another possibility is to set up loose groupings. Last month nine European insurance companies, including TSB Trust Company of the UK, established AXCO. This is described as an information sharing and technical exchange network, possibly leading to commercial projects, which could include the launch of a joint Sicav, or mutual fund.

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need to make Paris a major financial centre. In many ways, it's still a cosy club," says one foreign banker. Similarly in Italy, efforts to open up the Milan stock exchange have been resisted by the big banks, and companies have been discouraged from listing their stocks.

In Amsterdam, the stock exchange is determined to maintain a strong central trading floor as a focus for Dutch stocks, according to its presi-

dent Baron van Isteren. But plans to improve the trading system have encountered resistance from the jobbers, and quiet practices, such as anti-takeover barriers, remain.

The need for consensus between government and the financial services industry is also emerging as a factor in the prospects for financial centres, particularly on matters of tax and regulation.

The decision earlier this year by the Bonn government to

found that while most were satisfied with the quality of research on leading stocks in the big continental markets, they were unhappy about the lack of coverage of second-line stocks.

One such fund manager is Mr Michael Woodward of Edinburgh-based Ivory & Sims, who commented: "The amount of time and resources devoted to researching smaller companies in Europe is still pitiful."

Mr Woodward's thoughts are

echoed by another European fund manager, who said: "Coverage of Europe is still relatively modest with too many firms covering the same stocks. London houses will usually only look at one or two second-liners, yet this is precisely the area where there's outperformance and where we want to invest."

This lack of coverage of second-line stocks forces fund managers like Michael Woodward into the arms of the smaller continental brokerage houses such as Germany's Bankhaus Renschel, or France's Boudoux.

These, often independent, brokers, may lack the ability to provide a comprehensive analysis of national and pan-European markets, but can provide information on local, lesser-known companies that their larger competitors cannot possibly offer.

Yet the research from continental brokers, both small and large, is often criticised for being too narrowly focused, too parochial. "London is streets ahead in putting the research into a European context," said one fund manager, "unlike say in France or Germany where firms fail to put together a

Patrick Harverson looks at equity research departments

A weapon in the battle

Table with 4 columns: Firm, Stocks, Markets, Analysts. It lists the top 10 London-based firms researching Continental European equities.

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best service to their clients, some firms are offering a new approach to equities research - cross-border analysis. In contrast to the traditional practice of dividing analysts into country specialists, the new approach organises analysts on sector or industry lines.

The result is that fund managers are offered analysis of sectors where international forces are particularly at play. The industries that are most commonly researched on a cross-border basis are insurance/banking, chemicals/pharmaceuticals, motor, electronics and oils.

The growing technical complexity of industries makes specialisation necessary, say supporters of cross-border analysis. Critics claim that the new approach is unnecessarily expensive and poorly tailored for the needs of fund managers.

One head of a UK research department which sticks to the old approach claims to have found no real demand for cross-border analysis among his clients. "Ninety-five per cent of funds managers classify their portfolios by country, so if you want to run a profitable and effective business you have to organise it on a national basis," he says. "Sector analysis imposes a whole new layer of costs because sector analysts tend to be additional to those who research national markets."

However, no firm yet relies solely on cross-border analysis, most try to manufacture a happy mix of the two styles, with the emphasis still favouring the traditional country-by-country approach. "At the moment stock prices are moved more by local market conditions than cross-border conditions," explained an senior analyst.

A team of well-respected analysts can help a UK firm win new business from UK clients, or a US firm win more from American clients, but can good research attract business from say, French, German or Swiss institutions? It is, as yet, largely untapped and potentially huge market.

The answer so far seems to be no. Most investing institutions remain loyal to their local securities houses when looking for research on domestic stocks. And when they need information on lesser-known overseas companies, they tend to go to a firm from the country in which that company is based.

As one head of a London research operation put it: "I think that we are still some way from the day when a fund manager in Germany calls up a broker in Spain about a stock in Italy."

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FINANCIAL TIMES
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Home-front problems dog German bankers

When more than 1,000 West German public-sector bankers recently met in Cologne for their regular gathering, the theme was on the way to Europe, 1992. But, as many of the delegates were painfully aware, most of the problems facing them are home-grown and much more immediate. In the first of three articles Haig Simonian examines the general difficulties confronting the banks, particularly the wholesale Landesbanken. Page 21

Clearing the blockages
Computer software developers are becoming convinced that a cure for the world's software crisis is at hand. Called object-oriented programming, it is faster and more flexible than conventional methods and should ease the infamous information systems backlog. Alan Cane reports. Page 29

Bitter feelings over coffee pact
The demise earlier this week of the International Coffee Organisation pact has left consumers and producers sharply divided. While coffee prices tumbled on the news, there were mutterings that the agreement was deliberately murdered, with the two largest producers, Brazil and Colombia, blaming the intelligence of the US, the biggest consumer, for the failure. David Blackwell reports. Page 30

Received wisdom challenged
According to conventional wisdom, equity gains on Wall Street should have kept pace with the sharp decline in bond yields over the past month and a half. Yet last week, when US bond prices hit their highest level for more than two years, shares suffered their worst falls since the dismal days of the 1987 crash. With hindsight, nobody should have been taken unawares by this divergence from the norm. Anatole Kaletsky explains why. Page 40

True buccaneer
Company chairmen who enjoy going on the acquisition rampage often find themselves being described as "buccaneering" in the financial press. Fikrety, an adjective with all its piratical overtones - have seemed more appropriate than in relation to Philip Birch (left), chairman of the Ward White retailing group. If not exactly an old seadog, his years in the merchant navy do give him a degree of nautical credibility. Moreover, he has taken an almost impudent relish in the spoils of deals that have made his company one of the UK's largest retailers, writes David Waller. Page 28

Ready to pounce
BP's decision to sell its global coal interests and the likely sale of Gold Fields of South Africa if the Hanson bid for Consolidated Gold Fields of the UK succeeds, have attracted the keen interest of South African companies. None more so than General Union Mining Corporation. Anthony Robinson looks at the group that is poised for expansion after foundering earlier this decade. Page 22

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Chief price changes yesterday

FRANKFURT (DM)	
Alcoa	1948 + 41
Commodity	281 + 8
Karatid	578 + 10
Siemens	527.5 + 11.5
Manneberg	246 - 8
Thyssen	232 - 8.5
LONDON (pence)	
Alcoa	228.5 + 11.2
Commodity	481.9 + 21.3
US Markets closed	
LONDON (pence)	
Alcoa	229 + 45
Commodity	482 + 18
Karatid	579 + 10
Siemens	528 + 11.5
Manneberg	247 + 8
Thyssen	233 + 8.5
Alcoa	229 + 11.2
Commodity	482 + 21.3
US Markets closed	
LONDON (pence)	
Alcoa	229 + 45
Commodity	482 + 18
Karatid	579 + 10
Siemens	528 + 11.5
Manneberg	247 + 8
Thyssen	233 + 8.5
Alcoa	229 + 11.2
Commodity	482 + 21.3
US Markets closed	

West Germans rush to buy while stocks last

Haig Simonian explains why foreign acquisitions are so tempting to the country's food retailing chains

It may be committed to expanding internationally, but last week's West German newflash that "Tengelmann takes over Heins", probably over-reached even the ambitions of the privately-owned company now locked into a bitter (DM3.15bn) battle over Gateway, the UK supermarket chain.

The Heins in question turned out to be a small message-maker in the Rheinland. But the news was a further example of the limited acquisition opportunities currently available to Germany's food retailers and their consequent need to look abroad.

In that respect, the Gateway bid, which is being masterminded by the Great Atlantic & Pacific Tea Company (A&P), the US supermarket chain in which Tengelmann owns a controlling stake, is no more than the most striking example yet of a trend that has been gathering pace for some time.

Tengelmann has been leading the pack in Europe, it already owns stores in Holland and Austria. But it was the decision in January 1979 to buy 47 per cent of then-ailing A&P, later increased to majority control, which remains one of the biggest foreign acquisitions by a German retailer until the Gateway bid.

Speaking in London yesterday, Mr Jim Wood, chief executive of A & P, stressed that the Gateway bid had been very much a joint decision by Mr Erivan Haib, who heads Tengelmann, and himself.

Foreign sales now account for some 56 per cent of Tengelmann's turnover - by far the biggest proportion of any German retailer - with A&P responsible for the lion's share. A successful bid for Gateway would raise sales, which amounted to DM263m (\$18.5bn) in the last business year, by a third again.

The reasons why so many German retailers, especially on the food side, are looking abroad are, despite the simple domestic expansion being hampered by a "stultifying" mixture of slow, if not declining, population growth and ever tougher monopoly controls, which have restricted rationalisation and led to spiralling prices for any takeover candidate available.



Erivan Haib, who was joint decision with Jim Woods of A&P

Top ten W.German food retailers 1988
Sales DMbn excluding VAT

Metro Group	20,400
Leibbrand Group	17,000
Aldi, North & South	15,660
Karstadt	12,415
Asko-Massa Group	12,182
Co op AG	11,550
Tengelmann Group	11,370
Quelle	8,800
Otto Group	5,669
Hertle	5,310

Source: Lebensmittel Zeitung

town-centre retailers. "You can open small shops, but it's impossible to open interesting-sized units," says Mrs Rosemarie Baumlester, a Tengelmann director.

The limits on out-of-town developments have hit discounters, like Asko and Massa, particularly hard. Both companies, now closely linked, have concentrated on greenfield hypermarkets, and both acknowledge that future growth will depend on either pushing more volume through their existing sites by widening the range of choice, or by expanding abroad.

Asko has already done so in the US, where it started buying into Furr's, a retail group in Texas and New Mexico in 1985. Two years later, Furr's paid \$114m for the El Paso division of Safeway.

But, while both Asko and Massa are quoted companies, what particularly distinguishes the German food retailing scene is the dominance of a handful of huge privately-owned firms. Unlike the UK, where a small number of quoted supermarket chains, like Sainsbury and Tesco, dominate the market, the leading German names, like Metro, Leibbrand, Aldi and Tengelmann are all still privately owned and often run by highly-motivated family entrepreneurs.

out-of-town hypermarkets in Germany, are a thing on, and have either sold out or gone public. The same applies to the Schaefer and Wehman families. But companies like Tengelmann, owned by Mr Haib, a direct descendant of the company's founding family, Aldi, and, in mail order, Quelle and Otto Versand, remain private.

Many are also extremely secretive, helped by domestic legislation which allows private companies a recommended degree of freedom in withholding financial information.

Tengelmann only published its first balance sheet in 1971 in response to new laws, and fully consolidated figures will only appear when new European Community rules come into force in two years' time.

Profits information is even scarier. Competitive considerations, German "understatement" and concern to avoid unnecessary attention from the taxman also play a part in the gutter press is also a potent motive. Speculation about the "billions" owned by the leading retailing families like the Haibe, Bescheims (the major shareholder in Metro), Leibbrands, Schickelmann (Quelle) or Herzs (Tchibo) comes as a regular feature of the gossip columns.

Nowhere is silence taken further than at Aldi, the discount retailer owned and run by two brothers, Mr Karl and Mr Theo Albrecht, which has thrived on the simple concept of no frills, limited-range selling.

Aldi's secretiveness also has personal grounds; Mr Theo Albrecht was kidnapped for DM7m in 1971, and the family has since to ground ever since. Even the simplest corporate information is withheld, helped by the decision to split Aldi into more than 30 legally-separate regional units, each of which is too small to be caught in the disclosure net.

The restricted information from the private companies allows speculation and gossip to thrive when it comes to developments abroad. But Aldi is already dipping its toes into the UK market, where its plan to open a small number of stores and has already become the stuff of grocery trade gossip. In addition to this, Otto Versand has regularly been tipped as a possible buyer of a UK mail order group.

Why the interest in the UK? Higher margins than in Germany are the key, along with greater confidence about the economy under Mrs Thatcher. "Pre-tax returns of 1 per cent would be considered good in German food retailing," says one executive. "So the 5 per cent or so being sought by some leading UK chains are dream numbers for us."

Gateway bidders hot up war of words

By Nikki Tall in London

THE WAR of words between the two bidders for Gateway Britain's third largest food retail group, intensified yesterday, with Isocoales attacking the soundness of its US rivals' financing package and questioning the responsible programme envisaged.

By contrast, Newgateway, the vehicle through which corporate finance boutique Wasserstein Perella and Great Atlantic and Pacific Tea Company is making its recommended offer for Gateway, hit out at Isocoales' planned trading strategy. It also mounted another assault on the paper element in Isocoales' cash and paper alternative - claiming that this was a "high-risk investment".

From Gateway, there were official figures for the year to April 28. These had been forecast as part of the group's defence, and in the event showed pre-tax profits of £214.7m in the 52-week period, on sales of £4.52bn, slightly higher than the £213.7m suggested in the company's defence document. Earnings per share of 17.7p compared with a forecast 17.3p after a tax charge of £27m, against the £26m estimate.

The Isocoales attack centres on the Newgateway financing. It argued that at current interest rates, a full-year cost of servicing the senior and mezzanine debt could be £350m - with an additional £48m payable to A&P on the junior subordinated debt - against Gateway's pre-interest profit of £238m.

The UK bidder points out that Newgateway has not disclosed the banking covenants dealing with interest cover and asset disposals, and points out that senior and mezzanine loan details do not appear to have been finalised.

It also raises questions over the absence of a clearly-stated disposal programme. Mr Jim Wood, A&P's chief executive, has previously suggested 300 stores might be sold, and yesterday said 10 London superstores would form part of this plan.

But Mr Wood went on to criticise the Isocoales plan to pull out of superstores altogether. Meanwhile, Wasserstein Perella argued that Isocoales' equity stake would be a risky investment, could be illiquid and might come under selling pressure.

Newgateway later defended its funding, pointing out that it has always suggested that the mezzanine element would be refinanced fairly quickly, and that commitment letters from the banks had been received.

Strengthening its place in the UK leisure business, S&N is paying the equivalent of £90m for the remaining 50 per cent stake in Funtain, which operates 20 holiday centres. The deal comprises £5m cash and the issue of 16.7m S&N shares, which after the announcement yesterday closed at 382p, down 5p. See Page 18; Results and Center Parcs profile, Page 26

Krupp predicts return to profit

By David Marsh in Bonn

FRIED. KRUPP, the West German steel and industrial group, yesterday predicted it would return to profit this year after a net loss of DM 202m (\$103.3m) in 1988.

Group turnover in the first five months of 1989 rose 24 per cent to DM6.4bn compared with the same period last year, of which DM3.6bn came from steel activities. Incoming orders rose 21 per cent in the six months.

Mr Gerhard Cromme, the new chairman of the management board, claimed that 1988 and 1989 would go down as years of "structural change" and said that the recent period of "turbulence" in the company's fortunes now belonged to the past.

He said turnover for the whole year would rise a less rapid 12 per cent to about DM16.5bn against DM14.7bn in 1988.

At the company's annual press conference in Essen, Krupp officials gave information on the progress of the company's talks with the state-owned steel and engineering concern, Salzgitter.

News of the contacts on co-operation between the two companies surfaced last month, but both Krupp and Salzgitter say they are at a very early stage and do not yet have the character of "negotiations".

Mr Cromme, the former head of the company's publicly-quoted steel subsidiary, said the greatest loss-maker last year was its plant engineering unit, Krupp Industrietechnik, which recorded a deficit of DM412m. Losses here would be substantially reduced this year.

Operating income last year of DM17m was more than swallowed up by outgoings connected with restructuring, centring on the gradual shutdown of the Rheinhausen steel mill on the Rhine. Steel operations last year made a profit of DM485m against only DM33m in 1987. Engineering, electronics and trade activities turned in earnings of DM178m, against DM285m.

The overall 1988 loss - on group sales up only 4 per cent - was struck in spite of DM152m in extraordinary earnings, largely the result of the sale of 50 per cent of Krupp's trading subsidiary to Lohrlo of Britain.

Mr Cromme said Krupp had no intention of keeping loss-making activities indefinitely, and pointed to the possibility of further investments, without giving details.

Thistle hotel sell-off to fund S&N drive into European leisure arena

By Ray Bashford in London

SCOTTISH & NEWCASTLE Breweries yesterday unveiled a new corporate strategy which calls for the redemption of more than £600m (\$932m) of assets and a concerted drive into the European leisure industry.

The Edinburgh-based brewer ended weeks of speculation by announcing the proposed sale of its Thistle chain of hotels, the acquisition of a majority stake in Centre Parcs, a Dutch holiday village operator, and the purchase of the 50 per cent it does not already own of Funtain, the UK leisure group.



Alec Rankin, "new and exciting" investment

Mr Alec Rankin, chief executive, also announced a 22 per cent growth in pre-tax profits to £128.2m in the year to April 30, and described the plan as an opportunity to realise gains on low yielding assets and invest in "exciting new and exciting".

capital gain on an asset that was giving an unacceptably low yield of 4 per cent.

Sources close to the company said the sale could return at least £700m, while analysts' forecasts varied widely, with a low of £625m.

The sale is expected to be concluded within three months. There had already been 30 expressions of interest.

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INTERNATIONAL COMPANIES AND FINANCE

3i surges to record £232m profits

By Charles Batchelor

BRITAIN'S enterprise culture is alive and flourishing to judge by the 1988-89 performance of 3i, the country's largest venture capital company. 3i, an important barometer of the unquoted business sector, yesterday reported record business and profits levels in the year to March - and says it plans to open continental European offices in the run-up to 1992.

The group's total return after tax rose to a record £232m (£360m) from £133m the year before and exceeded the previous record of £191m in 1986-87. Investments also reached a new high of £281m compared

with £587m the year before, although much of this increase was due to a rise in property investments.

Some measure of the pace of economic activity among the small companies and management buy-outs that 3i funds is reflected in the fact that almost a quarter of all investments - £1.1bn worth - the group has made since it was founded in 1945 have been done in the past two years.

Despite the sharp increase in interest rates in recent months there has been no sign of a slackening of activity in the current year, 3i reported.

For all the success of

Britain's enterprise economy, 3i, like many other UK venture capital groups, looks increasingly to continental Europe for growth. It opened an office in Strasbourg on Monday and plans to open further offices in Lyons, Madrid and Milan in the next nine months.

Despite the overall increase in 3i's investments, some important sectors of its activity are starting to mark time, reflecting the growing difficulty for the venture capital industry in finding good deals.

3i completed 108 buy-outs worth £181m last year, a slight decline on the 109 deals worth £191m the year before. It also

saw a fall in start-up financing, with 222 deals worth £61m being done last year compared with 276 deals worth £92m in 1987/88.

However, management buy-ins, which involve an outside management team taking control of a business, did well, increasing to 42 deals worth £15m from 23 deals worth £10m last year.

3i is an unlisted company owned by the Bank of England and seven commercial banks. Sir John Cuckney, the chairman, said yesterday that 3i and its shareholders had considered a stock-market listing.

Lex, Page 18

Wiggins Teape plans Portuguese paper plant

By John Arledge

WIGGINS TEAPE, the European pulp and paper subsidiary of BAT Industries of the UK, has finalised plans for a £280m integrated paper machine in Portugal to be built by Soporcel, Europe's largest eucalyptus pulp producer. Wiggins Teape has a 42 per cent stake in Soporcel.

The new machine is to be built alongside Soporcel's pulp mill, which produces 220,000 tonnes a year of eucalyptus pulp.

This will be the company's first paper mill in the country. Construction is due to start in August following approval by Soporcel shareholders later this month. Production is due to start in 1991. There will be 220,000 tonnes annual output of office communications paper.

According to Martin Broughton, the newly-appointed Wiggins Teape chairman, the move is to satisfy increasing demand in Southern Europe. "Sales will be Europe-wide although our prime market is Spain and Portugal," he said.

Portugal was chosen for its low production costs. "We want to be cost-competitive. This has a big cost advantage for the Iberian market," said Mr Broughton.

The move will be backed up by a \$70m to \$80m investment in forestry in Portugal to provide a cost-effective supply of raw materials. Wiggins Teape has already committed \$40m to growing eucalyptus trees there.

UK property group shares up on news of possible bid

By John Thornhill in London

SHARES IN Arlington Securities, the UK property group, rose sharply yesterday when it announced it had received an approach which might lead to a bid for the company.

The shares closed at 290p, up 45p, giving the company a market value of £241.5m (£319m).

The potential bidder was not known last night, but was probably attracted by the relative cheapness of Arlington shares when set against the potential value of its development programme.

Property development companies such as Arlington were the darlings of the London stock market before the October 1987 crash, but since then have been out of favour

because of the institutional preference for a strong asset backing. Arlington, however, has substantial assets through its land holdings.

The group is one of the British leaders in business park development, a phenomenon imported from the US which has spread rapidly throughout the south of England. Expansion has meant that Arlington has about 1000 acres awaiting development, and recently was selected to create a new business park at Calda.

Arlington has diversified into retail property and is involved, often in joint ventures, in a series of projects which should provide a revenue stream from the early 1990s.

In the year to March 3i, Arlington reported a 69 per cent rise in pre-tax profits to £23.42m.

At the year end, it had a net asset value of £23.1p per ordinary share, although this figure did not take account of the increased value of its development stock, which professional valuers had assessed at a pre-tax surplus of £27m, equivalent to 72p per share.

The Kuwaiti Investment Office has a 16.18 per cent stake in Arlington, but no other outside investor is known to have a discernible stake.

The group was built up by Mr Raymond Modia and directors held 14.5 per cent of the equity.

Générale shares row blows over

By Tim Dickson in Brussels

THE ACRIMONIOUS row over how Générale de Banque handled its offer for sale of an 11 per cent stake in Société Générale de Belgique appears to be blowing over. The Brussels Stock Exchange listings committee has agreed that the shares should be quoted.

Générale de Banque made it clear last week that it rejected allegations from Belgian stockbrokers that the allotment of 5m shares reserved for the Belgian stock market was "discriminatory" and that it did not intend to change the method of allocation.

It defended its decision to satisfy up to 75 per cent of small applications - while institutional and professional investors got just 25 per cent of what they asked for - on the grounds that members of the underwriting syndicate were all treated in the same way while those outside it also received "uniform treatment."

The Stock Exchange committee, which last week had been asked to suspend SGB shares as a protest, has decided that the shares will be listed on the Brussels cash market and on the computer assisted trading system.

"The committee," said a statement, "has decided that the disagreement... does not constitute a reason for suspending the quotation."

Investor buys into Georgia Gulf

By Roderick Oram in New York

MR HAROLD Simmons, the prominent Dallas investor, has taken an 8.3 per cent stake in Georgia Gulf, a producer of commodity and specialty chemicals.

The stake was disclosed in a regulatory filing by NL Industries, another chemical maker which Mr Simmons won control of three years ago. NL said that the shares were for investment purposes and that it may decide to buy more.

The news triggered takeover speculation about Georgia Gulf, pushing up its share price late on Monday by 1 1/4 to \$39 1/4. This valued the company at almost \$1bn.

The Atlanta-based company was created four years ago through a \$257m leveraged buy-out of the chemical operations of Georgia Pacific, a forest products company. It made an initial public offering of its shares in December 1986 at \$19.50 a share.

Like its competitors, Georgia Gulf is enjoying booming chemical demand and prices. Its net profits doubled last year to \$193.6m, or \$6.75 a share, on revenues of \$1.06bn against \$707m a year earlier. In the first quarter of this year net earnings rose 44 per cent to \$55.4m, or \$2.12 a share. Analysts are forecasting full-year

profits of around \$7.75 to \$8 a share. The company has little debt.

It has two integrated lines of commodity chemicals. A salt dome on long term lease provides raw materials for chlorine and caustic soda. The soda is sold to the pulp and paper industry and the chlorine is combined with purchased ethylene to make vinyl chloride monomer which is sold or turned into PVC.

In the second line, it buys benzene and propylene to produce cumene which it turns into phenol and acetone. These are used by plywood and paints businesses.

IBM 'losing vital market share'

By Alan Cane

INTERNATIONAL Business Machines (IBM), the world's largest computer manufacturer, is losing the market share in Europe on which it depends for nearly half its world-wide profits.

The latest annual figures published by Datamation, the US data processing magazine, show that IBM's 1988 European revenues from information systems were \$20.5bn.

It is the first time the US computer group has broken the \$20bn barrier in Europe, and the revenues are almost four times the turnover of the leading indigenous company, Siemens of West Germany (\$5.29bn).

However, IBM's share of the

\$90bn European marketplace for information systems fell to 31 per cent, down from 33 per cent in 1987 and 42 per cent in 1984.

Last year, European revenues accounted for 34 per cent of IBM's corporate sales and 43 per cent of its profits.

The Datamation figures reveal the extent to which changes in the computer marketplace, brought about by the availability of low cost microprocessor-based systems which outperform conventional mini and mainframe computers, are affecting even the largest computer companies.

Datamation comments: "As hardware increasingly becomes

a commodity product and the open systems standards movement that began in the late 1970s creates new dynamics in the European hardware industry, the competitive focus is on electronic trading links, networks services and mission-critical systems."

A consequence has been a slowdown in the US which cost IBM a 27 per cent fall in profits there in 1988, and which is causing most of the US-based suppliers difficulty in sustaining high growth rates.

Siemens took top place in Europe among indigenous information systems suppliers, followed by Olivetti of Italy, Groupe Bull of France and Nixdorf, also of West Germany.

Alusuisse acquires Cellu-Craft

By William Dufforce in Geneva

ALUSUISSE, the Swiss aluminium and chemicals group, announced yesterday that its US subsidiary had bought Cellu-Craft, a packaging company with plants in Illinois and Florida, for an undisclosed sum. The US company employs 380 people and is expected to reach \$70m in sales this year.

Cellu-Craft, which specialises in flexible, customised packaging for the food market, fitted "perfectly" into the Swiss group's strategy of

becoming a major supplier of packaging to food, pharmaceutical and cosmetic producers, the announcement said.

Alusuisse Flexible Packaging makes a complementary range of products.

The Swiss group, which has gone through a far-reaching corporate restructuring under new management in the last three years after running up losses of SF1.3bn (\$778m) in 1985 and 1986, has switched strategy from primary aluminium production towards more

sophisticated products.

The packaging sub-division, set up last October, has been expanding by takeover and now accounts for about a quarter of the SF1.2bn sales of the aluminium division. Last year Alusuisse bought William Gerfield, an aluminium container producer in Birmingham, UK, and took a half share in Wendenhamer Packaging, a West German instant food packaging company. It also has interests in two French and another German company.

German electricity utility undergoes restructuring

By R.C. Murphy in Bombay

RWE, the West German electricity utility, is to push through a radical restructuring to make the group more competitive, Reuters reports.

Under the plan RWE becomes a holding company handling five divisions: energy, mining and raw materials, oil and chemicals, machinery and industrial plant construction and waste disposal.

The restructuring will become effective in the first few months of next year.

The holding company will control finances, plot strategy

and control quality. The energy activities will be combined in a new company, RWE Energie.

The Rheinische Braunkohlenwerke unit which now comprises the raw materials and mining division will be given a new name, Rheinbraun.

The oil and chemical operations, which RWE acquired following the purchase of Deutsche Texaco, has changed its name to RWE-DEA. The group waste disposal activities will be concentrated in RWE Entsorgung.

Tisco lifts S&L stake to 49.5%

By R.C. Murphy in Bombay

TATA IRON and Steel Company (Tisco), India's only private-sector integrated steel company, is to buy from British Steel a 38.5 per cent stake in Stewarts and Lloyds of India.

Tisco already holds 10 per cent and after Indian regulatory approval will come close to majority control. Tisco earlier bought S&L's holding in Indian Tube, a steel tube manufacturing company.

Pre-tax profits at Tisco rose to a record Rs1.80bn (\$107.2m) in the year to March.

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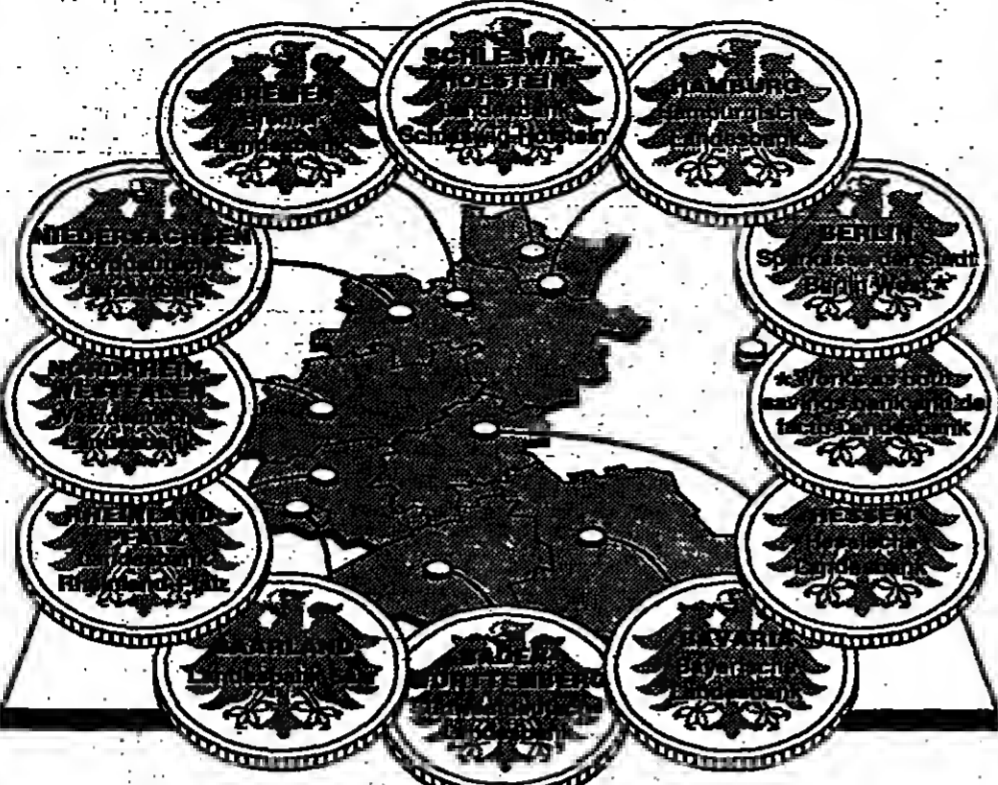
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INTERNATIONAL COMPANIES AND FINANCE

Landesbanken feel the strain

Haig Simonian examines the pressures on a banking relationship

Last month more than 1,000 West German public sector bankers got together in Cologne for their regular three-yearly gathering. This year's theme was 'On the way to Europe, 1992. But, as many of the delegates were painfully aware, most of the problems facing them are home-grown and much more immediate.'



Little should divide West Germany's 684 municipally-owned savings banks (Sparkassen) from its 11 Landesbanken. The savings banks stick to retail banking for private clients and small businesses, and pass on more difficult or specialised tasks to the Landesbanken, which provide the savings banks in each state with wholesale banking services, such as foreign exchange and securities trading.

Partial operating profits at Westdeutsche Landesbank (WestLB) and Bayerische Landesbank, fell by 15.2 per cent and 6.4 per cent to DM7,920m and DM4,619m respectively last year. Both are predicting lower profits for 1989.

branch of Deutsche Bank rather than bothering to work through the Landesbank. Not all savings banks have their heads in the sand, however. In recent years, the biggest urban savings banks, notably the Landesbank Sparkasse Stuttgart, the third largest, with DM200m in total assets, have been trying to break away from official restrictions and expand their services.

Under its chief executive, Mr Walther Zigel, the Stuttgart bank has been leading the drive into new services like securities trading, bigger lending and taking stakes in com-

mercial banks and big savings banks are being soured by competition, relations with the small and medium-sized savings banks have also suffered as the Landesbanken have had to raise charges. Add to that the possibility of greater competition after 1992, and the outlook for the public sector banks looks bleak.

The main problem among the public sector banks is that each side blames the other for its difficulties. While the savings banks criticise the Landesbanken for expensive foreign expansion and rising charges, the Landesbanken say it is up to the savings banks to pass on enough business to warrant the heavy investments they have made.

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Both Sparkassen and Landesbanken rely on maturity transformation between borrowing and lending to make most of their money. With a steep yield curve, that means easy income for the Sparkassen in particular, which do not have to bear the sort of costs being incurred by the bigger Landesbanken, which have moved into new services, especially in investment banking.

By contrast, Landesbank bosses tend to see the problem as one of generations. Many grow up at the neutrality of some local savings banks, whose product knowledge is often limited to lending.

While links between the Lan-

desbanken and big savings banks are being soured by competition, relations with the small and medium-sized savings banks have also suffered as the Landesbanken have had to raise charges. Add to that the possibility of greater competition after 1992, and the outlook for the public sector banks looks bleak.

Boston firm to enter Chilean markets

By Barbara Durr in Santiago

BATTERYMARCH, the Boston-based investment firm, is to bring some \$15m into the Chilean financial markets by August. The money, according to Mr Raul Toro, the lawyer representing BatteryMarch's interests in Chile, is part of the firm's Equity Fund of Latin America, established in Luxembourg in April.

The fund will be the first to enter Chile under an amended 1987 investment law which provides for direct investment in shares and other financial instruments, not using debt swaps. Profits are taxed at a flat 10 per cent and can be repatriated at any time. The initially invested capital must stay in Chile for at least five years.

Many foreign banks are already eyeing Germany's huge savings pool, which some think they can tap without setting up a branch network. With over half the country's savings accounts held at savings banks, the present thick margins could come under pressure, and are likely to collapse entirely when money market accounts eventually dawn in Germany.

Two broad options are emerging for the public-sector banks. The first involves nationalising the number of Landesbanken to a maximum of five, possibly even three, to increase competitiveness and achieve economies of scale.

State aims to sell all its Air Canada stock

By Robert Gibbons in Montreal

THE SIZE and price of the coming Air Canada stock issue has been decided late this week by the Federal Government and the underwriters. The shares have been trading at around C\$124 and the Government will try to sell its complete holding in the national airline, even at a substantial discount.

The Government holds 65 per cent of Air Canada. Last November the airline issued 31m new shares at C\$8 a share, thus diluting Ottawa's 100 per cent holding. The C\$240m (US\$200m) net proceeds went to support the airline's C\$2bn recapitalisation programme. If the Government succeeds in selling all its remaining 41m shares, it would stand to gather in around C\$500m at the present market price.

Notice is hereby given that the interest rate on the Bonds for the interest period 1st July, 1989 through 1st October, 1989 is 9.875% per annum. By Bankers Trust Company, as Trustee.

Espirito Santo Financial Holding S.A. Introduction to The London Stock Exchange. Sponsored by UBS Phillips & Drew Securities Limited. Share Capital: The present authorised and issued Share Capital of Espirito Santo Financial Holding S.A. ("ESFH") is as follows: Authorised U.S. \$120,000,000. Issued and fully paid U.S. \$70,726,010.

Welcome We take pleasure in welcoming Senior Management of our International Investment Banking Units to Frankfurt for our First Global Investment Banking Conference, July 5-7, 1989. List of participating banks including Bain & Company, Deutsche Bank Government Securities Inc., Banca d'America e d'Italia S.p.A., Deutsche Bank Luxembourg S.A., etc.

NOTICE TO BONDHOLDERS COMPAGNIE GENERALE DES ETABLISSEMENTS MICHELIN MICHELIN ET CIE. FFF 1,500,000,000 6% Convertible Notes due 1998. Holders of the FFF 1,500,000,000 six per cent Notes of Compagnie Générale des Etablissements Michelin (the "Company") issued outside France in August 1988 and convertible into "B" shares of the Company are hereby invited to attend a General Meeting of Bondholders on July 24, 1989 at 10.30am at the registered office of the Company in France, at Clermont-Ferrand (Puy-de-Dôme), 12, cours Sablon, in order to decide upon the following agenda:

To the holders of Mortgage Capital Trust II Collateralized Mortgage Obligations, Series A. Notice is hereby given that the interest rate on the Bonds for the interest period 1st July, 1989 through 1st October, 1989 is 9.875% per annum.

Toray Industries, Inc. (formerly Toyo Rayon Kabushiki Kaisha). S.G. Warburg & Co. Ltd. announce that a dividend of Yen 3.00 per share has been paid to shareholders on the books of the above Company as at 31st March, 1989 in respect of the six month period ended on that date.

S.G. Warburg Capital B.V. U.S.\$200,000,000 Floating Rate Notes 2006 unconditionally and irrevocably guaranteed by S.G. Warburg Group plc. In accordance with the provisions of the Notes, notice is hereby given that, for the six month period, 5th July, 1989 to 5th January, 1990, the Notes will bear interest at the rate of 9 1/4 per cent per annum. Coupon No. 7 will therefore be payable on 3rd January, 1990 at U.S.\$11,859.31 per coupon from Notes of U.S.\$250,000 nominal and U.S.\$475.97 per coupon from Notes of U.S.\$10,000 nominal.

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 11 July 1989

- 1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 800 million nominal of UK Government ECU Treasury Bills...

INTERNATIONAL COMPANIES AND FINANCE

Gencor aims to gain by others' flight from S Africa

Anthony Robinson on why a mining group is positioning itself for the probable sale of GFSA

The outcome of Hanson Trust's bid for Consolidated Gold Fields of the UK and British Petroleum's decision to sell its global coal interests...



Derek Keys, pondering how to achieve growth, by acquisition and developing existing businesses

Mr Derek Keys, chairman of General Users Mining Corporation (Gencor), is taking a particularly keen interest...

In May it announced a R1.47bn (\$633.5m), 20-for-100 rights issue, followed by a 10-for-one share split...

coming at a time of record earnings and profits for most of Gencor's main operating divisions...

Gencor is already heavily committed to the new Oryx gold mine under construction in the Orange Free State...

platinum industry through Impala. Others with substantial investment programmes under way include Sappi...

European market has got off to a slow start. Meanwhile, the acquisition from Mobil underlines the way in which Gencor's rapid internal growth is being matched...

Based originally on its Trek petrol station network and 20 per cent stake in Sooko, the state-controlled oil and gas exploration company...

For Mr Keys, Gencor has one big advantage not shared by his competitors. In Sanlam we have a major shareholder which is not just willing but enthusiastic about investing its cashflows from insurance premiums and other income into productive investments...

As such, it is an essential part of the overall rise in South Africa's economic efficiency in response to such external pressures as sanctions, disinvestment and the cut-off from foreign capital.

Given Lord Hanson's track record, he was in little doubt that GFSA would be up for sale, or that when that happened the competition to buy could be fierce.

The Rembrandt group, Gencor's minority shareholder, already holds a 10 per cent stake in GFSA, with a pre-emptive option on a further 20 per cent.

Despite the current low gold price and diversification into other minerals and other sectors, Mr Keys made clear that Gencor intended remaining a leading player in the gold industry.

IEL shares dip over executives' 52% bid

By Chris Sherwell in Sydney

INVESTORS reacted negatively yesterday to a plan by the two top executives of Industrial Equity (IEL) to buy 52 per cent of the Australian group in collaboration with Mr Abe Goldberg...

holding once IEL shareholders approve the plan. Similarly, Goodman Fielder will sell its 20 per cent stake, purchased from IEL last month...

large shareholders include Elders IXL, the brewing and agribusiness giant, with around 11 per cent, and the ABC Society, Victoria's largest institutional investor, with more than 8 per cent.

strategy of deconsolidating IEL remains intact, and in losing the opportunity to acquire full control of Woolworths it can now seek other investment opportunities...

ML-Alliance Asset Allocation NV. Placing by Merrill Lynch, Pierce, Fenner & Smith Incorporated. of up to 50,000 shares of Class A Common Stock...

SKANDIA AMERICA CORPORATION a wholly owned subsidiary of Skandia International Insurance Corp. has acquired VALLEY INSURANCE COMPANY from BEAVER INSURANCE COMPANY...

Tyndall restructures Clayton holding. By Ray Bashford. TYNDALL HOLDINGS, the UK-based financial services group, is attempting to restore the financial position of its loss-making Australian fund management operations...

Bond's Sydney building for sale. BOND CORPORATION, the cash-strapped Australian master company of Mr Alan Bond, yesterday put up for sale its prime Sydney office development in the latest attempt to shed assets...

GRANVILLE SPONSORED SECURITIES table with columns for Issue Date, Country, Price, Change, Yield, and P/E ratio.

City of Copenhagen Floating Rate Notes Due 1996. Notice is hereby given that the Rate of Interest for the Interest Period from 5th July, 1989 to 5th January, 1990 is 5.15% per annum.

L'OREAL. The Ordinary General Meeting of Shareholders of L'OREAL was held on June 23, 1989, with Mr. Louis-Jean OWEN-JONES, Chairman and Chief Executive Officer, presiding.

SUMMA INTERNATIONAL FINANCE CO. LTD. Hong Kong. U.S. \$ 35,000,000 Notes due 1992. Privately placed by DG BANK Deutsche Genossenschaftsbank.

I.G. INDEX LTD. 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Table with columns for FTSE 100, FTSE 250, FTSE 1000, and WALL STREET.

INTERNATIONAL CAPITAL MARKETS

UK end-investors spurred on by recovery in sterling

By Norma Cohen

UK GOVERNMENT bond prices rose as much as 1/2 point in mostly calm and speculative trading, with any genuine buying by investors spurred on by renewed strength in sterling.

Dealers said that genuine end-investors were seen buying longer maturities with price rises at the short end consisting mostly of professionals marking up the value of their inventories.

The markets yesterday were initially divided on how to react to news of a much larger-than-expected £2.24bn drop in UK foreign currency reserves in May, about two to three times the median forecast by City analysts.

Ultimately, however, the markets decided the data boded well since, if the Treasury was prepared to spend that amount of money to defend the pound, it seriously intended to keep the currency within publicly stated bounds.

The pound rose through DM3.05, despite strength in the West German currency, a factor that may encourage further buying in gilts.

Separately, the Bank of England announced it would sell £200m in one-, three- and six-month Treasury bills at its regular auction next Tuesday.

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Rows include UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, and Australia.

London closing. * denotes New York morning session. Prices: US, UK in £/100, others in decimal. Technical Data: ATLAS Price Services

West German government bonds posted gains of about 35 points, mostly on a stronger currency and futures-driven buying as arbitrage opportunities emerged on London exchanges.

The Federal Government's new 6% per cent 10-year bond, priced initially at 100 1/2, traded at 100.35 per cent late yesterday and was said to be nearly sold out.

Separately, dealers said there was disappointment at the Bundesbank's announcement yesterday that the tender for its repurchase agreement, set for today to replace DM34.1bn in maturing funds, would consist of a floating rate tranche in addition to the previously announced fixed-rate tranche.

Last week, the announcement of a fixed-rate tender at 6.80 per cent was greeted warmly by the market.

Japanese banks set to reschedule China loans

By Robert Thomson in Tokyo

JAPANESE BANKS have begun broad reviews of their exposure to Chinese financial institutions and expect that rescheduling of some loans is "inevitable" because of the economic consequences of the recent turmoil.

Officials at several banks said that serious problems were expected with loans for such projects as business complexes and joint venture hotels. These have traditionally been a significant source of investment for foreign banks, whose operations have been limited in China.

Bankers said that short-term credit facilities had already been reviewed and lending limits lowered in some cases, and that a larger reevaluation of the China risk was now underway. While most bank officials presume that lending to China will be more cautious, there is a contrary belief that the present situation offers opportunities for an expansion of the relationship.

The Bank of Japan has advised banks to show prudence similar to that of such institutions as the World Bank, which has been reassessing its China commitments. Japanese banks' long and medium-term exposure to China is estimated at \$6.1bn, and much of that money has been committed to the many joint venture hotels and foreign housing complexes that now face low occupancy rates following a sharp fall in tourism.

Long-Term Credit Bank of Japan said that most tourism-related ventures were certain to face difficulties in repayment of outstanding loans. Kyowa Bank said it presumed that rescheduling of large loans for hotel projects would be necessary in coming months, and that it was "worrying" about its stance.

"Rescheduling is inevitable," one banker said. "These hotels need occupancy rates of 50 per cent or more and the rate now is way down. If the informally haven't started renegotiating already, the Chinese partners will probably want talks very soon."

Bankers here are particularly interested in the prospects of the China International Trust and Investment Corporation (Citic), the state-run investment agency that has overseen and guaranteed many joint venture projects and had close ties with Zhao Ziyang, the disgraced former Communist Party chief.

Citic staff were prominent among pro-democracy protesters in Peking, and the central Government was concerned that its borrowing and that of provincial investment trusts had been excessively high. The flow of loans from Japanese banks had been raised by a few Chinese companies that had overcommitted themselves on joint venture projects even before the crackdown.

The Chinese Government's fiscal year ended in March, and its growing annual foreign debt obligations, estimated at \$38m last year, and expected to rise to \$78m for next year, and to \$128m for 1992. In recent days, Japanese credit ratings agencies have been reviewing the ratings assigned to Chinese bond issues in Japan, mainly in yen-denominated bonds, as well as Euro-yen issues, and shogun (foreign currency).

Included in 14 issues being scrutinized by the Japan Bond Research Institute, a rating agency, are three by Citic, which has had an AA rating, and five by the Bank of China, which has been reviewed by a bank, which has had an AA plus rating.

Swiss 'must give up bank cartels'

SWISS BANKS must be ready to abandon cartel structures if they are to avoid exclusion and remain competitive in the European Community, according to Mr Jean Zwahlen, Swiss National Bank director.

Mr Zwahlen said that the EC's intention to give reciprocal rights to non-EC banks and to facilitate universal banking would mean Swiss banks could hold their own in Europe. Mr Zwahlen said that Swiss banks would have to give up cartel structures and take more risks to remain competitive. He said that Switzerland's liberalised capital flow, strict capital adequacy standards and acceptance of the principle of reciprocity for foreign banks were already compatible with EC standards.

Banking supervision laws needed to be extended in Switzerland to cover other underwriters, but the SNB was keen to ensure that stricter application of banking laws did not hinder competition in new issues, he added.

Portuguese groups lose listings

A TOTAL of 21 Portuguese companies have lost their listings on the Lisbon and Oporto official stock exchanges, because of inadequate liquidity after the 1987 crash, Kempter reports from Lisbon.

The companies - four previously quoted on the Lisbon exchange and six on the Oporto exchange and 11 on both - will now be listed on the unofficial stock market.

Stock market officials said lack of liquidity in 1988 and the first half of this year meant the companies did not meet official requirements and now lose fiscal incentives.

Those named in Oporto were Refrig, Racoes Prgado, Fepsa, Cortadora Nacional de Pele, Estamparia Imperio, Nuno Mesquita Pires, Agloma, Texteis Alma, Petroleo Mecanica Alfa, Servicos de Telecomunicacoes Electronicas, Opcsa, Transmator, Junjar and Transinsular.

Those named in Oporto were Refrig, Racoes Prgado, Fepsa, Cortadora Nacional de Pele, Estamparia Imperio, Nuno Mesquita Pires, Agloma, Texteis Alma, Petroleo Mecanica Alfa, Servicos de Telecomunicacoes Electronicas, Opcsa, Transmator, Junjar and Transinsular.

The companies excluded in Lisbon were Refrig, Emasa, Persimil, Racoes Prgado, Fepsa, Texteis Moura e Matos, Estamparia Imperio, Textil Luis Correla, Texteis Atma.

FT INTERNATIONAL BOND SERVICE

Large table listing international bonds with columns for Country, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Includes sections for US Dollar, Deutsche Mark, Swiss Franc, and various international bonds.

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on July 4. Average price change on day 40 on week 40.

The Mortgage Corporation advertisement featuring a house icon, the text 'The Mortgage Corporation', 'TMC P.L.M.B.S.', 'a programme for the issue of up to £3 billion of mortgage-backed securities', and 'J.P. Morgan has been appointed trustee and principal paying agent for the programme. With more than 100 years of trustee and agency experience, we are a leader in providing corporate trust services in capital markets around the world.'

RESIDENTIAL PROPERTY FOR SALE advertisement for a property in CHAMONTA, SWITZERLAND, featuring a lake view and modern amenities.

ART GALLERIES advertisement for the Laurent Gallery, located at 21, Rue de Valenciennes, Paris.

RENTALS advertisement for PALMA DE MALLORCA, offering a fully equipped luxury flat in Paseo Maritimo.

FOR RENT advertisement for a property in Madrid, featuring a swimming pool and modern facilities.

COMPANY NOTICES advertisement for A/S VARDE BANK, offering floating rate subordinated notes due 1994.

LEGAL NOTICES advertisement for PAR HOLDINGS SA LUXEMBOURG, regarding a share repurchase.

LEGAL NOTICES advertisement for MR JUSTICE PETER GIBSON, regarding a share repurchase.

LEGAL NOTICES advertisement for Full Colour Residential Property Advertising, appearing every Saturday.

PUBLIC NOTICE advertisement from MMC INVITES EVIDENCE ON RHONE-POULENC'S PROPOSED ACQUISITION OF THE BULK ANALGESICS BUSINESS OF MONSANTO.

FINANCIAL TIMES advertisement listing publication locations: LONDON, FRANKFURT, and NEW YORK.

INTERNATIONAL & BRITISH EDITORIAL, ADVERTISEMENT & CIRCULATION OFFICES advertisement listing various regional offices and contact information.

INTERNATIONAL CAPITAL MARKETS

Swedish Export is first to tap the offshore market

By Katharine Campbell

FOLLOWING this week's lifting of exchange controls in Sweden, Swedish Export Credit Corporation became the first domestic entity to tap the offshore market with an issue that the lead manager reckoned would take a while to be assimilated.

INTERNATIONAL BONDS

cent coupon and was priced at 101 to yield 5 basis points under equivalent government securities. By mid-afternoon the issue was trading on full fees at a discount of 1 1/2 per cent to the issue price, just 3 basis points under government securities. The issue is not swapped.

Aimed at "traditional Benelux investors", the paper was priced between 15 and 18 basis points more generously than the handful of previous Euro-currency issues - which have been for supranational entities such as the World Bank.

An official at Svenska noted that the borrower would have had to pay about 20 basis points more to issue in the domestic market.

African Development Bank's first foray into matador paper went well on the back of continued investor enthusiasm for

peseta paper after the currency's recent entry into the European Monetary System.

The seven-year issue, for Pta10bn, pays a coupon of 12.5 per cent which the market deemed generous, even bearing in mind it counts as subordinated debt. It traded briskly yesterday, quoted inside fees at a 1/2 point discount to issue price.

Many European investment accounts, restricted to talking to the ADB paper was yielding 66 or 60 basis points over supranational five-year matadors, which had helped it along considerably.

It is rumored that Council of Europe, the European Investment Bank and Eurofina are all queuing at the Bank of Spain's doors.

Meanwhile, in the sterling market, CSFB brought a \$150m deal backed by UK residential mortgages for the Household Mortgage Corporation.

The lead manager said the terms, 18 basis points over the London 3-month interbank offered rate, were tight, but that the paper distributed well in continental Europe as well as in the UK. "We launched this to sell on the bid side of the secondary market," he noted, adding that the deal was "close to break even" in terms of rewards for those involved.

The paper was trading at 99.85, within fees of 19 basis points.

Other market participants noted that the terms might have been more generous, considering the long average life of 8.9 years on the repackaged mortgages. CSFB countered that its conservative prepayment assumptions, at 12.5 per cent annually compared with around 25 per cent on earlier issues, mitigated that effect.

In the equity warrant sector, Nomura led two four-year deals which, though on similar terms, traded rather differently. Toa Steel's \$100m bank-guaranteed deal was up at 2.5 per cent premium to the par issue price, where the \$130m issue for trading company Kanematsu-Goshu, also carrying a bank guarantee, was quoted at a 1/2 per cent discount to par, though still very comfortably within fees.

Both carry an indicated 4.5 per cent coupon (to be finalised on July 11).

Meanwhile, Nikko Switzerland Finance caused a mild stir in the Swiss warrants market by a slightly novel way of sharing the underlying rewards.

For the first time the Japanese house split the lead management spot (including the middle weeks) with a Swiss house, Bank Julius Bar. Terms of the five-year issue, SF120m for Toa Steel, will be set on July 10.

Rolling interest guarantees 'inefficient'

By Stephen Fidler, Euromarkets Correspondent

ROLLING INTEREST guarantees, such as those proposed to provide credit enhancement under a new international debt initiative, are an inefficient use of the resources of the International Monetary Fund and the World Bank, according to research from Salomon Brothers, the New York securities house.

Bonds carrying such rolling guarantees would probably trade poorly and impede the return of borrowers to the capital markets, Salomon says in a corporate bond research document.

Under the debt initiative launched in March by US Treasury Secretary Mr Nicholas Brady, commercial banks were encouraged to swap their loans to developing countries with IMF economic programmes for bonds carrying either a lower face value or lower interest payments.

The credit quality of these substitute bonds would be enhanced by providing collateral for the principal repayments and support for perhaps two years' worth of interest payments. If the borrowing country met its obligations on the bonds in a specific year, the support would then be rolled forward for a further year - a so-called rolling guarantee.

The research cites the common perception that a bond exchange completed last year for Mexico would have been more successful if some of the interest on the replacement bonds had been guaranteed, rather than simply the principal. However, Salomon says that the cost of providing that support would have largely offset the pricing advantage Mexico would have gained.

It cites a theoretical argument under which it claims to show "that under reasonable assumptions approximately half the cost of a rolling guarantee is lost from its efficiency." The difficulties in assessing the proper valuation for such guarantees would lead potential holders to assume a minimum value for them.

Montreal sees futures US style

Ted Jackson on plans for a Canadian government bond contract

The Montreal Exchange is hoping to bring the Government of Canada bond market into the age of financial futures trading.

Come September, the ME will try to score a triumph over its arch rival, the Toronto Stock Exchange, by launching a 10-year Government of Canada bond contract. The new contract is closely modelled on the US Treasury note future traded on the Chicago Board of Trade.

Since Canada is one of the few leading government bond markets without a futures offer, Canadian traders and portfolio managers say such a contract is long overdue. But because the Toronto Stock Exchange tried launching a long bond contract five years ago, and failed miserably, there remains a great deal of scepticism about whether the ME's efforts will pay off.

The ME has already had some experience with fixed-income derivatives, having traded options on Government of Canada bonds. More recently, the exchange launched a three-month bankers acceptance future.

While the Montreal Exchange touts the BA contract as a success, the reality is somewhat different. Compared to the C\$40m of outstanding Canadian BA, volume is very low. Average daily trading in 1989 has been only 100 BA contracts, or C\$10m face value.

"One of the problems is that at many firms, the person trading futures is also trading the cash market," says Mr Brian Blundon, vice president of money markets at Barclays Bank of Canada. "When it gets busy, they trade the cash and forget about the futures."

Mr Blundon does not trade the BA future and knows few people who recommend them for hedging. But the contract does seem to be slowly catching on. The Royal Bank, Canada's largest, has recently assigned someone to trade the contract full time.

When the Toronto Stock Exchange launched its long-term Government of Canada bond contract five years ago, there was much hope that it would prove successful. The contract is still listed on the TSE, but open interest, the number of contracts outstanding, is zero.

The mistakes made at the TSE left many people with sour tastes in their mouths and swearing they would never support another bond contract in Canada again.

One of the many problems with the TSE's attempt was its decision to launch a long bond contract. Nobody anticipated that stripping for zero-coupon bonds in the cash market would wreak havoc with attempts to arbitrage between the cash and futures markets.

The problem proved to be that the bond which was cheapest to deliver against the futures contract at settlement was also sometimes the bond most attractive to strip. This led dealers to hoard the bonds and strip them for sales through their retail branch networks.

When traders couldn't get their hands on the bonds they wanted for delivery, they had to deliver other bonds and lost money. The TSE changed the contract specifications, but the change in mid-stream, together with all the losses along the way, killed the chances of the contract's success.

Two-year bonds do not get around, so there will not be a similar problem at the ME. The ME is also likely to restrict deliverable bonds to those issues of at least C\$750m in size in order to ensure availability.

Aside from being able to learn from the TSE's mistakes, the ME has good timing on its side. International investors come to be crucial to its success, since there has been a sharp upswing in international trading of C\$ bonds in recent years. Trading futures could be a more efficient way for foreigners to trade in the Canadian bond market.

Foreigners have dramatically increased their trading of Government of Canada bonds since the TSE tried to launch its contract. Trading by non-residents rose from about C\$8m in 1984 to C\$30m last year, according to Statistics Canada. The strong C\$ has been the chief reason for the surge in trading. Also, the recently signed Free Trade Agreement with the US is widely viewed internationally, especially in the Far East, as a big plus for Canada.

"There is a great deal of overseas interest in Canada, which is helping us to the bond contract," said Ms Katherine McKay, head of fixed income derivative products at investment dealer ScotiaMcLeod in Toronto.

McKay has just returned from what she describes as a successful tour of Europe to promote the ME's contract. She was accompanied by representatives from other Canadian dealers and ME officials.

Dealers should find the contract useful if they can get in and out quickly and in decent size. Hedging Canada bond positions is an art when compared to hedging in the US Treasury bond market, where all an anxious trader has to do is pick up the phone and sell futures.

For Canada bond dealers who find themselves long in large size and who suddenly do not like the market, there is no perfect hedge. Often they sell US Treasury futures against their Canada bond positions.

That is known locally as "the Texas chainsaw hedge" and is hardly worry-free. There is the currency risk, and while Canadian and US bond prices tend to move in the same direction, they do not move in lock-step.

Another factor that should help is the 1987 deregulation of Canada's brokerage industry, which allowed foreign brokers to import capital and start up in Canada for the first time in 20 years.

US dealers First Boston and Goldman Sachs have set up Canada bond trading desks in Toronto over the past two years. Since Canadian dealers are relatively inexperienced when it comes to futures, the US expertise has proved valuable in designing the ME's contract.

Goldman was instrumental in persuading the ME to go with a 10-year instrument. The ME's contract should be for a 10-year maturity, Goldman pointed out, because it would facilitate international interest rate arbitrage trading. Most other government bond futures are for 10-year bonds.

First Boston has a seat on the ME, while Goldman's New York office is reportedly still debating whether or not to set up a Montreal office. Mr Jamie Kleiman, Goldman Sachs Canada's president, is decidedly

optimistic on the prospects for the new bond contract.

"My feeling is that there is a good chance for this contract to get successfully off the ground," he says.

Prominent among the Canadian dealers who have pledged to support the contract are ScotiaMcLeod, Wood Gundy and Nesbitt Thomson Deacon.

The ME says that it will "round up about 50 local" floor traders who will speculate in the bond pit, commit their own capital and help create liquidity. But, given the traditional difficulty Canadian futures exchanges have had in recruiting locals, the ME's figure is widely viewed as excessively optimistic.

Mr Mark Phillips, chief international bond salesman at Goldman Sachs in New York, recently told a group of Toronto traders and money managers that the role of the somewhat overblown. His experience with the launching of the French, West German and Japanese government bond futures showed him that a great deal of the initial liquidity came from the cost of arbitrageurs playing off dealers.

Mr Phillips expects that these arbitrageurs will welcome the opportunity to play the new Canada bond contract, especially since the relationship between cash and futures has become so efficient in other markets that there is little arbitrage opportunity left.

The toughest sell is going to be with Canada's notoriously conservative institutional money managers, who are much less familiar with the futures markets than their US counterparts. However, research by US consultants Greenwich Associates shows that Canadian institutional investors with more than C\$50m in bonds under management are very interested in increasing their use of interest rate futures and options.

A lot has changed since the TSE's ill-fated attempt five years ago, but scepticism runs high. Canada has a spotty record when it comes to launching financial futures contracts.

The general feeling is that the ME's new contract must trade about 2,000 contracts daily (\$200m face value) in the first few weeks, or it won't fly.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount m, Coupon %, Price, Maturity, Fees, Book runner. Lists various international bond issues like Sterling, Swedish Kronor, US Dollars, etc.

*Private placement, with equity warrants. †Convertible. ‡Floating rate notes. §Final terms. || Non-callable. ¶ Indexed issue to put 4.232%. c) Each SF750,000 has 85 warrants, each can be exercised into 1 share of Piper-Heidsieck at FF2,500 each. d) Yield to put 4.019%. e) Yield to put 4.081%. f) Indicated yield to put 4.217%. g) Putable with DM10m loan perched in early June after payment date on 27 July. h) 10bp over 5-year Libor, after 10 years increases to 50bp. Call at par from 1992. i) Coupon payable in A\$. Additional 10bp on tap.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices. Columns: EQUITY GROUPS, Tuesday July 4 1989, Mon Jul 3, Fri Jul 28, Thu Jul 27, Year ago. Lists various equity groups like Capital Goods, Building Materials, etc.

FIXED INTEREST

Table of Fixed Interest rates. Columns: PRICE INDICES, YTD change, Day's change, Mon change, etc. Lists various interest rate indices like British Government, etc.

LONDON RECENT ISSUES

EQUITIES

Table of London Recent Issues - Equities. Columns: Issue, Price, Yield, etc. Lists various equity issues like British Petroleum, etc.

FIXED INTEREST STOCKS

Table of London Recent Issues - Fixed Interest Stocks. Columns: Issue, Price, Yield, etc. Lists various fixed interest stock issues.

RIGHTS OFFERS

Table of London Recent Issues - Rights Offers. Columns: Issue, Price, Yield, etc. Lists various rights offer issues.

RISES AND FALLS YESTERDAY

Table of Rises and Falls Yesterday. Columns: British Funds, Corporations, etc. Lists various market movements.

TRADITIONAL OPTIONS

Table of Traditional Options. Columns: First Dealings, Last Dealings, etc. Lists various option market data.

LONDON TRADED OPTIONS

BEECHAM

BEECHAM stole a good deal of the interest on the London Traded Options Market yesterday, although the continued downward drag on the FT-SE 100 index exerted by the September future contract on the index stole almost more than from the options market raised itself.

It would have taken more thunder had it not been for the idea that Beecham, the UK pharmaceutical company, might be merged with SmithKline, the US company from the same broad field, gain entry to the Standard & Poor's 500 Index. The price of the underlying shares in Beecham rose 15p on the day to 65p. A notable feature was that options turnover in the stock of

FT-SE 100

Table of FT-SE 100 options. Columns: Call, Put, etc. Lists various FT-SE 100 option data.

FT-SE 100

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UK COMPANY NEWS

Illingworth Morris chairman considers £36m minority bid

By Andrew Hill

MR ALAN LEWIS, chairman and controlling shareholder of Illingworth Morris, the Yorkshire wool textile group, is considering paying £36.3m for the 49 per cent of the company he does not already own.



Alan Lewis: could fund purchase from own resources.

Cadbury wins approval to raise borrowing limit

By Clay Harris

CADBURY SCHWEPES, the confectionery and soft drinks group, yesterday finally won shareholders' approval to double its borrowing limit.

cent approval required to change its articles of association. Yesterday's vote was an ordinary resolution which needed only a simple majority to pass.

Troubled Moss Trust parts company with brokers Concern over delayed results

By Vanessa Houlder

MOSS TRUST, the troubled USM-traded advertising agency, has delayed the long-awaited announcement of its revised results for 1987-88, which were expected yesterday.

the results have been further delayed and we were not happy with the proposed changes at the top.

postpone its annual meeting after the threat of an injunction from a minority shareholder, who had uncovered suspected inaccuracies in its results for the year to August 1988.

to management buy-outs of Ash Gupta, a communications group, and Murray Maltby Walker & West, a Leeds-based advertising agency.

Helical pays early interim by mistake

By Philip Coggan

DON'T SPEND it all at once. That is the best advice for Helical Bar shareholders who have received an unexpected bonus from the property development and investment company.

Helical will lose interest and will have to pay advance corporation tax on the excess this year rather than next.

Barclays purchases Hill Samuel Registrars

By Philip Coggan

BARCLAYS yesterday became the third largest registrar in the UK via the purchase of Hill Samuel Registrars for a sum believed to be between £1m and £2m.

wide settlement services for domestic and international markets.

Registrars record changes in ownership of shares and, in a takeover bid, receive acceptance from shareholders backing a predator's offer.

Mr Alex Tweedie, director of Barclays Global Securities Services said "we believe that the combined business will provide the critical mass and economies of scale necessary to allow us to develop further as a significant and profitable player in the registration field."

SBG advances 48%

By David Waller

SOUTHERN BUSINESS GROUP, a photocopier and vending machine contractor, reported pre-tax profits up 48 per cent from £2.85m to £4.21m for the six months to end-March.

cent. The interim dividend is up from 2.21p to 2.55p.

It's all a matter of balance

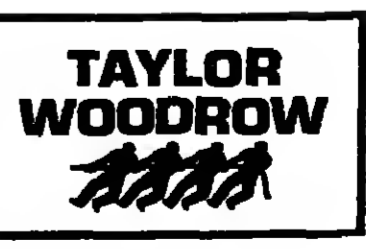
The Taylor Woodrow team has pulled successfully together for nearly seventy years. Continued profit growth, year after year, has come from real in-depth strength in each of our core businesses.

providing a growing stream of profits. In house building, Taylor Woodrow has successful and expanding operations in the U.K., U.S.A., Canada, Australia and Spain.

of the world's most demanding contracts. Added to all this is our growing strength in minerals and trading.



A STRONG PERFORMANCE FROM A POWERFUL TEAM



Taylor Woodrow Group, 345 Ruislip Road, Southall, Middlesex UB1 2QX

Supporting Free Enterprise

This information has been approved by Touche Ross & Co., who are authorised to carry out Investment Business by the Institute of Chartered Accountants in England and Wales.

DIVIDENDS ANNOUNCED

Table with columns: Company, Current payment, Date of payment, Corrected dividend, Total for year, Total for last year.

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. *For 15 months.

BOARD MEETINGS

Table with columns: Company, Date, Time, Location.

FLY CHANNEL ISLANDS advertisement with flight details and prices.

AIR FRANCE advertisement for Comptoir National Air France bonds.

UK COMPANY NEWS

Acquisitions help S&N to £138m

By Ray Bashford

SCOTTISH & NEWCASTLE Breweries, in which Elders IXL, the diversified Australian brewing group, has a 24 per cent stake, boosted pre-tax profits by 22 per cent to £138.2m during the year to April 30.

The result, which fell between a narrow range of City forecasts, included a first full contribution from Matthew Brown, the brewer acquired in late 1987, and a maiden contribution from the investment in Pontins, the leisure group.

The company confirmed that the defence operation against Elders' takeover bid - blocked last March by the Monopolies and Mergers Commission - cost £5.2m and was included as an extraordinary item.

After the inclusion of the

disposal of fixed assets, the total for extraordinary items was £4.8m.

Mr Alick Rankin, chief executive, said he was encouraged by the performance of the beer operations, both draught and cans, which returned a 3 per cent growth in volume sales during a year when competitive pressures had intensified.

He said the company had experienced growth in turnover in all areas of the country and added that the trend was continuing during the current financial year.

He also said that sales of the group's lager brands, which had been criticised as the weakest area of its beer business, had improved despite the specific competitive forces in this market sector from inter-

national companies.

Drinks and public house activities contributed £133m (£108.9m) to operating profits while hotels, operated under the Thistle banner, returned £25.1m (£19.1m).

The leisure activities, held through a 50 per cent stake in Pontins, returned operating profits of £1.7m to raise the group total to £159.8m (£127.4m).

Turnover rose to £1.02bn (£911.5m).

The directors are recommending a 20 per cent increase in the final dividend to 7.73p which lifts the total from 6.14p to 10.87p. Earnings per share advanced from 20.5p to 23.4p with the figure at 10.5p (8.5p) in the second half of the year.

See Lex



Alick Rankin: encouraged by beer performance.

Fresh flare up over battle for Coalite

By David Waller

THE £420m bid battle between Coalite and the much smaller Anglo United flared up again yesterday as Coalite forecast a 29 per cent increase in its dividend for the year to March 31 1989 and pointed to properties worth £25m and a pension fund surplus of £54m.

The latest document, the last which Coalite can put out containing new defence information, was denounced by the aggressor, Mr David McErlain, Anglo's chairman, said that he had been waiting for a blockbuster, and that, in his opinion, it had failed to appear.

"There is nothing here to suggest that Coalite contains a 100 per cent value," he claimed, "but the value ascribed to the property sites - one in London's Docklands and another in Wandsworth - were lower than his own estimates. He was also unimpressed by the pension surplus, saying that the companies should have one now.

Coalite urged its shareholders to ignore what it described as Anglo's "totally inadequate" offer. It did not give its own estimate as to a break-up value which analysts have put at between 474p and 509p a share compared to Anglo's 425p cash offer - but offered the first ever dividend split breakdown in its history, and suggested p/e multiples so their own calculations.

These figures showed that the Coalite manufacturing part of energy and chemicals made operating profits of £13.6m on £72.5m turnover while fuel distribution (the business Anglo is most interested in) made £7.5m on £284.7m. Coalite pointed out that a comparable deal in the sector - the consortium bid for British Fuels - had paid 11 times historic earnings.

Building supplies made £6.5m on £76.7m, while quarries made £2.2m on £19.4m; waste disposal made £2m on £13.4m turnover. Trading businesses - including vehicle distribution - made £7.5m on £170.9m turnover.

Coalite provided examples of deals in similar sectors, suggesting that lofty multiples should be applied to many of these businesses. Anglo - which wants to sell them off if the bid succeeds - was not keen to disagree, merely arguing that the businesses lacked the critical mass to compete in their respective sectors.

Total dividends for the current year will not be less than 18p (14p last year). Cash and listed securities now stand at £23.7m, Coalite revealed.

The latest bout of argument had no huge effect on City sentiment: Coalite's shares dropped 2p to 462p. Anglo's share closed unchanged at 52p.

£1m profit cut makes Empire Stores seek alternative to post

By Andrew Hill

EMPIRE STORES (Bradford) is considering alternative means of distributing its mail order goods after the three-week postal strike last September cut profits by more than £1m.

Pre-tax profits in the 15 months to April 29 still rose from £5.1m to £5.15m before exceptional items, which inflated the 1987-88 profits by £3.62m.

Operating profits were up to £3.44m, compared with £7.51m in the equivalent period, adjusted to account for the change in year-end.

Turnover rose 12 per cent to £269.05m (£239.82m), but Mr John Gratwick, chairman, said sales growth would probably have reached 13 per cent without the strike.

"The one-for-eight delivery rates are already handled by its own van delivery service. The other half is either sent direct from the supplier, by third-party carrier, or via the post office."

Mr Gratwick said yesterday: "It's a straightforward economic argument: we are measuring the cost of running our own delivery service, or using other carriers, compared with the cost of using the post."

He said customer confidence had been badly dented by the strike, with much of the cost of autumn's customer recruitment campaign wasted as a result.

Mr Gratwick said he was confident about the future of the group, which is supported by two large European shareholders.

Gecos, an Italian retailer, increased its stake from 20 per cent to 24 per cent during the year. La Redoute, the French mail order company controlled by the Asa Printemps retail group, bought 20 per cent from Vindex, a Dutch retailer, a year ago. It has since raised that stake to 26 per cent.

"There has been quite a lot of exchange of ideas at top of management on buying methods, buying sources and computer systems," said Mr Gratwick yesterday.

Great Universal Stores, the UK mail order group, also owns just over 12 per cent. Earnings per share were 10.25p for instance, 9.73p before exceptional items, or 13.57p after exceptional items. A recommended final dividend of 3.57p, makes 5.25p (5.25p) for the year.

COMMENT

Empire signalled in April that these figures might disappoint, and several analysts downgraded their forecasts then. Although the share price rose 3p to 179p yesterday, the extent of the postal strike's ill-effects still surprised some observers who had been cheered by Sainsbury's comparatively positive interim statement. High interest rates are a particular worry this year in this credit-driven business short-term customer debt rises as volume increases, so Empire's drive for market share - where the growth seems to be outstripping competition - could be double-edged. A 28.2m upward revaluation of property last year has helped the balance sheet, but leaves the profit and loss account untouched. Some analysts are forecasting a slight slip in profits to about £5.2m before tax in 1988-89, which would leave the share looking expensive on a prospective multiple of more than 20. Others suggest a rise to 57m, but even on that basis the shares are on a p/e of 15, making them - with three large shareholders - unavailable.

Center Parcs brings country club flavour

By Laura Raun in Rotterdam

CENTER PARCS, the Dutch leisure company in which Scottish & Newcastle Breweries is buying a 65 per cent stake, has sought to combine the "flavour" of the country club, the health farm, the sports complex and the villa holiday.

The formula has propelled Center Parcs to four other countries. In 1988, pre-tax profits were £1.502m (£1.76m) on £1.483m turnover.

Besides the domed Tropiëna tropical pool complex in Rotterdam, where the deal was announced yesterday, Center

Parcs has eight holiday villages in the Netherlands, two in Belgium, one in France and one in the UK.

A planned village in West Germany is stalled by a local authority's refusal to grant a building permit. Under construction are a second park in the UK, a third in Belgium and a second in France.

Aside from being a successful entrepreneur, Mr Piet Derksen, Center Parcs' 76-year-old founder, is also a devoted evangelist. His 60 per cent stake, which was sold to S&N, was

held by Living Water, a Roman Catholic charitable foundation that "helps the poorest of the poor and spreads evangelism."

The £67m proceeds of the sale will help to finance evangelistic broadcasting and other efforts in Europe, Africa and the Soviet Union. Mr Derksen and his wife are giving £1.3m to Center Parcs employees.

S&N is also subscribing for 1m new shares to take its shareholding to 65 per cent. The UK company, which beat out 30 rivals, has agreed to leave Center Parcs under

Dutch management. The chairman of the board and supervisory board must be Dutch and a majority of both boards must be Dutch or Dutch-speaking residents of The Netherlands.

Investment will amount to £1.250 to £1.300m in 1989 and continue at that level for coming years, according to Mr Hans Verschoot, board member in charge of finances. Center Parcs, originally known as Sporthuis Centrum, was floated on Amsterdam's Parallel Market in 1986 and later moved to the central exchange.

Executive pay rises above 50% becoming common

By John Thornhill

THE TREND towards higher levels of executive pay has been borne out in another batch of annual reports, suggesting that such pay rises are becoming common across a range of industries.

Thorn EMI, which has diversified interests in music, lighting and technology, gave Mr Colin Southgate, chairman and chief executive, a 53 per cent pay rise to £481,094 - although about half of this rise was due to his elevation to the chairmanship in February this year.

Caledonia Investments, a holding company with invest-

ments in chemicals, refractory fittings, and cold stores, more than doubled the emoluments of its highest paid director, believed to be Mr David Kinloch, to £156,061.

The property sector saw a large pay-out as Mr Nazmu Virani, chairman of Control Securities, received a 67 per cent pay increase to £250,000.

And in the textiles sector, Professor Roland Smith, in his capacity as chairman of Reedcut International, received £106,000 - including £98,000 in consultancy fees - a 60 per cent increase.

Iroquois stake in Eagle less than expected

By Philip Coggan

IROQUOIS Brands, the US conglomerate run by British businessman Mr Malcolm Stockdale, has discovered that it owns just 12.9 per cent, not 15 per cent, of Eagle Trust, the Midlands-based multi-conglomerate.

The difference arises from the inability of certain vendors, believed to include Wells Fargo Bank, to deliver shares which were contracted for sale.

Since Iroquois acquired the shares in May, trading has been suspended and Mr Stockdale has become chairman and chief executive.

And talks with a potential suitor have been stopped, new financial advisers have been appointed, and Peat Marwick has been appointed to make an independent report into the company's accounts.

Peat Marwick was believed to be reporting to the board yesterday.

While the shares are suspended, Iroquois seems to have little option but to retain its lower-than-expected stake.

Eagle hopes to produce its 1988 accounts later this month.

£9m rights as Pepe rises 52%

By John Riddling

PEPE GROUP, the USM-quoted leisurewear company, yesterday announced a 52 per cent increase to £12.76m in pre-tax profits for the year to March 31 and a £9.2m rights issue to reduce debts and fund further international expansion.

The improvement in profits came on sales of £37.46m, up from £27.24m, reflecting steady growth in its major markets and a strong improvement at its French subsidiary.

Turnover in the UK market, which accounts for about 50 per cent of sales, grew by 27 per cent. Pepe brand name products led the increase but sales were constrained by problems in procuring enough quality denim from Hong Kong suppliers.

Mr Roger Rowland, chairman, said the group was seeking to develop its brands overseas to reduce dependence on the UK market. Pepe sells in 26 countries and has subsidiaries in 18.

It is the cost of this international expansion which lies behind the first equity issue since Pepe joined the USM in 1986. Mr Rowland said overseas brand development had "absorbed more working capital than we anticipated as we have proceeded rather quicker than we originally intended. This investment has increased our borrowings to a level that could hamper our continued expansion."

Borrowings, which stood at £12.6m at the year end also

include financing for the acquisition of the Buffalo Group at the end of 1987 for £2m. The one-for-eight rights issue is priced at 325p per share and is being underwritten by ANZ McCaugham.

During the year, continental Europe saw volumes increase by about 50 per cent. The US operation, which suffered in 1987-88 from a slowdown in the apparel market, improved sales by 30 per cent and, according to Mr Rowland "is now poised for a return to its growth strategy." Start up costs in Japan and India and a number of smaller European markets amounted to about £550,000 and have been written off.

Earnings per share increased 42 per cent to 31.5p and the final dividend is raised to 4p, giving a total of 6p (4.5p).

COMMENT

One of Pepe's latest brands is Big Stuff, and so again are its

Scott Pickford drops to £71,000

Turnover expanded from £1.3m to £1.53m. A dividend of 0.375p is being paid from earnings of 0.77p (2.71p).

An extraordinary provision of £247,942 represented a loss arising on the revaluation of software acquired, amounts payable under guarantees issued and abortive acquisition costs.

Scott Pickford, the Third Market company which provides a range of geographical and computer services to the oil, gas and minerals exploration industries worldwide, saw its profits fall from £232,022 to £71,404 pre-tax for the year to end-March 1989. Interest income for the year fell from £188,507 to £38,154.

Boots despatches Ward White offer

By Philip Coggan

BOOTS yesterday issued its offer document for fellow retailer Ward White in double quick time, just one day after it launched its £800m cash bid.

The document says that "Ward White lacks strategic direction and offers negligible growth in fully diluted earnings per share." Boots argues that its skills in technology and systems, warehousing and distribution and "own branding" will be applied to develop the Ward White business.

The offer for Ward White, which owns the Payless DIY chain and the Halfords auto parts and bicycles stores, is 400p per share and 187p convertible share. There is a loan note alternative.

The document reveals the terms of the £550m financing facility arranged by Chase Investment Bank, Westdeutsche Landesbank Girozentrale and Eilatwort Benson. Interest will be 0.15 per cent over Libor. There is a commitment fee of 0.0625 per cent per annum and an arrangement fee of £475,000 payable to Chase Investment Bank.

Mr Philip Birch, the Ward White chairman, said the document "doesn't really address the value of Ward White. The market is taking a more optimistic view than Boots is," Ward White's shares closed at 444p yesterday.

See Birch profile p24

Boots note alternative.

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See Birch profile p24

G.T. DEUTSCHLAND FUND

(Société d'Investissement à Capital Variable, Luxembourg)
Registered Office: 2, boulevard Royal - L-2953 Luxembourg
R.C. Luxembourg B 25823

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in G.T. DEUTSCHLAND FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 21 July, 1989 at 2.30 p.m. with the following agenda:

- To consider and approve the Reports of the Board of Directors and of the Auditor.
- To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1989.
- To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March, 1989.
- To elect the Directors and appoint the Auditor.
- Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting. In order to attend the meeting of 21 July, 1989 the owners of bearer shares will have to deposit their shares FIV clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

The Board of Directors

Settlement services for stockbrokers

A large national settlement services company for stockbrokers is to result from a £2.5m transaction involving Société Générale Strauss Turnbull, the City of London stockbrokers, Security Settlements, and the National Investment Group.

A new company, Société Générale Settlement Services, 51 per cent owned by Société Générale Strauss Turnbull and 49 per cent by National Investment Group, is to acquire Security Settlements, which specialises in security services.

The group, which will be autonomous, will combine the capital strength of Société Générale Strauss Turnbull with the settlement expertise of Security Settlements and the national network of National Investment Group of stockbrokers.

Mr Stephen Hogarth, chairman of Société Générale Settlement Services, said the move was in response to the need for stockbrokers to control overheads as volumes remained low and markets difficult.

Gencor

General Mining Union Corporation Limited

(Incorporated in the Republic of South Africa)
Registration Number 01/01232/06
("Gencor")

Announcement to shareholders

The board of directors of Gencor wish to announce that the in principle agreement with Mobil Oil Corporation of the USA to purchase the operations and assets of the Mobil Companies in Southern Africa has now been formalised and the transaction became effective on 30 June 1989.

Johannesburg, 4 July 1989

Senbank
Central Merchant Bank Limited
(Incorporated in South Africa)
(Registration Number 12817/82)

MARTIN BOASE
Chairman,
Boase Massimi Pollitt plc

We wanted a presence in Europe but not at the price offered by BDDP. At 365p BMP shareholders are now being offered true value and a considerable premium over BDDP's opening shot of 300p. Our amicable merger with Omnicom now takes us into Europe via the US, with Omnicom's strong continental agencies.

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Approved by Robert Fleming & Co. Limited, a member of The Securities Association and The International Stock Exchange.

سكرا من الاموال

UK COMPANY NEWS

Ross Catherall at £7.4m beats flotation forecast

By Clare Pearson

ROSS CATHERALL, the special steels, alloys and investment castings manufacturer, marginally beat the forecast made when it joined the main market four months ago. Pre-tax profits rose 28 per cent to £7.4m in the year to the end of March.

Mr Des Mawson, chairman, said each of the subsidiaries recorded significant progress as strong demand continued in the group's main aerospace and automotive engineering markets.

The core Sheffield plant, making superalloys and special steels, provided the lion's share of profits, with each of the other activities putting in about 10 per cent of the total. Sheffield accounted for about 40 per cent of sales with the similar US subsidiary providing about 30 per cent. Trucast, the investment castings company which is Europe's largest producer of turbocharger turbine wheels, provided 25 per cent and the balance was

accounted for by a ceramic components company bought in April last year.

Mr Mawson said order books on the aerospace side were about 15 per cent up on last year. The Sheffield operation was powering ahead as production of new aero-engines in Europe increased, although a much slower US market meant a flat year was in prospect for the Californian subsidiary. Orders on the automotive side were about 6 per cent up.

Turbotech, the joint venture which makes turbocharger compressor wheels, is expected to contribute from next year.

Ross Catherall joined the market in March at a £11.8m placing which valued it at £47.2m, and raised no new money. Cash balances at the year-end were about £10.6m.

Turnover during the year was £43.23m (£33.36m). Fully diluted earnings per share came out at 12p (9.5p). There will be no dividend until the interim

in January next year.

COMMENT

Ross Catherall's shares, placed at 125p, now look well up with events at a good 50p higher, assuming the company makes £8.25m this year, they stand on a prospective p/e of over 18. Nevertheless, those people who have managed to get hold of what little stock is around can feel happy about locking it away. Founded in 1968, Ross Catherall has this decade achieved an excellent acquisitions record and can claim to occupy dominant positions in growth areas. In Europe, business looks particularly good at the moment. Rolls-Royce, one of the company's main customers, has in the last month received £500m worth of orders for aerospace engines; while a perfectly respectable rate of growth on the Trucast side could be considerably enhanced by new types of superchargers being introduced in Europe this year.

EHP proposes an aggressive stance for the old bunny

By Clay Harris

LESS THAN a week after Playboy's 63-year-old founder made headlines by marrying a 28-year-old former Playmate, Mr Doug Ash is convinced there's life in the old bunny yet.

European Home Products, the retail and distribution company headed by Mr Ash, yesterday announced a long-term licensing agreement with Playboy Enterprises under which EHP will develop and market a Playboy range of men's fragrances and toiletries in western Europe and Australasia.

The products will be targeted at men between 18 and 30 and priced in the "upper middle" range, Mr Ash said. EHP will pay Playboy a licence fee of 5 per cent of wholesale sales.

EHP has sold toiletries under the Playboy brand in Austria since 1987, but the new range will include additional products and feature "very modern, very aggressive" packaging, he said. But he was reassuring: "The bunny's still on it."

Austria and West Germany



will be the first markets for the new range, followed by Scandinavia, France and southern Europe. There are no definite plans for a launch in the UK, where Playboy does not have as "positive" an image among the target age group as in continental countries, Mr Ash said.

The Playboy fragrances operation will be part of EHP's Scholl International footwear division, whose products might be of more interest these days to Mr Hugh Hefner.

EHP has sold its Scholl factory, export warehouse and offices in London for £15.1m. The book value of the sites was £1.5m and relocation to Luton and the east Midlands is expected to cost about £4m.

JMD expands into lighting

By Clay Harris

JMD Group, the USM-quoted greeting cards and fluffy toys distributor formerly known as John Michael Design, has paid £2.3m for a 25 per cent stake in Hitech Lighting, a manufacturer and distributor of low-voltage light fittings and transformers.

Mr Keith Moss, JMD chief executive and a non-executive director of Hitech, described the holding as a strategic investment which could lead eventually to a full takeover. However, 28 per cent of Hitech's shares are held by Business Expansion Scheme

investors who cannot sell before November 1990 without losing tax relief.

Hitech reported pre-tax profits of £1.06m on turnover of £5.22m in the year to March 31 1988. It said the result in 1988-89 should be similar because of the costs involved in introducing new products and moving production to a new plant in Cleveland.

The purchase is being funded by the issue of nearly 5.67m JMD shares, about 10 per cent of enlarged share capital, and £200,000 in cash.

More than four-fifths of the

new shares are being vendor placed at 37p, 1p below yesterday's price.

The £40p per Hitech share paid by JMD compares with a BES subscription price in September 1985 of 150p, before taking account of tax relief of up to 60 per cent.

After selling the 25 per cent stake to JMD, Hitech's joint managing directors still hold nearly 35 per cent between them.

A little less than 13 per cent is owned by Emess, the light fittings and electrical accessories group.

Power Corp pays \$43m for Rhinelander mansion

By Clay Harris

POWER CORPORATION is to pay \$43m (£27.1m) for the Rhinelander mansion, described by the Dublin-based property group as the "most architecturally impressive building" on New York's Madison Avenue.

Built in 1896 in the style of a Loire chateau as a residence for Mrs Rhinelander Waldo, the 27,000 sq ft building's current claim to fame as the flagship store for the Polo line of Ralph Lauren, the US fashion

designer. His company has a 20-year lease, with renewal options for another 25.

Power is funding the purchase with a \$30m non-recourse loan secured on the property and \$13m in cash.

Power has also bought, in association with Amec, Brent Walker and S J Malkin Properties, a 23.5 acre site in Los Angeles for \$84m. The property, on Wilshire Boulevard, includes the Ambassador Hotel and surrounding land.

Lister profits fall 48% to under £2m

THE ADVERSE effects of high interest and exchange rates on the UK textile industry was well illustrated yesterday by Lister, the Bradford-based textile group.

In the year to March 26 1989, the group, which also has property investment, engineering, and insurance broking interests, reported pre-tax profits of

£1.63m - a decline of 48 per cent on last year's £3.11m.

Mr Justin Kornberg, chairman, said high interest rates and, in particular, high exchange rates contributed to a lessening in demand for the company's products.

"A declining pound should encourage an increase in demand for UK-based goods"

he added. Referring to Lister's property side, Mr Kornberg said that the "utilisation of property assets continues apace".

Turnover dipped to £40.2m (£49.22m). Earnings fell to 9.31p (15.66p) per share, but the recommended final dividend is a same-again 3p for a maintained total of 4p.

ABE progresses to £0.8m

By Clay Harris

ASSOCIATED British Engineering continued to progress through the second six months of the 1988-89 year and for the full 12 months saw profits rise from £232,000 to £364,000 at the pre-tax level.

Turnover for the year to

March 31 pushed ahead from £26.22m to £31.43m but net operating expenses took \$4.77m more at £30.4m.

Earnings per 1p share worked through at 0.25p (0.04p). The proposed dividend is 0.06p (0.03p).

NOTICE OF REDEMPTION
To the Holders of the 20% Guaranteed Notes Due 1991

General Electric Credit International N.V.
(Guaranteed by General Electric Capital Corporation, formerly known as General Electric Credit Corporation)

The Issuing Corporation is a subsidiary of General Electric Company, U.S.A.

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 2 of the Fiscal and Paying Agency Agreement, dated as of August 7, 1984, among General Electric Credit International N.V. (the "Company"), General Electric Capital Corporation (the "Guarantor"), and the Trustee of the Trust established by the Trust Deed, dated as of August 7, 1984, the Trustee has determined that the Company is not in compliance with the terms of the Fiscal and Paying Agency Agreement and that the Company is not in compliance with the terms of the Trust Deed.

Consequences which shall have resulted on or prior to the Redemption Date should be detailed, presented and explained for payment in the usual manner. The usual manner is to be determined by the Issuing Corporation in consultation with the Trustee and the Guarantor. The Issuing Corporation shall be responsible for the payment of the Redemption Date and for the payment of the interest on the notes.

By: THE CHIEF FINANCIAL OFFICER
General Electric Credit International N.V.

DC Gardner expands with acquisitions worth £11.5m

By Clare Pearson

DC GARDNER Group, USM-quoted financial training company which grew on the back of the rapid growth in City employment earlier this decade, also aims to benefit from the recession there by buying Coutts Consultants, the outplacement agency.

The acquisition, worth up to £7.95m, was announced yesterday along with two other purchases for a further maximum consideration of £3.55m. The deals, financed by a mixture of loan stock, cash, and 5.48m shares, representing 40 per cent of the enlarged equity, effectively doubles the size of Gardner's business.

Mr Colvin Gardner, chairman, said these were opportunities for enhancing Coutts' base of 200 customers, of which only 30 were financial, by marketing its services to Gardner's 300 financial clients.

"There is not one of our clients who is not likely to think about the costs of its people at the moment," he said. Addi-

tionally, Gardner hopes to sell its training programmes to Coutts' other customers.

Meanwhile, it is taking an apparently incongruous step into the world of flower arranging and cookery with the £2.5m purchase of the Constance Spry and Cordun Bleu Group, a 40-year old finishing establishment.

That company, where the owner is retiring, is being bought primarily for Windfield Place in Berkshire, which Gardner expects to turn into a residential financial training centre. It is paying nothing for the businesses but Mr Gardner said that did not mean they were being closed down.

Place in Berkshire, which Gardner expects to turn into a residential financial training centre. It is paying nothing for the businesses but Mr Gardner said that did not mean they were being closed down.

400,000 to be retained by the main vendors of Coutts, who are otherwise getting a mixture of cash and loan stock.

The CSCB purchase is in cash, and the MST vendors will receive £200,000 in cash on completion and the balance on an earn-out basis.

Ross Catherall Group PLC

The Group is a major world producer of superalloys - both in the UK and the USA - for aerospace and other advanced engineering industries. The Group also produces precision components for turbochargers and advanced industrial ceramics for casting.

Listing Forecast Exceeded Record Turnover and Profits

HIGHLIGHTS	1989	1988	Increase
* Turnover	£43.23m	£33.36m	29%
* Profit before tax	£7.30m	£5.71m	28%
* Taxation	£2.34m	£1.83m	28%
* Profit after tax	£4.96m	£3.88m	28%
* Earnings per share	13.1p	10.9p	27%

* Cash position excellent, despite further substantial capital investment.

"We continue to examine moves to widen and strengthen our product base in high technology manufacturing, with further acquisitions being regularly assessed. In all sectors of our business we can be confident of further measured progress in the current financial year. Order books in all major products are strong and our reputation for the highest quality and service has been enhanced."

Des Mawson CHAIRMAN

Copies of the Report and Accounts may be obtained, after 31st August 1989, from: The Secretary, Ross Catherall Group PLC, Forge Lane, Killmarsh, Sheffield S31 8BA.

This announcement appears as a matter of record only.

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has acquired
BIS
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James Capel Corporate Finance Limited

July 1989

Results for the year ended 31st March, 1989

	£'000	£'000
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Profit After Tax	345	103
Earnings per ordinary share	2.83p	0.85p

For a copy of the 1989 Report and Accounts write to the Secretary: No. 1 Industrial Estate, Medomsley Road, Consett, Co. Durham DH8 6SX

The directors of Electrak Holdings plc accept responsibility for the contents of this advertisement, which has been approved by Touche Ross & Co., a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

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The combined turnover of the company's interests, both completed and in train, for the current year will amount to some IRE400 million. These developments provide a foundation of real strength for the future of Fitzwillon.

Dr. A J F O' Reilly
Chairman

Financial Results		
	18 months ended 31 December 1988	Year ended 30 June 1987
Profit before Taxation	IRE2,255m	IRE0,941m
Earnings per share	9.32p	1.10p

Copies of the Annual Report 1988 are available from the Secretary, Fitzwillon PLC, 1-2 Upper Hatch Street, Dublin 2.

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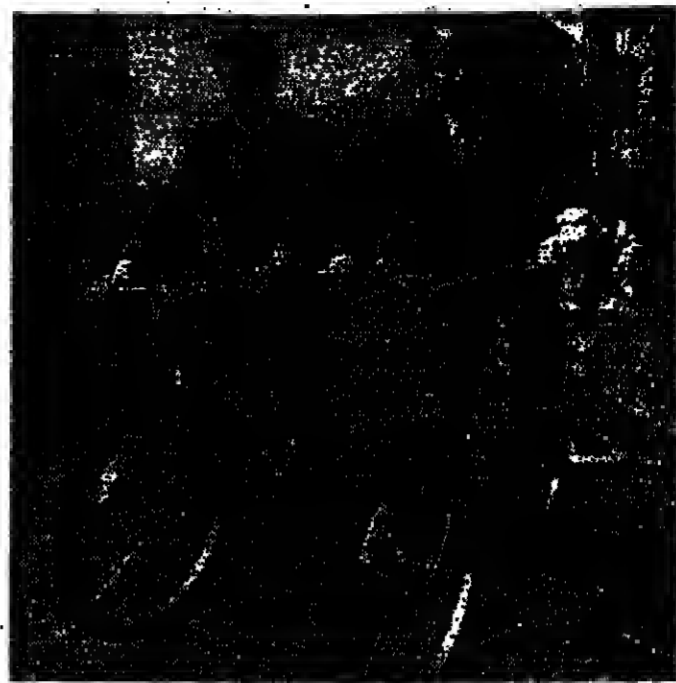
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UK COMPANY NEWS

Beleaguered buccaneer prepares for battle

David Waller on the career of Ward White's chairman in the light of the Boots bid



Trevor Humphries, managing director of Halfords, and Philip Birch, chairman of Ward White.

COMPANY CHAIRMEN who enjoy going on the acquisition rampage often find themselves being described as "buccaneering" in the financial press. Rarely could such an adjective - with all its piratical overtones - seem more appropriate than in the case of Mr Philip Birch, chairman of Ward White.

At times it seemed that Mr Birch's enthusiasm for retaining, no matter what the cost, was somewhat indiscriminate. In November 1985, he spent £12m on Maynard's for its Zodiac toy chain; less than three years later the toy interests were sold. Similarly, a flotation with department store retailing proved abortive and Owen Owen found shares bought and sold over the next three-year period.

H Young shares fall on earnings warning

By John Riddling

SHARES IN H Young Holdings, the distribution group, fell 25p to 128p after it warned that earnings per share for the 14 months to September 30 would be lower than the 15.5p of previous 12 months.

Mr John Wilson, chairman, said that although pre-tax profits would be well ahead for the next accounting period, they would be lower than expected because of trading difficulties in several divisions. The 25 cent increase in the number of issued shares since the end of the last financial year, would therefore leave earnings lower.

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Acquisitions boost Sims Food to £6m

By John Thornhill

SIMS FOOD Group, the USM-quoted meat company, yesterday revealed a substantial increase in pre-tax profits from £2.11m to £6.05m for the year to March 31.

Chief executive, said the mild winter and a glut of cheap Irish beef had been a one-off factor and that the problems at its Shouler plant were now nearing resolution.

It was expecting a more stable trading environment during the current financial year. After raising £14m by way of a rights issue last year, the company has eliminated its borrowings and has almost £3m available for future investment.

good despite being below initial expectations. It is perhaps only a measure of Sims' ambitions that it saw the outcome as something of a disappointment. Problems look as though they have been solved, current trading is reported to be good and recovery appears to be on the way.

Claremont loss increases to £107,000

HEAVIER pre-tax losses of £107,000 were announced by Claremont (UK), the oil and gas company, for the six months to March 31.

Green image helps Beaverco rise 84% to near £3m

By Edward Suseman

THE GREEN advantage of Beaverco's foam and foam-related consumer products helped push its pre-tax profits ahead 84 per cent in the year to March 31.

Pre-tax profits rose to £2.82m (£1.53m) on turnover of £43.5m (£23.61m). The biggest increase in sales came from the consumer products division following the acquisition of Aronstead, a garden furniture manufacturer, and Karubes, the car seat cover company.

while the manufactured and converted foam products sector accounted for £14.3m (£11.5m). The industrial products division, which supplies foam for car engines and to damp noise levels in factories, reported sales of £7.07m (£5.4m).

against the group's usual 40 per cent level. But the company said it remains at a comfortable borrowing level for future acquisitions and is willing to return to the equity market to finance sizeable purchases.

Vaux buys Morris Wine

Vaux Group, the Sunderland-based brewer, has acquired Morris Wine Stores, a chain of 25 off-licences, for £2.6m.

COMPANY NEWS IN BRIEF

AAH HOLDINGS has acquired the retail pharmacy businesses of FA Morgan, of Swansea, and John Park & Son, of Aberdeen, for £580,000, net by the issue of 146,238 AAH ordinary shares. APFLYER GROUP has bought the Volvo car distribution business trading as Hirdle and Walker of Preston and Hirdle and Maddison of Bolton for about £2.5m in cash and shares.

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TECHNOLOGY

Software that builds on the real world

Alan Cane assesses a new approach to programming that could ease the systems backlog

Computer software developers are becoming convinced that a cure for the world's software crisis is at hand.

Called object-oriented programming (Oop), it attempts to model the real world in software terms, using artificial intelligence. David Stanley, director of strategy at Oasis, a UK management consultancy, claims it is the most significant advance in software technology since high level languages in the 1960s.

Judith Jeffcoat of the Ovum consultancy, principal author of a study of object-oriented systems, says that Oop will play a central role in all computer-related technologies in the 1990s.

Computer manufacturers and software vendors seem to agree. When International Business Machines, the world's largest computer maker, announced its software for the "electronic office" recently, it made it clear that it had developed around object-oriented principles. And Microsoft, the world's leading microcomputer software company, is committed to Oop which it already uses internally.

In April, 10 of the world's leading computer companies (Canon, Data General, Gold Hill Computers, Hewlett-Packard, Philips, Prime Computer, Soft-Switch, Sun Microsystems, Unisys and SCom) and American Airlines, a sophisticated user of computer technology, announced the formation of an "object management" group.

With such a galaxy of supporters, can there be any doubt that object-oriented programming is to software production what prefabrication was to the construction industry?

Certainly there can. Data processing professionals often rival builders in their reluctance to give up traditional methods, no matter how inefficient they may be. And, after all, other software technologies have promised dramatic advances but then only gained slow and patchy acceptance.

High level languages, which made it possible to program in something like English rather than cumbersome machine code, were perhaps an exception. But Cobol, the first, is still easily the most popular. Fourth generation languages, which created programs automatically from simple instructions, emerged in the 1970s but are only just gaining general acceptance.

Computer-aided systems engineering (Case), designed to add engineering discipline to the craft of software production, has been the buzz-word of the 1980s. Many doubt whether it will find a widespread role.

To make matters worse, Oop is hard to comprehend, even for hardened data processing professionals. It is so unlike conventional programming that it is seems easier to train a potential object-oriented programmer from scratch rather than retrain one drilled in conventional methods.

Judith Jeffcoat points out that programmers who like to work on their own - the bearded, sandalled eccentrics of data processing folklore - are particularly averse to Oop methods. It seems best, suited to those interested in co-operative problem solving.

Some data processing managers are sceptical about the novelty of the approach. "What makes this different from ordinary programming?" one asked. To understand that, it is necessary to understand a little of how a computer program is constructed.

Jim Banks, technical consultant at Symbolics, of Massachusetts, which has developed an object-oriented database system, explains that software developers have two difficulties which Oop can overcome:

- How can complex problems be represented or modelled in the computer?
- How can the program be organised and managed to meet quality assurance and maintenance requirements while being amenable to change?

Traditionally, a programmer makes a conscious separation between data and the procedures which operate on and

modify that data. He or she stores the data and the procedures in different parts, or modules, of the system.

The program consists of a set of statements governing the interaction between the data and the procedures. Changes in the data affect many different modules often written by different programmers.

But this is inflexible. As Daniel Bobrow pointed out in *Datamation*, the US journal, "every time you develop a new program, you always seem to have to start all over from scratch. Even when the code (the list of written instructions) seems to be very similar to code you have already built for another purpose, the application you are striving to create requires slight adjustments that make it difficult to use the same code again."

That encapsulates the "software crisis" in business computing. Executives planning commercial initiatives need new computer systems. The average delay in developing a system - the infamous "information systems backlog" - is two years. Many new systems are never used because the requirements of the business have changed between specification and

THEY MUST HAVE IMPROVED THE SYSTEM AGAIN, I CAN'T DO A DAMN THING WITH IT



delivery.

Object-oriented systems are structurally quite different. The object, as in the real world, is something that has a name and properties that can be ascribed to it, and it responds in a recognised way to stimulus. Objects communicate with each other by sending and responding to messages. Furthermore, objects can be grouped into classes with similar properties.

Jeffcoat cites cats as an example. "All domestic cats belong to the species *Felis catus*. The particular animal, Tom, who shares our house has characteristics that distinguish him from other cats: his weight, the colour of his fur, a torn left ear. We can think of Tom as an instance of the class *Felis catus*, initialised at conception with his own private data stored in his genes and modified by messages from other cats."

Tom, therefore, is an object. Oop takes this idea as its basic metaphor. An object-oriented program has a series of building blocks or objects, each comprising both data and procedures which act on that data: identity and behaviour.

Messages are used to communicate with these objects and these too can be grouped into classes. And, as with *Felis catus*, newly created objects can inherit data and procedures from existing objects of the same class.

As a consequence, developers can write programs with the minimum modification to existing code. The programmer uses existing objects as a base on which to build, rather than starting from scratch. The technique promises to cut out much repetitive coding and to minimise the errors which creep in during modification.

These software "objects" are no more than a collection of

electronic impulses stored in the memory of a computer. They have, nevertheless, a level of "intelligence" by virtue of the in-built procedures which define their attributes and behaviour, and this sets them apart from modules in conventional programming.

As an example, Combustion Engineering of Columbus, Ohio, has designed a measurement system for paper-making machinery in which the sensors are grouped in a single class. A generalised message such as "start measuring" can be sent to all the sensors, but each will respond in its own way, following the general and specific characteristics of the software object "sensor".

What advantages does Oop confer in commercial data processing? According to the Ovum study, there are four principal benefits. It is said to improve productivity, perhaps by as much as 15 times, and to

make it simpler to model complex systems. Oop systems are designed for change and individual objects are reusable.

There is, however, a long way to go. The technology needs to mature and the smaller suppliers need to become established. And there is the resistance of the traditional data processing establishment to be overcome. Yet Ovum concludes: "The shape of the industry by 1995 will be radically different from today. The eventual commitment of the major hardware vendors, such as IBM and Digital Equipment, to object-oriented systems will ensure the technology becomes part of the mainstream."

For the moment, the supply of object-oriented languages is in the hands of a couple of dozen hardware manufacturers, suppliers of artificial intelligence tool kits and start-up companies.

The oldest Oop language, Simula, for example, is available from the Norwegian company of the same name, the "purest". Smalltalk, developed by Alan Kay at Xerox's Palo Alto Research Centre, is available from ParcPlace Systems of Mountainview, California. Digital of Los Angeles offers a low-cost version for personal computers.

The fastest growing Oop language is C++, developed by AT&T. Glocksneier of Dublin, however, was the main source of versions of the language until mid-1988 when a low-cost compiler was launched by Zortech of the UK.

Object-Oriented Systems: the Commercial Benefits. Ovum, 7 Rathbone Street, London W1P 1AF, 1988.

Cover story on the shape of computing to come



Hermann Hauser: new vision of personal computing

"WE'VE had it all if people think of it as a computer," says Hermann Hauser. "We want them to think of it as a book."

Hauser, the physicist who founded Acorn Computers, then sold out when Olivetti bought 80 per cent and became Olivetti's head of corporate research, has a new vision of personal computing.

He calls it the "active book" and believes that it will be the fourth wave of computer innovation, after mainframes, minis and personal computers. It will combine the trend towards increasing computer power in ever smaller boxes with the familiarity of the book.

Hauser introduced Olivetti to a new approach to innovation with his idea of a global network of

eight research laboratories, united in such guests as that for a single "black box" embracing all the electronics to be found on the desk of the well equipped secretary. A prototype is now working, he says, "it's the most exciting thing in Olivetti's laboratories."

Once he had his idiosyncratic research organisation up and running, however, Hauser latched for a new start-up venture. He has found one in the active book, an idea that goes far beyond Olivetti's objectives. "I don't think Olivetti wants to do anything as wild as this."

Later last year he persuaded the Italian group to release him from executive control of research so that he could set up the Active Book Company (ABC), in Cam-

bridge, while retaining a non-executive role as Olivetti's chief scientific director. This year he and three co-directors, all with experience of high-technology start-ups, have established a team of 15 in the very premises where he once founded Acorn. So far the four have funded the venture themselves, an investment running into hundreds of thousands of pounds, he says.

ABC aims to exploit what he predicts will be an explosive growth in computing power per cubic centimetre in the 1990s. Hauser believes that the way to make it freely available is to model the machine on the friendliness of the book.

His active books will have impressive computing power packed into something little bigger

than a paperback. They will also have such facilities as fax, phone, diary and fast directory, and cordless access to printers and data banks. Graphics and video will be incorporated.

An active book will have no keyboard - he sees this as an unnatural barrier to everyday computing. Instead, the user will have an electronic stylus with which to point, scribble, annotate and sketch on the screen.

Still more to the point, the active book will observe the familiar conventions of covers, contents, chapters, index, footnotes, cross-referencing, and so on. Instead of typing commands, the user will just "turn pages," he says.

Because books are so familiar,

people do not think of them as having an inherently rich structure. They are wrong, says Hauser. Moreover, because everything is firmly secured between the covers, "things don't get lost."

Hauser's vision is of a complete communications system "for anyone who spends a substantial amount of his working time away from his desk." As currently envisaged, it should fit into a large pocket and the price would compare with today's cheapest fax machines - £500 to £1,000.

"No day passes in Active Book Company when someone doesn't say, 'If only we had an active book,'" the entrepreneur claims. It uses miniaturised technology that has already been demonstrated.

There are technical risks, but no need for breakthroughs to bring the first active books into production, he believes.

The kind of risk he has in mind is that no one has yet put a computer accessed by stylus into large volume production. It also requires some innovative software to integrate all the technology.

Hermann Hauser sold his vision of an integrated electronic system for secretaries to Olivetti executives by brandishing a dummy sculpted in polystyrene foam. He is doing the same thing with his active book, using an inactive model the same size and weight as the intended product.

He aims to have a working model this summer and to "publish" his first active book before the end of next year.

David Fishlock

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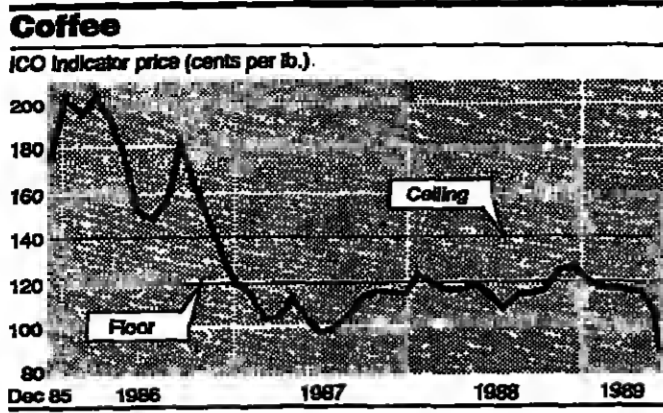
COMMODITIES AND AGRICULTURE

Coffee pact 'murder' sparks price plunge

David Blackwell on the demise of a commodity price agreement

THE AGREEMENT was deliberately murdered by certain parties - that was the verdict of one producer delegate on the demise of the International Coffee Organisation pact on Monday evening.

As it became clearer on Monday afternoon that this time there would be no last minute solution to the ICO's problems, prices tumbled in both London and New York. The New York market was closed yesterday for Independence Day, but the fall continued on the London Futures and Options Exchange (Fon), the September robusta contract closing at \$280, down \$20 down the day and the lowest level since July 1981.



Brazil and Colombia, the two biggest producers, blamed US intransigence for the failure and made no secret of their displeasure. "This is a result that does not please Brazil," said Mr Lindenberg Sette. "We are very frustrated at the outcome of the council," said Mr Nestor Osorio of Colombia, which had worked hard behind the scenes to secure a compromise.

The US, the biggest consumer, remained adamant from the time negotiations started last November that its industry wanted to be able to buy more of the top quality arabica coffees produced by the "other milks" (mainly in Central America), and that the so-called two-tier market should end. Under the two-tier market producers belonging to the ICO have sold coffee to countries outside the agreement at discounts of up to 50

per cent.

"The consumer criticisms of the agreement were strongly held," said one London analyst yesterday. "I have never seen the US take a position and hold it for so long."

Monday's meeting was a resumption of a special session adjourned early last month after two extension proposals had been proposed but not voted on. The Brazilian/Colombian proposal for a one year extension of the current agreement was backed by the EC, the second biggest consumer block vote, and by most exporters. But the US block vote was enough to knock it down.

The US proposal also sought an extension of one year when the current agreement runs out at the end of September. But it required an immediate reallocation of export quotas to give arabica producers 45 per cent of the market. Brazil was adamant that it would not give

up any of its market share.

Once the two major proposals had foundered delegates had little option but to accept a proposal put together by the ICO executive board at the end of last week to extend the agreement for two years - but with no economic provisions. They also voted to suspend immediately the export quota system, rather than let it run on to the end of September.

So the coffee agreement, widely regarded as one of the better agreements in the commodity world, has lost its economic teeth. The export quota system has run since the early 1950s, with gaps from 1978 to 1980, and from February 1986 to September 1987. Since then it has aimed to keep prices in the 120 cents to 140 cents range. Yesterday's daily indicator figure was just 88.36 cents a lb.

The heavy fall in prices will hurt Colombia, which relies on

coffee for 40 per cent of its export earnings, more than Brazil, which relies on coffee for just 6 per cent. Hence Colombia's struggle to keep the export quota system going.

"We have made all the effort possible to maintain the agreement alive, renegotiate an extension and find the conditions for a new agreement," said Mr Osorio. "For the last two or three weeks we have been consulting different governments and producers, trying to find a compromise."

Our proposal was a very good balance. It had very good support from the importing side - the only ones to vote against it were the US and Singapore. We are very sad about that. We have been very responsive to all the US demands.

He criticised the US proposal to give 45 per cent of the export quotas to arabica producers as "a reward for countries that exported to non-members" - a reference to the irony that non-member countries have been buying the top quality "other milks" at a discount not available to ICO members. Colombia had always opposed exports to non-members.

The US no longer had the political will for an agreement, he said, but was more motivated by economic considerations and the demands of the US industry.

Now the coffee world has to adjust to a free market at a time of surplus production over demand. Analysts agree that it is going to take time for things to settle down - market

Market shrugs off Ivorian cocoa move

By David Blackwell

THE LONDON cocoa market yesterday shrugged off overnight news that the Ivory Coast, the world's biggest producer, had finally cut the price it pays to its cocoa farmers.

Mr Denis Bra Kanon, the country's Minister of Agriculture, said in Abidjan that the price would be reduced to 250 CFA francs a kilogram, equivalent to about \$460 a tonne, from 400 CFA francs a kilogram.

The September contract on the London Futures and Options Exchange closed at \$243 a tonne, down \$10 on the day.

A few months ago news of a cut would have had a bigger impact on prices, analysts in London said yesterday. But now the issue of paramount interest in the market is the purchase by Phillip Brothers, the New York based trade house, of 280,000 tonnes of the Ivory Coast's current crop.

"When shipments of that cocoa start coming into the market, it will begin to ease," one analyst said.

The Ivory Coast, which has foreign debt amounting to more than \$14bn, has been under increasing pressure for months to cut the prices paid to the cocoa growers by the able to end buyers - then it doesn't matter what prices are," said one observer.

Brussels taking tougher line on overfishing

By Tim Dickson in Brussels

THE PROBLEM of controlling overfishing in European Community waters - and the strong undercurrent of national sensitivity in this area of policy making - was highlighted in Brussels yesterday with the announcement of a series of legal manoeuvres against three member states.

Together they underline the difficulties faced by the European Commission and its new fisheries commissioner, Mr Manuel Marin, in trying to conserve a scarce resource on the one hand, while attempting to ease the growing financial pressure faced by European fishermen on the other.

Two of the cases involve allegations that France (in 1986) and the UK (in 1986 and 1988) exceeded annual catch quotas negotiated under the Common Fisheries Policy for various key species. Both countries had already been warned by the EC's laborious "infractions" procedure that catches exceeded the fixed limits but in the absence of a satisfactory response the Commission is proceeding to the final stage - namely action in the European Court of Justice.

As one senior Commission official happily admitted yesterday, the details of the offence are largely irrelevant since the Court can do nothing to bring back fish illegally caught three or four years ago.

What lies behind the Brussels strategy, however, is an attempt to get the legal backing of the Community to force member states to improve the national control procedures on which the successful management of the CFP ultimately rests. While the Commission has a 17 strong team of its own inspectors - described yesterday as "a drop in the ocean" - these individuals are employed to check up on national officials, not to monitor the quota system directly.

Similar overfishing cases against other member states are already under way but while one against the Nether-



Manuel Marin, trying to conserve a scarce resource

Swazi farmers struggle in South Africa's shadow

John Madeley on the country's efforts to achieve food self-sufficiency

ALMOST TOTALLY surrounded by the Republic of South Africa and the large commercial farms of the Transvaal, the small farm sector in Swaziland is struggling to break free from the grip of its dominant neighbour.

Four out of every five Swazi people earn their living from the land and have to compete with food exports from the Republic, which tends to see the Kingdom of Swaziland as a useful place to dispose of some of its surpluses. The result is that South African produce often floods into Swaziland at rock-bottom prices.

"Third-grade produce is often dumped here from South Africa and our farmers just cannot compete," said an official of an \$8.3m smallholder project which is trying to strengthen efforts to boost Swazi agriculture.

Despite the cheap imports, food self-sufficiency remains official policy and the project, launched two years ago, has notched up successes. Funded

by the Rome-based International Fund for Agricultural Development, the United Nations' small farmer agency, it is rehabilitating smallholder irrigation systems, which have largely fallen into disuse, and creating a new national marketing structure for agricultural produce.

In many parts of the country irrigation canals have now been lined with concrete to enable them to take water to where it is needed, with the result that double-cropping of vegetables is becoming more common. The country's sporadic rain means that most farmers previously obtained only one vegetable crop a year from their land.

The increase in double-cropping is expected to lead to a 40 per cent rise in vegetable output this year. Irrigation is also helping farmers to look forward to a more assured maize harvest.

Maize output rose in 1988 by 14 per cent to 98,100 tonnes and is expected to increase by a

further 15 per cent this year.

Although the Swazi Government occasionally exercises its option of closing the border with South Africa, it is eyeing the export market for agricultural produce.

Fruit and vegetables are now exported to neighbouring Mozambique and the smallholder project is encouraging farmers to diversify from their traditional potatoes, tomatoes, onions and cabbage, into higher-value crops which have both domestic and export markets. Ginger, garlic, parsley, radishes, broccoli, celery and leeks have been identified as crops with considerable potential.

But the project has still to overcome the problem that many small farmers lack the knowledge to grow such high-value crops. "We tell the extension service where the potential lies and then it is up to them," said a project official.

"But it's still not clear whether the service is equipped to do

it."

The new marketing structure is trying to give Swazi farmers a central and organised outlet for their produce. Some 30 kilometres south of the capital, Mbabane, a wholesale fresh produce market has been set up, the first of its kind in Swaziland, that aims to give farmers the confidence to grow more food in the knowledge that they will have a market for it.

"Farmers used to have to take their produce to retailers," said the market's manager, Mr Mike Dlamini; "now they can bring their produce here and agents sell it on their behalf."

Although the market is run by the Government's National Agricultural Marketing Board, it has the novel feature that traders can take their produce to any one of three independent agents who operate on the trading floor.

Potatoes account for nearly 60 per cent of the produce traded. As Swaziland's farmers cannot yet produce enough to

meet domestic demand - and as their produce comes on to the market at certain peak times - the wholesale market also handles produce from South Africa.

Mr Dlamini hopes that as Swazi farmers see they have a market for their produce they will grow and sell more and so reduce the amount coming in from the republic.

The agents receive produce from the farmers and pay them later, on a commission basis, for what they sell to retailers. This arrangement is disliked by Swazi farmers who point out that when the agents buy produce from South Africa they pay cash.

But the market's steady-turnover suggests that Swaziland's farmers are, nevertheless, responding to the wholesaling idea. In 1987, its first year of operation, the market handled 500 tonnes of produce, and in 1988, 1,100 tonnes. "In 1989, we expect turnover to be around 1,600 tonnes," says Mr Dlamini.

WORLD COMMODITIES PRICES

LONDON MARKETS

SUGAR prices continued to rise yesterday, reflecting nearby tightness, constructive charts, and doubts over whether Brazil will honour some long-term contracts for about 2m tonnes of molasses raw sugar. But further gains are likely to depend on New York reopening today after the Independence Day holiday. On the LME most base metals were steady. But nickel prices were sharply down on profit-taking, while tin liquidation and forward landing (selling cash and buying forward). Dealers said the market had run into stiff resistance on Monday at \$12,000 a tonne after the decline in LME warehouse stocks.

Some traders still feel the market has upside potential for the third quarter. But there is still no sign of any significant consumer uptake and much of the recent support seems to have been linked to technical factors.

SPOT MARKETS

Commodity	Price	Change
Crude oil (per barrel FOB)	+	-
Dubai	\$18.85-6.00	+1.25
Brent Blend	\$19.87-6.67	+0.17
WTI, 11 pm est		
Gold (per troy oz)	\$378.25	+1.00
Silver (per troy oz)	\$24.25	+0.05
Platinum (per troy oz)	\$398.15	+2.65
Palladium (per troy oz)	\$154.9	+0.9
Aluminium (per metric ton)	\$1795	+20
Copper (per metric ton)	\$1115-1125	+4.5
Lead (per metric ton)	\$955	-15
Nickel (per metric ton)	\$325	-
Tin (Kuala Lumpur market)	\$28.75	-
Tin (New York)	\$28.75	-
Zinc (US Price Western)	\$61.5	-
Cattle (live weight)	117.25	-0.35
Sheep (dead weight)	177.57	-0.58
Pigs (live weight)	80.59	-2.55
London daily sugar (raw)	\$202	-1.5
London daily sugar (white)	\$202	-1.5
Tell and Lyle export price	\$242.0	-1.5
Barley (English feed)	\$106.5	+0.5
Maize (US No. 3 yellow)	\$131.5	-
Wheat (US Dark Northern)	\$132	-
Rubber (spot)	61.75	+1.25
Rubber (Aug)	62.50	-0.25
Rubber (Sep)	65.00	-0.25
Rubber (Oct, RSS No 1 Jul)	200.0	+0.5

COCOA 5/tonne

Month	Close	Previous	High/Low
Jul	820	833	824-817
Jun	840	848	834-830
May	888	907	901-895
Apr	895	895	895-895
Mar	898	898	897-898
Jul 88	918	919	909-907

Turnover: 1640 (328) lots of 10 tonnes
 ICO Indicator price (US cents per pound) for Jul 2 Comp. daily 88.36 (97.12), 15 day average 90.07 (100.40)

SOYABEAN 5/tonne

Month	Close	Previous	High/Low
Jul	277.50	280.00	279.00-281.00
Jun	280.00	280.00	279.00-281.00
May	280.00	280.00	279.00-281.00
Apr	280.00	280.00	279.00-281.00
Mar	280.00	280.00	279.00-281.00
Jul 88	280.00	280.00	279.00-281.00

WHEAT 5/tonne

Month	Close	Previous	High/Low
Jul	143.75	143.75	142.25-145.25
Jun	143.75	143.75	142.25-145.25
May	143.75	143.75	142.25-145.25
Apr	143.75	143.75	142.25-145.25
Mar	143.75	143.75	142.25-145.25
Jul 88	143.75	143.75	142.25-145.25

WHEAT 5/tonne (US)

Month	Close	Previous	High/Low
Jul	143.75	143.75	142.25-145.25
Jun	143.75	143.75	142.25-145.25
May	143.75	143.75	142.25-145.25
Apr	143.75	143.75	142.25-145.25
Mar	143.75	143.75	142.25-145.25
Jul 88	143.75	143.75	142.25-145.25

WHEAT 5/tonne (UK)

Month	Close	Previous	High/Low
Jul	143.75	143.75	142.25-145.25
Jun	143.75	143.75	142.25-145.25
May	143.75	143.75	142.25-145.25
Apr	143.75	143.75	142.25-145.25
Mar	143.75	143.75	142.25-145.25
Jul 88	143.75	143.75	142.25-145.25

WHEAT 5/tonne (Canada)

Month	Close	Previous	High/Low
Jul	143.75	143.75	142.25-145.25
Jun	143.75	143.75	142.25-145.25
May	143.75	143.75	142.25-145.25
Apr	143.75	143.75	142.25-145.25
Mar	143.75	143.75	142.25-145.25
Jul 88	143.75	143.75	142.25-145.25

WHEAT 5/tonne (Australia)

Month	Close	Previous	High/Low
Jul	143.75	143.75	142.25-145.25
Jun	143.75	143.75	142.25-145.25
May	143.75	143.75	142.25-145.25
Apr	143.75	143.75	142.25-145.25
Mar	143.75	143.75	142.25-145.25
Jul 88	143.75	143.75	142.25-145.25

WHEAT 5/tonne (India)

Month	Close	Previous	High/Low
Jul	143.75	143.75	142.25-145.25
Jun	143.75	143.75	142.25-145.25
May	143.75	143.75	142.25-145.25
Apr	143.75	143.75	142.25-145.25
Mar	143.75	143.75	142.25-145.25
Jul 88	143.75	143.75	142.25-145.25

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)

Commodity	Close	Previous	High/Low	AM Official	Korb close	Open interest
Aluminium, 99.7% purity (\$ per tonne)	1790	1795	1785-1795	1794-8	1794-8	35,523 tons
Cash	1790-5	1795-5	1785-1795	1794-8	1794-8	
3 months	1790-5	1795-5	1785-1795	1794-8	1794-8	
Copper, Grade A (\$ per tonne)	1548	1548	1548-1548	1548-8	1548-8	33,425 tons
Cash	1548-5	1548-5	1548-1548	1548-8	1548-8	
3 months	1548-5	1548-5	1548-1548	1548-8	1548-8	
Lead (\$ per tonne)	424-8	424-8	424-8	424-8	424-8	10,075 tons
Cash	424-8	424-8	424-8	424-8	424-8	
3 months	424-8	424-8	424-8	424-8	424-8	
Nickel (\$ per tonne)	1220-0	1220-0	1220-0	1220-0	1220-0	1,088 tons
Cash	1220-0	1220-0	1220-0	1220-0	1220-0	
3 months	1220-0	1220-0	1220-0	1220-0	1220-0	
Tin (\$ per tonne)	11000-0	11000-0	11000-0	11000-0	11000-0	300 tons
Cash	11000-0	11000-0	11000-0	11000-0	11000-0	
3 months	11000-0	11000-0	11000-0	11000-0	11000-0	
Zinc, Special High Grade (\$ per tonne)	1825-0	1825-0	1825-0	1825-0	1825-0	10,000 tons
Cash	1825-0	1825-0	1825-0	1825-0	1825-0	
3 months	1825-0	1825-0	1825-0	1825-0	1825-0	
Zinc (\$ per tonne)	1500-0	1500-0	1500-0	1500-0	1500-0	8,875 tons
Cash	1500-0	1500-0	1500-0	1500-0	1500-0	
3 months	1500-0	1500-0	1500-0	1500-0	1500-0	

POTATOES 5/tonne

Month	Close	Previous	High/Low
Nov	115.0	115.0	115.0-115.0
Oct	115.0	115.0	115.0-115.0
Sep	115.0	115.0	115.0-115.0
Aug	115.0	115.0	115.0-115.0
Jul	115.0	115.0	115.0-115.0
Jun	115.0	115.0	115.0-115.0
May	115.0	115.0	115.0-115.0
Apr	115.0	115.0	115.0-115.0
Mar	115.0	115.0	115.0-115.0
Jul 88	115.0	115.0	115.0-115.0

SOYABEAN 5/tonne

Month	Close	Previous	High/Low
Jul	277.50	280.00	279.00-281.00
Jun	280.00	280.00	279.00-281.00
May	280.00	280.00	279.00-281.00
Apr	280.00	280.00	279.00-281.00
Mar	280.00	280.00	279.00-281.00
Jul 88	280.00	280.00	279.00-281.00

WHEAT 5/tonne

LONDON STOCK EXCHANGE

Equities firm but turnover dwindles

FURTHER gains in sterling, together with a consequent softening in London money market rates, encouraged a UK stock market largely becalmed yesterday in the absence of a lead from Wall Street...

Account Dealing Dates table with columns for Account Dealing Dates, First Dealing, and Last Dealing.

Once again, the equity sector opened well but peaked early and closed below the day's best levels. At its final reading, the FT-SE index showed a gain on the day of 8.8 points at 2,174.4.

Traders pointed to the low levels of turnover recorded in the previous sessions in New York and Tokyo as the guide to the day's business in London. With UK rail services and London Underground likely to be halted by labour disputes today, the City of London expects another slow session today.

The international line chips were either side of their overnight levels for most of yesterday's session, and with bid stocks playing a less prominent role, the market lacked features. However, the tone remained firm despite some adverse comment in the investment press on the renewed rise in domestic consumer spending in May, when retail sales showed a 3 pc gain.

The equity market's optimism on UK base rates, Friday's announcement of the latest US employment data presents the next significant hurdle for international investors. In the absence of new bid developments, attention focussed around existing bids and similar special situations.

Hefty turnover in CU

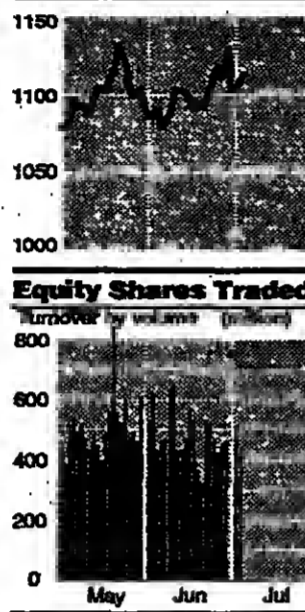
Traders in Commercial Union (CU) were misguided for a while by trends in the traded options market, with suggestions that Adsteam, the Australian group, had sold its 12.04 per cent stake circulated widely until the story was firmly denied by Adsteam's London representative.

will be a UK quoted company. If it happened it would mean heavy buying by US investors, especially index tracking funds.

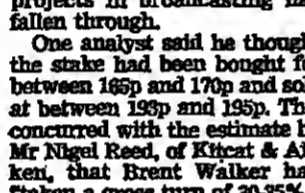
Meanwhile, dealing in the new-issued form of Smith-Kline Beecham continued at a desultory rate. Seag registered 2,000 shares traded as the price firmed 9 to 549p.

Scottish & Newcastle (S&N) went down as shares of other Brewers went up. The full-year profits were exceeding good at £138.2m but in line with expectations and the remaining news items had been well leaked beforehand. These included the purchase of 66 per cent of Center Parc NV, the publicly-quoted Dutch company, for around £218m, the acquisition of the outstanding equity of Fontina, and the decision to put Thistle Hotels up for sale.

FT-A All-Share Index



Equity Shares Traded



because efforts to build joint projects in broadcasting had fallen through. One analyst said he thought the stake had been bought for between 165p and 170p and sold at between 195p and 195p. This occurred with the estimate by Mr Nigel Reed, of Khat & Aiken, that Brent Walker had "taken a gross turn of 30-35%".

as being 20.2 per cent. Some large deals were reported on the Seag ticker, notably one of 750,000 shares.

Many recent profits upgrades and a visit by analysts to the company's Belfast and Sayerlack units in Italy prompted some strong support for Hickson International which rose 7 to 270p, after 272p.

The Boots bid for Ward White remained the highest bid for a while, with a massive sector but there was little action in either stocks. Ward White were 2 higher at 444p with traders talking of the possibility of "white knight" or predatory moves against the company from among others, Kingfisher. Boots held at 289p.

pects and stories that a broking house was about to downgrade after a visit to the group's West German operations sent the shares against the trend. Selling was persistent, notably in the group's West German operations and took 12 off the price at 832p.

A weak market since Kleinwort Benson questioned growth prospects and downgraded the stock last month, Baxi, however, 7 to 142p.

Shortly after the midday announcement, made by the Arlington board because of the recent movement in the shares, the price of Arlington soared to 26p before settling 45 up on the day at 290p in turnover of 709,000 shares. Sheraton Securities was another strong mover with a rise of 6 to 90p.

Beecham attracts

Sudden demand for Beecham took the shares about as some institutions seemed to release the implications of the planned merger with Smith-Kline Beecham of the US. Some 2m Beecham shares changed hands and the stock's rise, by 18 to 651p, was given a helping hand by what one dealer described as "a vicious bear squeeze".

TV-am stake sold

Leisure Group Brent Walker has sold its remaining 9.9 per cent in USM quoted TV-am, brokers confirmed yesterday. County NatWest, WoodMac said it had placed around 6.5m shares, which corresponds to just less than 10 per cent of the shares in issue.

NEW HIGHS AND LOWS FOR 1989

NEW HIGHS FOR: (1) Anglo Irish Bank, (2) Anglo Irish Bank, (3) Anglo Irish Bank, (4) Anglo Irish Bank, (5) Anglo Irish Bank, (6) Anglo Irish Bank, (7) Anglo Irish Bank, (8) Anglo Irish Bank, (9) Anglo Irish Bank, (10) Anglo Irish Bank.

NEW LOWS FOR

NEW LOWS FOR: (1) Anglo Irish Bank, (2) Anglo Irish Bank, (3) Anglo Irish Bank, (4) Anglo Irish Bank, (5) Anglo Irish Bank, (6) Anglo Irish Bank, (7) Anglo Irish Bank, (8) Anglo Irish Bank, (9) Anglo Irish Bank, (10) Anglo Irish Bank.

APPOINTMENTS

Littlewoods re-organises

THE LITTLEWOODS ORGANISATION has re-organised its retailing activities. Index, the catalogue shop division, becomes a separate trading division with separate executive, as chairman, Mr James Higginbottom joins from Argos as managing director. Mr Frank Low joins from Leyland DAF Group as finance director. Mr Bill Rimley becomes managing

At the annual meeting of ELF AQUITAINE UK

At the annual meeting of ELF AQUITAINE UK, Professor Peter Moore was appointed non-executive director. Professor Moore is principal of the London Business School and president of the Royal Statistical Society.

Mr Nick Atkinson (above) has been appointed managing director, business development, at H.P. Bulmer Holdings.

Mr Nick Atkinson (above) has been appointed managing director, business development, at H.P. Bulmer Holdings. He will be responsible for the UK wine and spirit division, Symonds' Cider, exports, strategic planning, new product development, and technical services.

Mr Colin Morrison has been appointed deputy chief executive of the REED BUSINESS PUBLISHING GROUP.

Mr Colin Morrison has been appointed deputy chief executive of the REED BUSINESS PUBLISHING GROUP. He has been successfully responsible for the group's interests in the retail, catering, transport and courtesy magazine sectors. Mr James Weymouth and Mr Richard Danglefield have been appointed to the RBPG board.

New structure at British Gas

BRITISH GAS has been re-organised into three business units - UK gas supply, exploration and production, and new business development. Mr Norman Blacker, group executive member responsible for six regions, Mr James McHugh, group executive member responsible for six regions and the national transmission system, Mr Ron Probert, group executive member responsible for regional marketing, distribution, supplies and transport, information technology, and planning, Mr

Chris Brierley, group executive member responsible for gas acquisition, common savings, regulatory affairs, UK gas supply strategy, and gas supply/demand analysis.

Chris Brierley, group executive member responsible for gas acquisition, common savings, regulatory affairs, UK gas supply strategy, and gas supply/demand analysis. Mr Cedric Brown, group executive member responsible for exploration and production; Mr Alan Sutcliffe, group executive member responsible for finance; group executive member responsible for corporate staff (secretariat and legal, personnel, corporate affairs, economic planning, information technology, research and development, and supplies and transport).

Guinness strategic affairs director

Mr Peter Mitchell has been appointed strategic affairs director of GUINNESS. He was

FINANCIAL TIMES STOCK INDICES

Table showing Financial Times Stock Indices for Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Cl. Yield, and S.E. Activity.

Table showing S.E. Activity Indices for Gilt Edged Bargains, Equity Bargains, Equity Values, 5-Day average, Gilt Edged Bargains, Equity Bargains, and Equity Values.

TRADING VOLUME IN MAJOR STOCKS

Table showing Trading Volume in Major Stocks for various companies like Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank, Anglo Irish Bank.

shot 26 higher to 170p on yet another approach which the company said could lead to an offer of 185p a share. Two houses, one with US associations, caught the market out in British & Commonwealth, which may be set to buy Bell Lengua, the top Scottish broking house. A spate of covering ensued, attracting the interest of some institutional investors, and the shares surged 10 to 168p in volume of 2.4m. Traders were sceptical of the recovery, using the market terminology of "only a dead cat bounce".

FT LAW REPORTS

Pension discrimination case is not out of time

KAPUR AND OTHERS v BARCLAYS BANK PLC. Court of Appeal (Lord Justice Neill, Lord Justice Bingham and Lord Justice Mann; June 25 1989). A DISCRIMINATORY pension scheme run by an employer is a continuing act of discrimination against the disadvantaged employee, to be treated as occurring when his employment terminates; and the three-month time limit for complaining of racial discrimination to an industrial tribunal therefore begins to run from retirement date, not from date of entry into the scheme. The Court of Appeal so held when allowing an appeal by Mr Krishna Lal Kapur, Mr Vijay De Souza, Mr Harjit Singh Dabele, Mr Ambalal Narain Patel and Mr Haribhai Chhimanlal Patel, from an Employment Appeal Tribunal (EAT) decision that an industrial tribunal had jurisdiction to hear their complaints of racial discrimination allegedly committed by Barclays Bank plc, on the ground that they were presented out of time. LORD JUSTICE NEILL said that around 1970 a policy of Africanisation came into force in a number of former colonial East African territories. Persons of Asian origin were then faced with the choice of adopting full citizenship of those countries, or giving up any rights they might have to come to the UK, or of leaving the East African country altogether. At the time many people of Asian origin, including the five applicants, worked in banks. Some 300 people in that category came to the UK in the early 1970s and became British citizens in various parts of the country. One of the applicants, Mr De Victor De Souza, who was of Indian origin, began employment with Barclays DCO in Kenya. Barclays DCO later became Barclays International plc which subsequently amalgamated with the respondent bank, Barclays Bank plc. In December 1980 Mr De Souza was told that under Kenyan immigration provisions his work permit would expire in May 1970. His employment with Barclays DCO came to an end on May 17 1970. He decided not to take up Kenyan citizenship, and received an ex gratia payment in lieu of any pension or other severance pay. The respondent bank offered employment in the UK to a number of dismissed Kenyan employees, including Mr De Souza. The terms and conditions relating to his employment included a provision that any pension granted by the bank will not take into account any previous years of service with Barclays Bank DCO. Mr De Souza signed a copy of the terms and conditions. On October 3 1970 he signed a further document agreeing that his service with Barclays DCO would be "disregarded for all pension purposes". The circumstances relating to the other applicants were similar. The facts varied in detail, but they followed a consistent pattern. On leaving Barclays DCO in Tanzania Mr Kapur was granted a deferred pension. He accepted an offer of employment in the UK on terms that his pension would not take previous service in Tanzania into account. Mr Kapur's originating application was lodged on October 5 1987. He alleged unlawful discrimination on the grounds of colour, race or ethnic origin. He said he believed that the bank had accredited previous service to employees of European origin who joined it in the UK at about the same time as he did. If the applications proceeded it would be necessary to investigate the facts carefully. At the present stage the court was concerned only with the preliminary question whether the applications were lodged in time within the three months' time limit in section 68(1) of the Race Relations Act 1976. Section 68(1) provided that a tribunal should not consider a complaint of racial discrimination unless it was presented "before the end of three months beginning when the act complained of was done." The question was: when was the act complained of done? Section 1(1) of the Act provided that a person discriminated against another for the purposes of the Act if "(a) on racial grounds he treats that

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2126

Main table containing unit trust information with columns for Name, Price, and Yield. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, and other details. Includes sections for 'OFFSHORE AND OVERSEAS' and 'GUERNSEY (SB RECOGNISED)'.

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FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various investment funds, their performance, and details.

LONDON SHARE SERVICE

Table of London Share Service listing British Funds, Commonwealth & African Loans, and Foreign Bonds & Rails.

Table of Money Market Bank Accounts listing various bank accounts and their interest rates.

Money Market Trust Funds and other financial notes at the bottom of the page.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BUILDING, TIMBER, ROADS - Contd

Table listing Building, Timber, and Roads stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES - Contd

Table listing Drapery and Stores stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

ENGINEERING - Contd

Table listing Engineering stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Miscel.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Miscel.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BANKS, HP & LEASING

Table listing Banks, HP & Leasing stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

ELECTRICALS

Table listing Electricals stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

FOOD, GROCERIES, ETC

Table listing Food, Groceries, Etc stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Miscel.)

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Miscel.)

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BEERS, WINES & SPIRITS

Table listing Beers, Wines & Spirits stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

CHEMICALS, PLASTICS

Table listing Chemicals, Plastics stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES

Table listing Drapery and Stores stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

HOTELS AND CATERERS

Table listing Hotels and Caterers stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Miscel.)

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Miscel.)

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BUILDING, TIMBER, ROADS

Table listing Building, Timber, Roads stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INSURANCES

Table listing Insurance stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Miscel.)

Table listing Industrial (Miscellaneous) stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

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LONDON SHARE SERVICE

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INSURANCES - Contd

Table of insurance companies including Sun Alliance, Prudential, and others, with columns for stock price, dividend, and P/E ratio.

LEISURE

Table of leisure companies including B&A Group, British Airways, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies including Rover, Jaguar, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing companies including News International, Mirror Group, and others.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising companies including Newsprint, Printers, and others.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies.

PROPERTY

Table of property companies including British Land, Land Securities, and others.

SHIPPING

Table of shipping companies including British Overseas Airways, British Airports, and others.

SHOES AND LEATHER

Table of shoes and leather companies including Clarks, and others.

SOUTH AFRICANS

Table of South African companies including Anglo American, De Beers, and others.

TOBACCO

Table of tobacco companies including British American Tobacco, and others.

TEXTILES

Table of textile companies including J. H. Coatsworth, and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies including Investment Trusts, and others.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

OIL AND GAS - Contd

Table of oil and gas companies including BP, Shell, and others.

OVERSEAS TRADERS

Table of overseas trading companies including Anglo Siam, and others.

PLANTATIONS

Table of plantation companies including Guthrie & Co., and others.

MINES

Table of mining companies including Anglo American, De Beers, and others.

DIAMOND AND PLATINUM

Table of diamond and platinum companies including Anglo American, and others.

Central Africa

Table of Central African companies including Anglo American, and others.

MINES - Contd

Continuation of mining companies.

MISCELLANEOUS

Table of miscellaneous companies including Anglo American, and others.

THIRD MARKET

Table of third market companies including Anglo American, and others.

NOTES

Stock Exchange dealing classifications are indicated to the right of company names. A listing of the FT Cityline help desk on 01-925-2128

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including Anglo American, and others.

TRADITIONAL OPTIONS

Table of traditional options including Anglo American, and others.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar eases in quiet trading

THE DOLLAR finished little changed from opening levels yesterday, but showed a softer tone from Monday's close. The US unit failed to recover from losses suffered in Tokyo where the Bank of Japan took advantage of the relatively low trading volume and sold dollars.

least until the release of US employment data for June on Friday. The dollar closed at DM1.9215 from DM1.9285 and SF1.6465 compared with SF1.6545. It was also lower against the French franc at FF6.5225 from FF6.5500. However, it improved against the yen to Y141.55 from Y141.25. On Bank of England figures, the dollar's exchange rate index fell from 71.1 to 70.9.

STERLING closed at \$1.5875 from \$1.5775 and DM3.0500 compared with DM3.0425. It was also higher against the yen at Y224.75 from Y223.75. Elsewhere, it finished at SF2.6150 from SF2.6100 and FF10.5250 against FF10.5325. Firmer interest rates in Paris underpinned the French franc yesterday, and pushed the D-Mark down to FF3.3940 from FF3.3950 in very thin trading. However, the D-Mark continued to improve against the yen, closing at Y73.67 from Y73.22 on Monday. Investor confidence continues to be undermined by the scandals involving Mr Sosuke Uno, the Japanese Prime Minister.

FINANCIAL FUTURES

Better trend in short sterling

THE LIFFE market was subdued in London yesterday, with short sterling and West German Government bond futures trading only around 18,000 contracts each. Underlying sentiment was good, amid recent signs of a slow down in the UK economy and a slight improvement in the trade position, while the Bundesbank has acted to stem inflationary pressure in Germany with a rise in interest rates.

Against this background any easing of the US dollar will be seen as beneficial to Europe. The US currency continued to fall yesterday, but without any guidance from the US where markets were closed for Independence Day. Fears of a recession are tending to drive the dollar lower, encouraging speculation today's meeting of the Federal Open Market committee will vote for an easing of monetary policy. This helped underpin sterling and D-Mark based contracts yesterday. September three-month sterling futures opened firmer at 86.10 and traded within a narrow range of 86.04 to 86.14, before closing at 86.09 compared with 85.98 previously. The contract is now well established towards the top of a 85.75 to 86.35 target range, with some traders now seeing an upward target of 86.50.

September German bonds were firm, rising to 96.35

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Unit, % change, % change adjusted for divergence, Divergence %.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: US, Canada, Belgium, France, Germany, Italy, Japan, Spain, UK, etc. with sub-columns for Spot, 1m, 3m, 6m, 12m.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: UK, Ireland, Netherlands, Belgium, France, Germany, Italy, Japan, Spain, etc. with sub-columns for Spot, 1m, 3m, 6m, 12m.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, Bid, Ask.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate.

LIFFE LIFFER GILT FUTURES OPTIONS

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER EURO-DOLLAR OPTIONS

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER SHORT STERLING

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 3M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 6M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 9M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 12M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 15M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 18M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 21M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 24M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 27M STRIP

Table with columns: Strike, Call, Put, % change.

LIFFE LIFFER 30M STRIP

Table with columns: Strike, Call, Put, % change.

£ IN NEW YORK

Table with columns: Date, Rate.

STERLING INDEX

Table with columns: Date, Index.

CURRENCY RATES

Table with columns: Currency, Rate.

CURRENCY MOVEMENTS

Table with columns: Currency, Movement.

OTHER CURRENCIES

Table with columns: Currency, Rate.

MONEY MARKETS

London rates ease

THERE WAS a slight easing of interest rates on the London money market yesterday, encouraged by a firmer pound. Sterling gained further ground against the dollar and the D-Mark, leading to a fall to 14 1/4-13 3/4 per cent from 14 1/4-14 per cent in sterling three-month interbank. A much larger than expected fall in June UK official reserves had no impact on the market.

authorities will provide more than the DM34.1bn leaving the banking system as two earlier pacts expire. Another two-tranche agreement has been offered and the result will be made known today. Banks have been asked to bid for 28-day funds, at a fixed rate of 6.6 per cent for a 42-day agreement at variable rates. The fixed rate tender encouraged hopes the Bundesbank was providing guidance on the level of rates, but the offer of variable longer term money has renewed nervousness, amid concern that smaller banks will drive rates up to around 7.00 per cent. The variable rate tender was set at 6.50 to 6.75 per cent on June 21, but this was before last week's rise in the Bundesbank's interest rates.

In Zurich the Swiss National Bank raised its floating Lombard rate to 8 1/2 per cent from 8 1/4 per cent. In Tokyo dealers were surprised when the Bank of Japan led the secured overnight call rate to a level of 5 1/2 per cent. This followed a sharp decline in the unsecured overnight rate. Movements in secured call money during the day are unusual and this may indicate the central bank is adopting a more flexible approach to rates. The market does not believe it points to any fundamental change in monetary policy however.

FT LONDON INTERBANK FIXING

Table with columns: Currency, Rate.

MONEY RATES

Table with columns: Currency, Rate.

LONDON MONEY RATES

Table with columns: Currency, Rate.

NEW YORK

Table with columns: Currency, Rate.

BASE LENDING RATES

Table with columns: Bank, Rate.

LONDON MONEY RATES

Table with columns: Currency, Rate.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Currency, Rate.

BASE LENDING RATES

Table with columns: Bank, Rate.



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CROSSWORD

No.6,977 Set by FRESCA

Crossword puzzle grid with numbers 1-27.

Answers to the crossword puzzle. 1 Bit of a quiet leader? (8) 5 See 14 8 She arose - transformed in the main (8) 10 Quartet or half sextet appear at royal display (8) 11 Glass that pupil looks into? (8) 12 Street wisdom that turns on a kind of alcohol (8) 14 and 5 Cressy sit-com and a dund Rewrite as this? (7,3,6) 16 They never fade - though perpetually inexpert at meeting society (10) 22 Thinly scattered as boxes at the end of time (6) 23 Draw wrong angle? It's on the small side (6) 24 Repository for everything when it's raining outside (6) 25 Civic dignitary's tree-feller, one might say (8) 26 Swelling hymn finishing immoderately loud at end of service (6) 27 Duke in a picture with dead rose (6)

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صفحات الاصل

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, France, Germany, Italy, Sweden, Netherlands, Switzerland, Norway, Spain, South Africa, and Japan. Columns include country, date, and various stock indices.

NEW YORK DOW JONES

Table showing Dow Jones Industrial Average performance for July 3, 4, and 5, 1989, with columns for high and low values.

INDICES

Table of various international stock indices including Australia, Austria, Belgium, Denmark, Finland, France, Germany, Hong Kong, Italy, Japan, Korea, Luxembourg, Netherlands, Norway, Singapore, South Africa, Sweden, Switzerland, Taiwan, and the UK.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, listing stock symbols, closing prices, and percentage changes.

TOKYO - Most Active Stocks

Table of most active stocks in Tokyo, listing stock symbols, closing prices, and percentage changes.

Advertisement for 'ON BUSINESS IN LUXEMBOURG?' featuring the Hotel Cravat and other hotels.

Advertisement for 'Travelling on Business in the Netherlands?' listing various hotels in Amsterdam.

Table of stock market data for various countries including Austria, France, Germany, Italy, Sweden, Netherlands, Switzerland, Norway, Spain, South Africa, and Japan. Columns include country, date, and various stock indices.

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WORLD STOCK MARKETS

EUROPE

German index breaks key barrier

IT WAS a generally strong day in Europe, with gains again led by Frankfurt, which strode through new barriers, writes our Markets Staff.

FRANKFURT experienced a surge in confidence, which helped share prices climb to further year highs in active trading.

The FAZ midsize index shot through the important resistance level of 630, closing 10.91, or 1.7 per cent, higher at a post-crash peak of 626.70. One analyst said the index could test 650 before the autumn.

The DAX index rose to a second successive year high, adding 13.34, or 0.9 per cent, to 1,505.67 after hitting 1,515.76. Turnover reached DM7.7bn from Monday's DM5bn.

People were taking a more bullish view on interest rates, while fears of a recession in the US were not baring West Germany, with its good fundamentals, said the analyst.

Demand was so strong that the Düsseldorf market had stayed open for an extra half hour to cope with orders.

Financial issues were in the vanguard of the advance, with Commerzbank, which has underperformed this year, closing DM8 up at DM261 before spurring ahead to DM267 after hours. It was also one of the day's most active stocks.

Insurer Allianz was up DM41 at DM1,948, and AMB, which predicted an 18 per cent profit rise, DM10 higher at DM30.

There was also demand for quality engineering stocks such as Linde, which gained DM0.774, and a return of interest in chemicals. Bayer found DM3.90 to DM229.50 and Hoechst DM1.70 to DM293.70.

Siemens advanced DM11.90 to DM587.90. The company announced that it planned to bring its 4-megabit computer chips on to the market at the end of the year.

Among lenders, VW fell DM5.50 to DM435. It said it had raised first-half group turnover

and profits, but predicted the rate of growth would not be as good for the year as a whole.

PARIS ended higher in spite of continuing low volumes, with some market players winding down for the summer holidays. The absence of trading on Wall Street was seen by some as a positive factor, since the French market was able to move ahead without its usual trepidation about what would happen in the US.

The OMF 50 Index gained 2.89 to 686.66, while the real time CAC 40, which included falls in a lot of stocks that went ex-dividend, was up just 4.14 at 1,741.59. The opening CAC General index rose 2.3 to 490.0. Volume was higher than Monday's FF1.2bn, when a computer breakdown hit trading, but was still low at FF1.6bn to FF1.7bn.

BSN continued to benefit from its rapid sale to PepsiCo of two of the European businesses it bought last month from Nabisco. It was FF1.7bn in active trading. Some brokers have been revising their earnings forecasts upwards again to the same or higher levels than before the deal with Nabisco.

Construction stock Bouygues rose FF20 to FF710 amid signs that the core of friendly shareholders was being tightened up and further speculation about stake-holding in Bouygues or its majority-owned TFI television station by Italian entrepreneur Mr Silvio Berlusconi.

Cie du Midi rose FF40 to FF1,345, but in low volume.

One analyst suggested speculators might have been betting on Generali of Italy raising its stake from about 17 per cent now to the 20 per cent which the Bank of France agreed it could hold by the end of July. However, he said, such speculation ignored Generali's recent announcement that it would acquire the stake.

On the downside, LVMH was off FF8, or 2 per cent, at FF4,110 following Monday's court decision on contested shares held by Mr Bernard Arnault, the chairman, which took him a step closer to control of the group.

AMSTERDAM saw sharp movements in individual stocks but ended little changed in a day of moderate turnover worth FF 709m. The CBS tendency index was up 0.1 at 187.3.

Center Parcs fell a heavy FF 9.90 to FF 71 after Scottish & Newcastle said it would not launch a public offer for at least three years. The UK brewing group has bought a 90 per cent privately held stake in Center Parcs and will hold a further 5 per cent through an issue of its new shares.

Computer company Volmac was the next most active stock, dropping FF 10 to FF 54.50 as it again revised downwards its forecasts for profits and earnings per share this year.

There was good news for the holding community as Kas Associates, a deposit bank for independent stockbrokers and foreign institutional investors, reported a leap in first half earnings and jumped FF 6.90 to FF 50. Merchant bank Kempen rose FF 2 to FF 17.90 amid takeover talk and before the announcement of a rise in six month profits.

Office furniture company Ahrend added FF 7.50 to a year's high of FF 321 as it was again rumoured that Bühmann Tetterode, packaging group, was preparing a bid.

ZÜRICH made healthy gains across the board, with the Credit Suisse index rising 5.2 to 618.3 as investors took advantage of fading interest rate fears after last week's increases. Profit-taking, however, tipped some blue chips off their day's highs.

MLAV continued on profit-taking after its recent advances and on continued political uncertainty. The

Comit index lost 2.81 to 649.16 on estimated turnover of L260bn. Insurance stocks turned downwards, with Generali off L260 at L42,730.

MADRID had another weak day, weighed down by interest rate worries and growing nervousness about the effect of the "big bang" reforms on July 29. The general index shed 1.40 to 306.84.

STOCKHOLM recovered from Monday's losses following Wall Street's advance on Monday night. Low turnover of SKr163m reflected the approach of the traditional July holiday, or "cucumber season." The Affärsviden General index rose 5.0 to 1,221.2.

Shares in UV Shipping were suspended at SKr72 after Nordstrom & Thalén, the leading shipping company, made a SKr92-a-share bid for Sweden's number two shipping group, Nordstrom's free B shares closed up SKr5 at SKr55.

BRUSSELS was mixed on the first day of the new account with attention again devoted to Raffinerie Tirlemontoise, the foods and sugar refinery group, and Société Générale, the holding company.

Tirlemontoise jumped Bfr240, or 11.3 per cent, to Bfr2,370 with a hefty 116,900 shares changing hands as speculation that a single buyer was amassing a stake intensified.

OSLO interest focused on Hafsland Nymed which said it had signed a \$14m research and development agreement with Japan's Daiichi Seiyaku. Hafsland non-voting B shares rose Nkr4 to Nkr176.

Customary relationship between US stocks and bonds falls apart

Wall Street has dropped as investors replace their inflation worries with nervousness about corporate profits, writes Anatole Kaletsky

WHO would have imagined, even a few weeks ago, that Wall Street would suffer its worst losses since the aftermath of Black Monday during the week when US bond prices hit their highest level for more than two years?

The answer is probably nobody. Yet nobody should have been too surprised, at least in retrospect, by last week's seemingly perverse market action.

The first hints of a divergence between stock prices and interest rates began to emerge

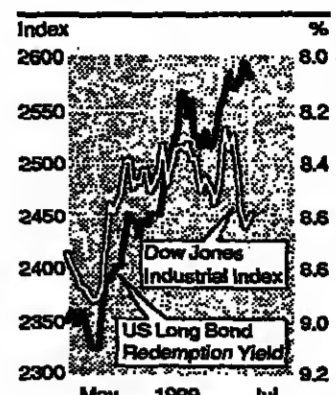
given up worrying about inflation and are panicking about recession instead. This may be a reasonable diagnosis for some of the manic depressive market commentators on Wall Street.

Among the people who actually take investment decisions, however, it is still hard to find anyone who believes that a true recession is a serious possibility within the next 12 months - which leads to the second explanation.

It will not take a full-scale recession to play havoc with US corporate profits. Even the modest economic slowdown that has occurred already is sufficient to judge by the Commerce Department's recent revisions of the first quarter gross national product.

According to the figures published last month, net corporate profits, after allowing for inventory valuation and capital consumption adjustments, were 12.2 per cent lower in the first quarter than in the three months before and 4.6 per cent down on the first quarter of 1988. Thus profits were already collapsing, even before the much vaunted "soft landing" of the economy had officially begun and before the strong dollar had taken its toll.

Investment strategists on Wall Street still expect the profits reported by the companies in the Standard & Poor's 500 index to rise by an average of 9 per cent this year and a further 3 per cent in 1990, according to the Institutional Brokers Estimates System.



accelerating, like the present. In the past week or two, Wall Street has suddenly seized upon this point. Analysts have started warning that stock market valuations will ultimately reflect true economic profits, not the artificially inflated variety put out by corporate managers and accountants. Some have gone on to point out that true profits in the US economy peaked as long ago as early 1986. They plunged during the next year and a half, reaching a nadir just before Black Monday.

The conventional wisdom on Wall Street has held that the rapid growth of earnings in 1988 justified, at least in retrospect, the stratospheric prices in the stock market before Black Monday. The Commerce Department's figures, however, suggest a very different interpretation: that the collapse of true economic profits in 1986 accurately foreshadowed the carnage of Black Monday, giving anyone who cared to notice as much as 18 months' warning.

Is history about to repeat itself? Wall Street is naturally asking itself the question now that true profits stand 16 per cent below their peak of early 1986. Deep down, however, it is questionable if anybody really cares about the answer. For if history does repeat itself, the bull market could still have a year to go before the deteriorating quality of profits finally takes its toll on stock prices.

Even today, few firm managers or analysts care about or understand the obscurities of

in mid-May, when the bond market swept through the 8 1/2 per cent yield barrier in response to surprisingly weak figures on retail sales and producer prices. While the Dow Jones Industrial Average pushed through 2,500 on May 19 - the day when bond yields fell below 8 1/2 per cent for the first time this year - that was as much jubilation as equity investors could manage.

Since that exciting day, long-term interest rates have fallen a further 7 1/2 basis points, but every attempt by the stock market to rally has been repelled by bears just above the 2,500 mark. Now that this process has been repeated four times in succession, it should be possible to discern a pattern, as Inspector Clouseau might say. The next step, which Wall Street is only now taking, is to attempt an explanation.

Three inter-related explanations are now fashionable for the stock market's sudden propensity to collapse just when the bond market rises.

The most popular one is quite simple: investors have

WALL Street was closed for Independence Day. In Toronto, shares declined in thin midsession trading, with the composite index easing 7.3 to 3,753.7. Declines outpaced advances by 203 to 156.

Now led the active list, falling C\$4 to C\$10 1/2. Gold stock Louren lost 5 cents to C\$4.10 after shareholders rejected a share buy-back proposal.

inflation accounting and capital consumption adjustments. They will go on projecting traditional reported profits and they will continue substituting or celebrating, depending on whether companies disappoint or exceed these economically meaningless forecasts.

There is, however, a more brutal version of this great profits debate which everyone can understand on Wall Street. The Commerce Department's estimate of profits collapsed in the first quarter for a very simple reason: corporate labour costs jumped at a 6.6 per cent annual rate in the quarter and non-labour costs rose 7 per cent, but output prices rose by only 4.6 per cent. Businesses, in other words, were suffering escalating costs and failing to pass them on to customers.

This is the third and most convincing explanation for the apparent inconsistency in the bond and equity markets' behaviour. It also accounts for the recent disinvestment in the stock market with the strength of the dollar, which now threatens a further nasty squeeze on corporate profit margins and pricing freedom.

The fact is that shareholders need their companies to raise prices. Bondholders, however, need companies to fail in their attempts to pass on higher costs - only then can inflation be curbed and the present low level of interest rates be validated.

If businesses can pass on costs, the stock market can probably flourish for another year or so, even while inflation accelerates and the bond market falls. If, on the other hand, inflation starts declining, then corporate profits will inevitably suffer further deprivations, as wages will be slow to respond to lower prices while productivity will presumably decline as the economy decelerates.

Perhaps the point has now been reached in the economic cycle when equity and bond investors are fundamentally at odds. In fact, a little more inflation may be just the tonic that shareholders in US companies now require.

ASIA PACIFIC

Politics casts shadow over Nikkei

TOKYO

POLITICAL worries were stirred again yesterday as Mr Tanaka's election results began to show, and entities closed a war after drifting listlessly throughout the day, writes Michio Nakamoto in Tokyo.

An early attempt to maintain the upward trend from late afternoon trading on Monday was quickly undermined by a wave of profit-taking that led share prices lower by the morning close. The Nikkei average later fluctuated between a high of 33,279.53 and a low of 33,181.10, before closing down 46.04 at 33,190.38.

Gains outnumbered losses by 512 to 390 while 165 issues were unchanged. Turnover, although up from the year's low of 566m shares on Monday, was still very thin at 545m shares.

The TSE index of all listed shares, however, gained a modest 2.40 to 2,469.55 and, in London trading, the ISE/Nikkei 50 index added 0.69 to 1,974.5.

On Monday, investors had chosen to look on the brighter side of the Tokyo Metropolitan Assembly election. They had regarded the Liberal Democratic Party setback as pretty much expected and had been glad that the bad news was over. However, they were more hesitant one day after the event, and with elections to the upper house of the Diet (Parliament) coming up on July 23.

While the low volume reflects the overall lack of participation by institutional

investors, inflows to investment trusts have also fallen considerably from last year's levels.

Analysts pointed out, however, that while buying interest may be low, there has been no great rush to sell. The consensus was that, although shares may slip gradually, buying on a dip from investment trusts should support the market at the lower end.

One feature yesterday was the shift of interest away from large capital steels to high-priced issues with low price earnings ratios, particularly high-technology issues.

Fujitsu led the volumes list with 23.9m shares traded, rising Y90 to Y1,640. Fujitsu, which has a low p/a ratio for the year to March 1990 of 40, attracted attention after a report that it will develop mobile telephones. The settlement of US-Japan telecommunications negotiations was expected to help the mobile telephone market grow and, as a result, benefit makers of such equipment.

NEC was third in volume terms with 11.3m shares and advanced Y60 to Y2,010.

Interest in high-priced issues with low ratios stemmed in part from a desire to make quick profits, as such issues are generally thinly traded. They also have attractive earnings profiles but have been neglected for some time, so they are not overbought. "It is a reflection of how defensive people are now," one broker said.

On the other hand, large vol-

ume steels, which were widely bought on Monday, came in for heavy profit-taking. Kawasaki Steel lost Y25 to Y965 and Kobe Steel fell Y21 to Y791.

Teijin, the top polyester maker in Japan, was second on the active list with 13.7m shares traded, rising Y28 to Y924.

Interest in issues with strong business results supported a 41.72 point rise in the OSE average to 33,639.17. Turnover improved significantly to 64m shares against 23m traded on Monday. Murata Manufacturing, a maker of electric machinery, advanced Y190 to a new high for the year of Y3,070 on its quick price movements and as a laggard.

Roundup

THE HONG KONG market started in Asia with a sharp rise, while Singapore and Australia were flat.

HONG KONG attracted bargain-hunters, whose arrival helped share prices rise sharply. The Hang Seng index advanced 45.93 or 2 per cent, to 2,316.74.

The focus switched from the situation in China to Hong Kong fundamentals. Property stocks were busy with New World up 35 cents at HK\$6.65, Cheung Kong rising 15 cents to HK\$7.05 and Hongkong Land gaining 10 cents to HK\$6.95.

Turnover improved to HK\$933m from Monday's HK\$498m.

SINGAPORE was the scene of alternate bargain-hunting and profit-taking, leaving

shares mixed in moderate trading. The Straits Times industrial index rose 5.77 to 1,303.83 in volume of 76m shares, down from 101m on Monday.

Feris rose 20 cents to \$36.55 on strong earnings, while Jurong Shipyard bounced back from its loss on Monday with a 15 cent rise to \$36.40. Institutional investors were mostly inactive.

AUSTRALIA saw very thin trading, edging upwards on takeover themes but with little other stimuli. The All Ordinaries index rose 3.4 to 1,604.6 in turnover of 55m shares worth \$119m.

Goodman Fielder Wattie, which has abandoned its bid for IEL, rose 9 cents to \$32.20 amid speculation that it might again be a takeover target. IEL shed 6 cents to \$51.99 in heavy trading on negative reaction to the plan by Mr Abe Goldberg and two other executives, while Brierley Investments, which has sold 19.2 per cent of IEL to the three men, rose 5 cents to \$51.35.

Beleaguered Bond Corp fell 6 cents to 82 cents and Bell Resources, its subsidiary, lost 5 cents to 75 cents.

NEW ZEALAND recouped most of its previous day's losses, with the Barclays index rising 17.39 to 1,919.27.

MANILA fell below the 1,000 level on the composite index as nervousness continued. Investors were said to be worried about President Corason Aquino's forthcoming European visit.

The composite index fell 28.03, or 2.6 per cent, to 976.30.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Meckenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JULY 3 1989				FRIDAY JUNE 30 1989				DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)
Australia (86)	131.02	+0.1	123.14	114.07	131.09	125.47	115.40	157.12	128.28	137.46
Austria (19)	121.94	+0.8	114.50	122.96	120.99	115.81	122.99	134.18	92.64	85.79
Belgium (83)	129.08	+0.3	123.99	123.08	128.86	123.17	129.76	137.10	125.98	117.75
Canada (124)	140.54	+0.3	132.08	121.58	140.13	134.12	121.56	141.80	124.67	126.22
Denmark (38)	201.34	+0.5	189.23	205.82	194.78	181.76	201.34	166.35	129.30	129.30
Finland (28)	139.93	+0.2	131.51	128.12	131.51	128.12	131.51	125.81	125.81	131.77
France (128)	120.62	+1.8	113.36	123.93	113.36	113.36	113.36	112.79	93.32	93.32
West Germany (100)	81.02	+2.8	85.54	91.25	88.71	84.81	90.14	91.02	79.58	76.44
Hong Kong (49)	191.93	+0.1	188.45	194.22	188.45	194.22	188.45	184.33	88.41	107.90
Ireland (17)	134.57	+1.1	128.04	133.90	134.57	128.04	133.90	137.96	129.64	133.90
Italy (97)	85.71	+1.7	80.96	89.46	85.71	80.96	89.46	86.96	74.97	71.74
Japan (456)	173.64	+2.7	165.07	156.82	173.64	165.07	156.82	200.11	164.22	156.74
Malaysia (36)	151.93	+0.4	171.03	163.10	151.93	163.10	163.10	143.35	143.35	143.35
Mexico (13)	248.16	+3.5	234.18	269.40	248.16	234.18	269.40	271.88	153.32	171.84
Netherlands (43)	120.28	+1.4	113.02	119.30	113.02	119.30	119.30	122.22	110.63	103.15
New Zealand (22)	94.86	+1.1	81.07	90.11	94.86	81.07	90.11	90.79	82.64	75.26
Norway (26)	178.32	+0.7	167.59	171.12	178.32	167.59	171.12	198.39	159.02	151.01
Singapore (26)	158.24	+0.8	148.72	143.00	158.24	148.72	143.00	144.01	121.67	122.93
South Africa (60)	149.85	+1.1	140.92	131.84	149.85	140.92	131.84	131.74	115.35	120.93
Spain (43)	148.99	+1.2	140.97	136.80	148.99	140.97	136.80	136.17	143.14	151.10
Sweden (85)	158.26	+2.1	155.26	161.52	158.26	155.26	161.52	162.72	138.46	116.73
Switzerland (57)	81.77	+2.1	75.95	83.88	81.77	75.95	83.88	81.77	67.81	79.21
United Kingdom (313)	141.22	+2.8	132.72	132.72	141.22	132.72	132.72	131.76	133.28	129.43
USA (565)	130.18	+0.4	122.35	130.18	130.18	122.35	130.18	129.67	133.93	112.13
Europe (1005)	119.55	+2.1	112.36	116.50	119.55	112.36	116.50	121.70	112.63	105.14
Nordic (125)	162.45	+0.4	152.67	154.41	162.45	152.67	154.41	152.45	137.95	113.56
Pacific Basin (674)	170.92	+2.3	163.64	152.90	170.92	163.64	152.90	170.92	150.64	133.90
Euro-Pacific (1679)	150.46	+2.4	141.41	138.29	150.46	141.41	138.29	147.42	141.66	134.48
North America (879)	130.70	+0.4	122.64	129.86	130.70	122.64	129.86	129.18	124.77	111.79
Europe Ex. UK (682)	105.71	+1.7	99.59	106.47	105.71	99.59	106.47	103.71	99.30	89.99
Pacific Ex. Japan (218)	114.32	+1.9	107.63	104.10	114.32	107.63	104.10	104.89	103.62	91.62
World Ex. US (1876)	150.17	+2.3	141.13	137.67	150.17	141.13	137.67	162.77	141.49	134.09
World Ex. UK (2118)	142.12	+1.6	133.57	135.49	142.12	133.57	135.49	146.04	136.99	124.68
World Ex. So. Af. (2371)	141.98	+1.7	133.44	135.24	141.98	133.44	135.24	134.52	136.67	128.11
World Ex. Japan (1976)	139.18	+0.9	118.57	124.21	139.18	118.57	124.21	125.01	114.51	109.93
The World Index (2491)	142.03	+1.7	133.48	135.21	142.03	133.48	135.21	134.50	146.51	138.68

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